



Alan Sugar: The East End giant killer

An entrepreneur who revolutionised British working habits. David Thomas tells the story of a most startling 80s business hero (left).

Page 1



A strange land

Travel through an enigma. Michael Thompson-Noel visits South Africa (left).

Pages VII



Golf's pretenders

The struggle for professional supremacy intensifies in the Open at St Andrews.

Page XX

Convent rebel

Malcolm Cable-Alexander relives a youth spent wrestling with nuns.

Page VII

EUROPE'S BUSINESS NEWSPAPER

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WORLD NEWS

N-safety plan for Soviet power plants

As many as 25 Soviet nuclear power stations could be scrapped or radically rebuilt under a nuclear safety programme being worked out by the Soviet Union and the European Community.

The scheme, aimed at averting another Chernobyl disaster, was singled out by European Commission President Jacques Delors as one of a range of potential areas for EC involvement in the Soviet economy. Page 22

North wins appeal
A US appeals court set aside convictions handed down to former White House aide Oliver North after the Iran-Contra scandal and ordered fresh hearings. Page 2

Korea counters offer
North Korea reacted quickly to South Korea's offer to open its border temporarily, proposing strict conditions before it would agree to the plan. Page 3

Liberia peace talks fail
Liberian rebels abandoned peace talks and vowed to renew the fight against President Samuel Doe. Diplomats regard Doe's military position as hopeless.

Heart girl improves
Clare Coomber, the Hampshire four-year-old given a heart transplant after a nationwide appeal for a donor, was "improving" though still seriously ill in London's Harefield Hospital.

Havel to meet Waldheim
Czechoslovak President Vaclav Havel said he would meet Austria's President Kurt Waldheim in Salzburg next week. His planned visit had been widely criticised because of President Waldheim's wartime past.

Hong Kong trial begins
Six campaigners against plans for Hong Kong's political future went on trial in the British colony charged with using loudspeakers and collecting donations without official permission. Critics say the Hong Kong Government is pursuing the case to appease Peking.

Post tax defiance
The Labour-controlled, north London local council of Haringey voted not to cut its community charge by the amount the Government is demanding. Page 4

Marathon mountaineer
Swiss marathon runner Pierre Andre Gobet set a record for the ascent of Mont Blanc. He jogged up the 15,446 foot peak in 3 hours 38 minutes.

Eclipse leaves sun-gazers
Sun-watchers are converging on Finland for a prime view of a total solar eclipse. The sun will be fully obscured for just 83 seconds from 4.52am local time tomorrow.

Israeli court rules
An Israeli judge ruled that four-year-old Lindsey Rabin, allegedly kidnapped in London by her father, should be allowed to return home with her mother. The ruling is subject to an appeal.

The dislocation caused by the bomb meant that prices for gilt-edged stocks were not available from the Stock Exchange. As a result, Thursday's prices are repeated in the British Funds section of the London Share Service; • The Fixed Interest section of the FT-Actuaries All-Share Index and the FT Government Securities Index could not be calculated for Friday July 20.

MARKETS

STERLING

New York lunchtime: \$1.8155

London: \$1.8145 (1.8155)

DM2.9775 (2.985)

FFP.89 (10.0125)

SF1.5525 (2.56)

Y20.23 (26.75)

£ index 94.0 (same)

New York Comex Aug: \$362.0 (362.1)

London: \$361.25 (362.5)

N SEA OIL (Argus)

Brent 15-day Sep: \$16.75 (16.575)

Chief price changes yesterday: Page 22

DOLLAR

New York lunchtime:

DM1.6550S

FFP.409

SF1.4035

Y149.05

London:

DM1.841 (1.844)

FFP.605 (5.515)

SF1.4085 (1.4085)

Y148.9 (148.00)

\$ index 65.6 (65.5)

Tokyo close: 148.35

US LUNCHTIME

RATES

Fed Funds: 7.12%

3-mo Treasury Bills:

yield: 7.78%

Long Bond:

102.3

yield: 8.54%

STOCK INDICES

FT-SE 100:

2,400.1 (+12.8)

FT Ordinary:

1,888.1 (+1.94)

FT-A All-Share:

1,176.37 (+0.4%)

New York lunchtime:

DJ Ind. Av.

S&P Comp:

300.45 (+11.64)

Tokyo: Nikkei

32,421.52 (-634.1)

LONDON MONEY

3-month Interbank close:

145.1-147.1 (same)

Libor long gilt future:

Sep 84% (84.12)

BUSINESS SUMMARY

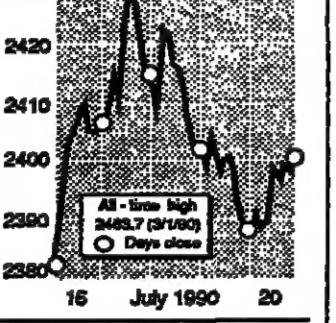
Euro airlines bidding for de Havilland

European airlines Aerialia of Italy and Aerospatiale of France are negotiating as a consortium to buy de Havilland of Canada, troubled commuter aircraft subsidiary of US aero manufacturer Boeing.

Negotiations appear to be at an advanced stage, although any deal is subject to the approval of the Canadian Government, from whom Boeing bought de Havilland only four years ago. Page 22

Equities in London continued to take one from Wall Street. The FT-SE 100 Index ended the week at 2,400.1, a net gain of 12.8 on the day. The past week saw it gain nearly

FT-SE 100 Index



12 points, largely in response to the New York equity market's continued assault on its testing level of 3,000. Page 13; Lex, Page 22; Same explosion, but just another Friday, Weekend FT, Page 22

Hourly movements

2430

2420

2410

2400

2390

2380

2370

2360

2350

2340

2330

2320

2310

2300

2290

2280

2270

2260

2250

2240

2230

2220

2210

2200

2190

2180

2170

2160

2150

2140

2130

2120

2110

2100

2090

2080

2070

2060

2050

2040

2030

2020

2010

2000

1990

1980

1970

1960

1950

1940

1930

1920

1910

1900

1890

1880

1870

1860

1850

1840

1830

1820

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1800

1790

1780

1770

1760

1750

1740

1730

1720

1710

1700

1690

1680

1670

1660

1650

1640

INTERNATIONAL NEWS

EC ASKED TO FOLLOW SUIT

Spain freezes aid to Cuba as row escalates

By Tom Burns in Madrid

THE SPANISH government yesterday froze aid to Cuba in an escalation of the diplomatic row between the two countries which began with Cubans seeking asylum in Madrid's embassy in Havana.

Spain, which is Cuba's biggest trading partner after the Soviet Union and provides it with \$2.5m worth of aid a year, also called on the European Community to take similar action.

The move comes after a week of mounting tension which has been marked by an exchange of sharply worded diplomatic notes. The Spanish

government was particularly incensed by comments by the Cuban authorities criticising the Spaniards for behaving like colonial administrators. This led to the recall of the Spanish ambassador to Cuba for consultations.

Mr Luis Yanez, a foreign ministry secretary of state with special responsibility for Latin America, announced the move after an EC meeting in Brussels, using strong language. "Dr Fidel Castro is in a cul-de-sac. Cuba is as dry as tinder box and the slightest spark is going to create a fire," he said.

Spain began to exert overt

pressure on Cuba in April when Mr Felipe Gonzalez, prime minister, together with Venezuela's president Carlos Andres Perez, met with Dr Castro in Brazil and attempted, in the event fruitlessly, to sell Castro to the Cuban leader.

"Our policy is to help bring about the peaceful change towards democracy in Cuba," foreign ministry sources said.

Five more Cubans slipped past guards to enter the Spanish embassy yesterday. They join four others, one of whom, Mr Miguel Aldana, is reported to be a relation of Mr Carlos Aldana, secretary of the Cuban

communist party's central committee. One man was removed from the embassy compound at gunpoint by Cuban police last weekend.

Yesterday a Cuban nuclear physicist, named as Mr Miguel Oquendo, applied for political asylum in Spain together with his Russian wife when their plane, returning from Moscow to Havana, made a refuelling stop in Madrid. The Foreign Ministry said Mr Oquendo would be granted asylum and that Spain would not hand the embassy refugees back to the Cubans.

Panama companies sue US over invasion

By Roderick Oram in New York

A GROUP of 80 Panamanian companies have sued the US Government in New York seeking \$30m (£16.45m) compensation for damage caused by looting and vandalism after the US invasion last December.

They claim the US broke international laws by failing to provide adequate security in Panama after the invasion. US troops also caused unnecessary damage to the businesses by using excessive force, the suit said.

Mr Dennis D'Antonio, the New York lawyer representing the group, said: "The US didn't have complete plans for a new civil administration and police."

US troops invaded on December 20 to overthrow General Manuel Noriega, the Panamanian leader. Having seized power, they disbanded the police and local security forces but failed to provide an adequate replacement, the suit alleges. Looting and vandalism followed resulting in several billion dollars of damage in the country.

Excessive military force also contributed to the destruction, the suit claims. When, for example, US troops failed to dislodge a sniper from the top of a warehouse, they called in the artillery. The building, owned by a plaintiff, was demolished.

The plaintiffs, ranging in size from the local subsidiary of Samsung, the Korean electronics group, to "mom and pop" businesses, decided to file suit after the US rejected their claims for compensation, Mr D'Antonio said.

In a parallel legal action, the companies have also filed a suit in Panama against insurance companies which refused to pay claims on the grounds that the damage was caused by acts of war.

A number of major US and European insurers and reinsurance companies potentially liable, said Mr D'Antonio whose New York law firm, Weg and Myers, specialises in pursuing claims against insurers.

Prospect of farm crisis in Gatt talks increases

By William Dullforce in Geneva

overall aggregate measure of support (AMS); there should be no commitment to cut export subsidies more than other forms of support; cuts should apply primarily to products "in structural surplus".

The US persisted with its demand that the European Community should give specific commitments to reduce its subsidies on farm exports and its protection against farm imports at next week's meeting of the Round's Trade Negotiations Committee (TNC).

In the American view, such commitments are called for in the draft text of a framework agreement "commended" by the leaders of the seven big industrial powers at their Houston summit. The text was written by Mr Aart de Zeeuw, chairman of the group negotiating on agriculture.

A compromise had appeared to be possible after the EC had said on Thursday that it was ready to let the de Zeeuw text go to the TNC and to use it, in the language of the Houston summit, as a "means for intensifying" the farm talks.

It was also agreed, as required by Mr de Zeeuw, that countries would submit by October 1 lists of their current farm supports in three areas: export subsidies, border protection and internal payments.

However, in its statement the EC maintained reservations: reductions in all three areas would be related to an

French trade deficit narrows

FRANCE'S foreign trade deficit narrowed in June, reversing the deterioration of the previous two months, according to

the underlying trend is stagnant and the full year could be in line with last year's FFr4.6bn.

The main improvement in last month's deficit came from trade in industrial goods, helped by the continuing surplus in arms exports, plus the sale of four Airbus aircraft. The industrial trade shortfall declined to a seasonally corrected FFr1.54bn in May. This compares with a FFr4.1bn deficit in April and brings the unadjusted figure for the first half of the year to a seasonally corrected FFr13.4bn, down from FFr18.6bn for 1989.

Meanwhile, France's trade surplus in food and agriculture rose from FFr4.2bn to FFr5.3bn.

NEWS IN BRIEF

E Europe aid backed

SENATE Foreign Relations Committee Democrats have approved a bill that would provide \$350m (£223.95m) in US aid to East Europe and authorise President George Bush to send technical advisers to Moscow to aid democratic and financial reforms, AP reports from Washington.

The bill would prohibit US aid or loans to Moscow, but would allow President Bush to send more technical experts to help any country, including the Soviet Union, move away from communism by strengthening democratic and free market practices.

The \$350m would include \$22m in additional business enterprise money for Poland and Hungary, \$100m for housing in East Europe, \$100m for business start-ups, \$40m to support democratic institutions and \$70m for the new European Bank for Reconstruction and Development aiding East Europe.

Siberian heatwave starts fires

A heatwave near the Arctic Circle has started 25 fires in the tundra around the Western Siberian city of Nadym, a gas production centre. Tass reported yesterday, AP reports from Moscow.

A dense cloud of smoke 125 miles in diameter covered the city after the fires erupted in peat bogs over an area of 1,730 acres.

Mr Nikolai Kovrigin, the Mayor of Nadym, said that firefighters trying to prevent the fires from reaching gas pipelines were hampered by the smoke and by swamps on the treeless plains.

France faces airport strike

Air Inter, France's main domestic airline, has cancelled 25 per cent of its flights yesterday and today because of a 48-hour strike by pilots and navigators seeking more pay, AP reports from Paris.

The airline said its small number of flights outside France would not be affected, nor would its flights to Corsica. No French city served by the airline would be completely cut off, Air Inter said.

Ceausescu aides face trial

Twenty-four Communist Party chiefs who helped Nicolae Ceausescu, the ousted dictator, rule Romania face genocide charges on Saturday in the biggest trial arising from last year's revolutions in Eastern Europe, Reuter reports from Bucharest.

The 24 were all members of the Romanian Communist Party's political executive, or Politburo, which ruled the country for 24 years under Ceausescu.

They include Mr Constantin Dascalcescu, the former prime minister and Mr Ion Tatu, former foreign minister.

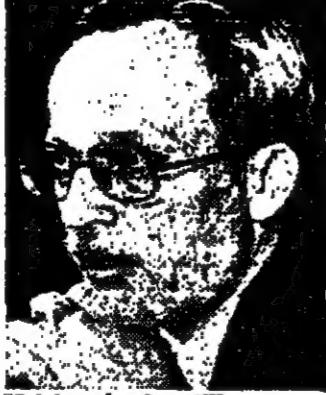
De Maizière tries to avert split over German unity

By Leslie Collett in East Berlin

MR Lothar de Maizière, the East German Prime Minister, attempted to avert a split in his coalition government over the decisive date of East German accession to West Germany.

In a meeting yesterday of the Volkskammer (parliament) which was interrupted by a bomb threat, the small Liberal Party and the Social Democrats - both partners in the coalition - called for a vote to set the date of accession to West Germany on December 1, a day before elections are to be held in both parts of Germany. But Mr de Maizière, opposed by many members of his own Christian Democratic Party (CDU), insisted on accession after the elections.

East German accession before December 2 would mean the holding of joint elections



De Maizière: hoping still

Alliance 90 parties which played a key role in the overthrow of the former Communist regime last autumn, from gaining seats in an All-German parliament.

But by postponing accession, Mr de Maizière may hope to retain at least some political leverage in the negotiations with Bonn on a second state treaty. Under it East Germany will adopt most but not all West German laws.

• The booming West German economy created 535,000 new jobs in 1989, David Goodhart writes from Bonn. The figures represent a 2.5 per cent increase and brings the number of those officially employed to 21.5m.

Under the West German rule which eliminates parties gaining less than five per cent of the ballots, this would prevent the tiny

Headaches over Greek metro

By Kerin Hope in Athens and David Buchan in Brussels

A WRANGLE over the tender by three international consortia for the long-delayed FFr7bn extension of the Athens underground system is causing mounting concern in Brussels, with fears that further delay could seriously set back the EC's aid programme for the beleaguered Greek economy.

The contract competition has been prolonged until September 30, giving the Greek government extra time to comply with the European Commission's insistence local content preferences be dropped from the original 1987 tender for the Athens metro.

But if the contract cannot be awarded next month - because of remaining disputes over arbitration and advance payments - the tender will have to be re-launched. This would add cost and another 18 months delay to the eventual contract, considered essential in Athens' bid to host the centennial Olympic games in 1996.

Bids were originally submitted more than two years ago, but the decision was delayed

because of political uncertainty and the need to revise the tender terms in line with new EC rules on fair competition in public contracting. But even existing EC law made illegal the provisions on use of local labour, materials and offset arrangements which Athens wrote into the original 1987 tender, say EC officials.

The three contenders for the metro deal are Olympic Metro, led by Siemens of Germany; EuroMetro, led by Bouygues of France; and DIKMA, led by Weiss Freytag of Germany and Asea Brown Boveri (ABB) of Switzerland. All three have local Greek partners. The project involves building two new lines, 15 km long with 21 stations.

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UN urges Greek and Turkish Cypriots to stay calm after troop switch

By Robert Mauthner, Diplomatic Correspondent

The United Nations Security Council has urged both Greek and Turkish Cypriots to refrain from any action which could aggravate the situation in the divided island, following the move of Turkish Cypriot security forces into the deserted town of Varosha.

Varosha, in the north of Cyprus, has remained a "ghost town" since it was abandoned by its Greek Cypriot inhabitants after the

Turkish invasion of the island in 1974 and the subsequent setting up of the self-styled "Turkish Republic of North Cyprus."

Turkish troops fenced off the town, previously a popular holiday resort, and forbade its settlement by civilians. It was generally assumed that it would become a bargaining counter in negotiations between the 2 Cypriot communities under UN auspices.

However, on Thursday, Turkish Cypriot leaders announced that their security forces had replaced Turkish mainland troops and had officially taken over control of the town. The Great Cypriot government claimed that the Turkish Cypriot leadership planned to settle its citizens in the area.

Such an action would be fatal to the negotiating pro-

cess," Mr Andreas Mavromatis, the Greek Cypriot Ambassador to the UN said yesterday. However, Turkey's Ambassador to the UN, Mr Mustafa Aksin, told reporters the Varosha controversy was no more than "a storm in a tea-cup," which was intended to camouflage Greek Cypriot intentions not to pursue negotiations on the future of the island with Turkish Cypriots.

The last round of talks between Cypriot President George Vassiliou and Turkish leader Rauf Denktash broke down last March. In its statement, the Security Council backed the recent report on the Cypriot dispute by UN Secretary-General Javier Perez de Cuellar, in which he expressed frustration at the lack of progress in the Cypriot peace talks and said that his representative

would make another attempt to bring the two sides together.

Without specifically mentioning Varosha by name, the Council drew attention to a clause in its 1984 resolution that considered any attempts to settle the town by people other than its former inhabitants as "inadmissible" and called for the transfer of the area to UN administration.

Kidnapping becomes a fast-growing business in Brazil

Thirty rich businessmen have been grabbed in the last six months, reports Christina Lamb from Rio De Janeiro

BRAZIL may be going through a recession but in Rio one industry is prospering, earning an estimated \$12m in the last six months. One of its main centres of operation is located, courtesy of the state, in Rio's maximum security prison.

The industry is kidnapping. The victims are well-known businessmen - 30 in the last six months.

After years at each other's throats the street gangs which have long made Rio a tourist's nightmare are starting to unify and become involved politically. On streets known as the "school of crime," over the last 30 years crime has progressed from car theft and assault to break-ins and bank robberies. As banks keeping less money on hand, drugs trafficking became the new boom. But when much of their profits were seized by President Collor in a draconian freezing of 80% of savings in March the gangs needed a new way of obtaining quick cash. They turned to kidnapping, demand-

ing ransoms of up to \$10m. "We are not going to become another Medellin," insists Dr Jorge Gomes, the head of Rio's anti-kidnapping division. But all the signs point that way. The gangs also run arms and drugs rings and the scale of organisation is frightening.

Ms Alba Zaluar, a sociologist specialising in organised crime, says "my fear is that crime has become political. The victims are very specific sorts of people whom the poor see as enemies. They are owners of supermarkets or bus networks whom the poor blame for high prices or they are rich Jews. I hear people praising the kidnappers. They're becoming champions of the people."

More than any other city, Rio exemplifies Brazil's huge gap between rich and poor. Glossy apartment blocks on some of Latin America's most expensive real estate stand shoulder to shoulder with the overcrowded favelas or shanty towns clinging to cliffs.

Ms Zaluar fears that the kidnappers will use their gains to interfere in the forthcoming elections. "They have become more centralised, more articulate and using coercion and fiscal force, have been taking over the powerful Dwellers Association which mediates between government and the favelas."

The US embassy and several leading companies have issued pages of "security tips to avoid kidnapping," warning people against "attitudes of complacency or fatalism." Says one worried businessman, "we all carry arms - who cares if it's legal." In clubs where once deals were clinched the talk is all of who will be

the next victim. A huge business has grown up in armour-plating cars at \$30,000 a time or providing escorts for \$1000 a month.

The police admit the situation is getting out of hand with other criminals seeing from TV or newspaper stories exactly how the crimes are done and going in for small, unreported kidnaps of children and poorer people for meagre sums. Mr Cesar Maia, a local MP, says "the real tragedy is if crime was eliminated from Rio in 24 hours, the following day there will be a million people in the street asking for jobs."

The Anti-kidnapping Division does not inspire confidence, situated as it is in former torture chambers. Inside the crumbling grandioses building Dr Gomes sits in front of a 3D picture of a bleeding Jesus, while men with bandy legs and dark glasses saunter in and out chewing tobacco.

He admits that "we are having a lot of trouble. We work 24 hours a day but the numbers are increasing." His deputy, Mr Nelson Silva points out: "the kidnappers are far better armed than we are."

The central government is considering declaring a state of emergency and sending in federal police but the state authorities are resisting. Last week the Rio police caught three alleged kidnappers in an operation reminiscent of the antics portrayed in the US "Police Academy" films. They conducted an armed raid on a hotel in neighbouring Paraguay accompanied by a TV crew. But the whole lot were arrested by the bemused Paraguayans, causing much embarrassment to the Brazilian government.

Most people in Rio believe the police are involved in kidnapping and thus refuse to co-operate, including the families of victims who in several cases have made public appeals for the police to withdraw from the case. Mr Silva complains that "people here have no respect for us," but admits that "it is possible some police are involved."

Corruption has long been rife in the police party due to the low salaries which average only \$120 per month and their lack of arms. A recent Amnesty International report accused them of running death squads and "torturing ordinary criminal suspects and prisoners."

Aside from the police, the gangs have important protectors. Through a combination of fear and patronage they command the support of the favelas in which they live and can thus deliver millions of votes to local politicians. Mr Silva explains that "they give to the community footballs, medicines, schools. We cannot compete with that."

Rio authorities fear that business will begin deserting the city and are eager to play down the situation. However, the underlying worry is that with recession setting in for many crime will seem the only option and thus escalate further.

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INTERNATIONAL NEWS

Kuwait tries to defuse crisis with Iraq

By Victor Mallet, Middle East Correspondent

KUWAIT and other Arab states attempted yesterday to soothe the increasingly assertive Iraqi leadership, which this week revived a border dispute with Kuwait and threatened to retaliate against Gulf states flouting their Opec oil production quotas.

Mr Chebili Klibi, Secretary-General of the Arab League, flew to Kuwait from the League's headquarters in Tunis in an effort to resolve the crisis ahead of next week's Open meeting in Geneva.

President Hosni Mubarak of Egypt issued an appeal for calm, urging the two sides to settle their differences with "brotherly, constructive dialogue." King Fahd of Saudi Arabia has also tried to

mediate.

Kuwait itself has cancelled a state of alert for its armed forces — they would in any case have little chance of beating off an Iraqi invasion — and the country's newspapers yesterday adopted a conciliatory tone.

Iraq, however, continued to take a hard line against its fellow Arab oil producers.

President Saddam Hussein and his ministers are angry that other Opec members have forced down the price of oil this year by producing above their quotas; the Iraqi economy, heavily dependent on oil exports and struggling to recover lost ground after the eight-year war against Iran, has suffered from lower oil

revenues.

"What Kuwait and the UAE have done is pure aggression against Iraq and other nations," said yesterday's *al-Thawra* newspaper, the mouthpiece of the ruling Baath party. "Their oil policy is aimed at weakening Iraq and preventing it from achieving parity of power in its confrontation against American and Zionist threats."

The New Umma Party, an Iraqi opposition group, claimed yesterday that small detachments of Iraqi troops were now established on the bleak Kuwaiti islands of Bubiyan and Warbah after landing three weeks ago to put pressure on Kuwait.

There was, however, no

independent confirmation of the report. Iraq tried to lease the islands during the Gulf war because of their strategic position near the Faw peninsula, but Kuwait, poised uneasily between Iran and Iraq, refused to let them go.

President Saddam's quest for dominance in the Arab world following the 1988 ceasefire with Iran has begun to affect the entire Middle East region. He has not only portrayed himself as Opec's "enforcer" and pursued ancient Iraqi claims against Kuwait, he has also championed the Palestine Liberation Organisation, threatened Israel and verbally attacked the US.

Mr Yassir Arafat, the PLO leader, is said to have

French PM warns Japanese on car imports

By Ian Riddick in Tokyo

MR MICHEL ROCARD, the French Prime Minister, said in Tokyo yesterday that Japanese car imports into the European Community would be restrained after 1992.

"No amount of pressure, of whatever sort, or from whatever source," would push France or the EC into threatening hundreds of thousands of jobs in the European car industry, Mr Rocard said.

His three-day visit to Japan, the first by a French Prime Minister in 14 years, is an attempt to strengthen bilateral relations and seek Japanese aid for francophone Africa.

Relations between Japan and France have been marred in the past by what he called "excessive words," an apparent reference to the frequent hostile remarks by Mrs Edith Cresson, the French European Affairs Minister, about Japan's concrete wall along the border.

Analysts said the tough conditions represented a propaganda ploy. North Korea had been unlikely to be met by South Korea. South Korea denied that there is a concrete wall separating the two countries.

According to the news agency report, Pyongyang said: "We declare that if the above said matters are resolved, we will believe what the South Korean authorities said is true and realise a partial travel through Pannunjom (a border village) without time-limit from the 15th of August."

The tone of this report was much softer than an earlier broadcast on state-run Radio Pyongyang, reported by Japan's Kyodo News Service, which said North Korea had dismissed President Roh's suggestion as fraudulent propaganda.

Analysts said that the response from North Korea was typical of previous proposals for contacts between the two countries. "It is a familiar pattern of raising demands

N Korea sets tough conditions for open border with Seoul

By John Riddick in Seoul

NORTH KOREA yesterday responded to a dramatic South Korean proposal by setting tough conditions for opening the tightly-sealed border between the two countries.

Earlier in the day, South Korean President Roh Tae had announced on national television that his Government had decided to open the border for five days in August, raising the prospect of the first travel between the two countries since the division of the peninsula after the second world war.

In a statement carried by North Korea's Central News Agency, Pyongyang laid down a list of demands, including the repeal of a law that punishes unauthorised travel to the North and the destruction of a South Korean concrete wall along the border.

Analysts said it knows the other side won't accept," said one diplomat.

Earlier this month, North Korea itself announced that it would open its side of the border on August 15, the 45th anniversary of Korea's liberation from Japanese colonial rule. At the time, Pyongyang called on South Korea to follow its initiative and also open its border.

The two countries recently reopened contacts after a five-month hiatus caused by North Korea's opposition to South Korean participation in military exercises with the US.

In their first meeting since the suspension of talks, Seoul and Pyongyang quickly reached agreement on holding a meeting between prime ministers.

Since then, however, prospects for improved ties have again deteriorated. Earlier this week, North Korea postponed talks, citing the announcement of a mass resignation of members of the South Korean national assembly. On Wednesday, Pyongyang demanded that South Korea's National Assembly be dissolved.

South Korean economy to grow by 9% this year

SOUTH KOREA'S economy, spurred by consumption and brisk construction activity, is expected to grow 9 per cent in 1990, against 6.7 per cent last year, Bank of Korea Governor Kim Kun said, Reuter reports from Seoul.

Kim told a meeting of bank officials gross national product (GNP) in the first half of the year grew an estimated 9.8 per cent, compared with 6.8 per cent in the same 1989 period.

"Domestic consumption and investment in construction led economic growth in the first half," he said. "We expect 8.4 per cent growth for the second half and 8 per cent for the whole of this year."

Kim said, consumer prices, which rose 7.4 per cent in the first half, could be held down below 10 per cent by the end of the year.

Taiwan reserves fall to lowest level since 1987

By Peter Wickenden in Taipei

TAIWAN'S foreign exchange reserves at the end of June were down to \$65.65bn, a fall of \$10.7bn from June 1989. Increasing capital outflow has brought the reserves to their lowest level since the third quarter of 1987.

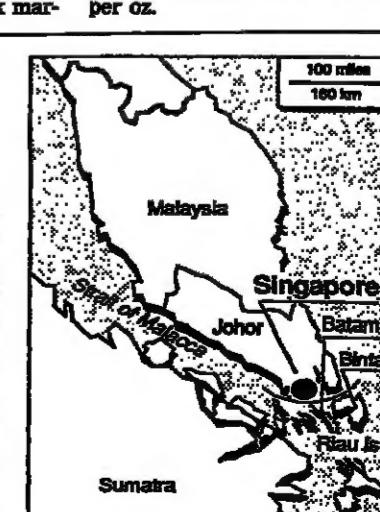
The Central Bank said the reserves were currently held in 11 currencies. The proportion in US dollars has shrunk from 70.8 per cent a year ago to 55.5 per cent. This was mainly because of heavy selling of dollars by the Central Bank in June to prevent further depreciation of the Taiwan dollar. A storm of speculative US dollar buying by individuals who

were bored with the stock market

sent short-term US dollar deposits in local banks from \$36.5 to \$36.5bn in June alone.

In the event the Central Bank was the winner in a momentous money game, and the NT dollar appreciated slightly. The Bank also allocated \$6bn as seed capital for Taiwan's new interbank forex market.

D-Mark reserves are up from 16.8 per cent to 23.61 per cent yen from 8.2 per cent to 11.02 per cent. Swiss francs from 3.02 per cent to 4.49 per cent; and sterling from 0.49 per cent to 0.74 per cent. Gold reserves at the end of June stood at 13.53m oz, worth \$4.75bn based on the London closing price of \$363.25 per oz.

**Israeli defence minister flies to Washington talks**

By Hugh Carnegy in Jerusalem

MR MOSHE ARENS, Israel's Defence Minister, yesterday flew to Washington at short notice for talks with Mr Richard Cheney, the Secretary of Defence, in the most senior meeting between the two governments since the right-wing coalition of Mr Yitzhak Shamir took office last month.

Israeli newspapers and defence specialists said it appeared Mr Cheney was anxious to discuss the tensions provoked in the region this week by Iraq's sharp verbal attacks on Kuwait and the United Arab Emirates for over-producing oil.

Lawyers spurn Kenya

By Julian Ozanne in Nairobi

KENYAN lawyers yesterday applauded the decision of the International Bar Association to cancel its biannual meeting in Nairobi in the wake of the political crackdown on human rights lawyers.

Mrs Martha Njoka, a lawyer for Mr Gitobu Imanyara, the detained editor of the Nairobi *Daily Mail*, said: "I think the conference is going to discuss the rule of law and human rights and if our government is detaining several lawyers without trial we do not have any moral right to discuss those issues in this country."

President Daniel arap Moi yesterday rejected appeals from home and abroad to release political detainees, saying that nobody should feel sorry for them.

"I am concerned that our friends are showing sympathy with those who are detained and not with those who died or lost their property in recent riots. Mr Moi told a rally in central Kenya, "We cannot allow a few people to incite others to commit acts of lawlessness. This is unacceptable."

The IBA, which will now hold its conference in New York, said the organisation was greatly concerned about four lawyers held incommunicado without charge. Another lawyer, Mr Paul Muite, is in hiding and two other government critics have fled the country.

The IBA cancellation will disappoint the Kenyan tourism industry. About 5,000 people were booked for the meeting and \$4m-\$5m in tourist revenues were expected. This week the Kenya Association of Tour Operators said that had been "massive" holiday cancellations after five days of anti-government riots.

Tourism is Kenya's chief foreign exchange earner, bringing in about \$800m from nearly 700,000 visitors last year.

Money supply rise slows

By William Dawkins in Paris

ZAMBIA, one of Africa's poorest countries, was yesterday promised \$50m of aid by 17 Western donors.

The agreement, sealed at a meeting of the World Bank's consultative group on Zambia, confirms that the country will get \$50m more than indicated at a preliminary aid meeting in April. The increase is a recognition of the progress of the Zambian Government's economic reforms, said Mr Gibson Chigala, the Finance Minister.

This comes a few days after the Paris Club of creditor western governments agreed to reschedule \$1.6bn of Zambia's \$7.2bn external official debt. Yesterday's aid plus the debt rescheduling means Zambia's funding gap for 1990 is now fully closed, said Mr Chigala.

"This meeting has made an important step... We are now looking for the quick disbursement of resources, which had been held up until the meeting of the Paris Club," he said.

Donors had been encouraged by the calling of October's referendum on ending one-party rule and by plans to partly privatise state-controlled businesses and remove subsidies.

Tokyo call for rice imports defended

By Ian Rodger in Tokyo

JAPAN will have to open its rice market if the US and the European Community agree to liberalise their agricultural policies in the Uruguay Round multilateral negotiations this year, Mr Toshiro Yamaguchi, a senior politician in Japan's ruling Liberal Democratic Party (LDP), said yesterday.

Mr Yamaguchi — whose call last week for a 5 per cent opening of Japan's rice market has caused a furor both at home and abroad — said international agreements would have to take precedence over resolutions unanimously passed in the Japanese Diet two years ago calling for the existing import ban to be extended indefinitely.

As Mr Yamaguchi is chairman of an important LDP economic policy committee, his statement was taken by many as a sign that the Japanese Government was preparing the public to reverse its policy of not importing "a single grain" of rice. However, other party leaders and cabinet ministers have reacted angrily to his statement and promptly disassociated the Government from his views.

It is probably more accurate to see his position as another indication of the erosion of the national consensus on the rice issue. Critics point out that he represents a constituency in Saitama, suburban Tokyo, where consumer concerns, which include high rice prices, outweigh farm interests.

Mr Yamaguchi said he was not surprised at the strength of reaction to his call. "Rice is

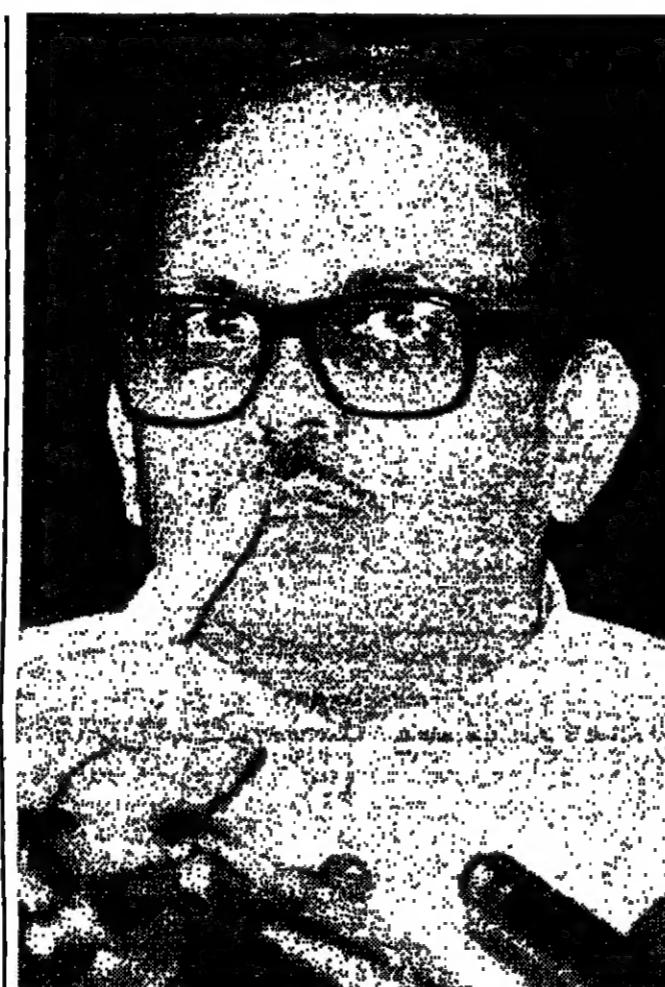
still a very sensitive issue," he said. "I am a big fan of rice, it tastes good and it is nutritious, but because of the controversy over the past few years, Japanese people have the impression that our rice is not as good tasting as foreign rice. That has contributed to the fall in demand for it. Rice production used to be 1.6m tonnes a year but it is now down to 5m tonnes."

He believes that if the market were open, consumers would soon favour Japanese rice and production could rise again.

He has been criticised for suggesting a 5 per cent opening because that would merely lead foreign governments to demand a larger opening. Indeed, Mr Clayton Reutter, the US Agriculture Secretary, said it did not constitute a significant liberalisation.

Mr Yamaguchi said he chose 5 per cent with some care. "If we opened 1 per cent, that would not be a realistic figure. If we opened 10 per cent, I am not sure if the suppliers would have the capacity to provide it or Japanese consumers the capacity to buy it."

It was unfortunate the Japanese rice market had become a symbolic issue for the US in the Uruguay Round, but it meant that Japan had to compromise. Because of the Diet resolutions, the Japanese government could not take the initiative in offering to open its rice market, but if other countries compromise on agriculture, Japan will not be able to stick to its position.



V.P. Singh yesterday: denies cutting deal with deputy

Singh tries to shore up fragile ruling coalition

By K.K. Sharma in New Delhi

INDIA'S ruling Janata Dal party, the main constituent of the National Front government led by Mr V.P. Singh, is deviating ways to prove political critics of the kind earlier this week when the coalition came close to collapse.

Mr Singh announced this yesterday in a two-and-a-half-hour press conference, when he faced often hostile questions about his role in the affair.

The crisis was triggered by the re-election of Mr Om Prakash Chautala, the controversial son of Mr Dev Lal, deputy prime minister, as chief minister of Haryana. Mr Chautala took office despite allegations against him of violence and rigging of a by-election he

contested. The crisis was resolved when he resigned as chief minister this week.

Mr Singh, who has been widely blamed for allowing the crisis to blow up by reaching a deal with Mr Dev Lal yesterday denied that he had made any bargain with his deputy.

He said his chief minister was to be made the chief minister.

He said the party had now learnt to deal with such matters and a crisis would not be allowed to arise again. He was confident his government would last his five-year term, particularly as the Janata Dal had decided to increase contacts with all parties and issues with parties that supported it.

Burmah plans Soviet motor oil venture

A CONSORCIOH of Japanese and European companies plan to set up five plants in the Soviet Union to produce vehicle lubricating oils for sale there under Burmah Oil's Castrol brand name, writes Maurice Samuels in London.

The group, which plans to construct lubricating oil plants in existing oil complexes, comprises Marubeni of Japan, Burmah-Dutschland, a subsidiary of Britain's Burmah oil company, and Thyssen-Neste, a German-Finnish joint venture.

Burmah will provide technology and additives; Marubeni will arrange finance and construction.

Thyssen-Neste will market the other Soviet products in the European market.

SA talks to resume

ANC deputy president Nelson Mandela and South African President F.W. de Klerk agreed yesterday to resume talks on August 6, Reuter reports from Cape Town.

to continue handling negotiations even after he stepped down as Prime Minister.

Changi airport and the port of Singapore — both models of efficiency and both adding new terminals — are at the distribution hub of the region's industrial and tourist development.

Mr Goh has suggested building a new terminal for ferries and cruise ships at Changi Point, close to the airport. Tourists may then step off their aircraft and within little more than 20 minutes be heading to any of the holiday destinations to be developed on the Riau Islands or the already established venues, such as Tioman off the east coast of Malaysia. "These islands can be the Caribbean of the East," said Mr Goh.

There is also a strategic imperative underlying Singapore's enthusiasm for helping its neighbours: water. The 1963 agreement with Malaysia for the supply of water to Singapore is, as Mr Goh has stressed, a sensitive, complex issue with wider political implications. So sensitive that he has asked Mr Lee Kuan Yew

to continue handling negotiations even after he stepped down as Prime Minister.

Mr Lee and Dr Mahathir initiated a memorandum of understanding more than a year ago covering the construction of dams in Malaysia needed to provide Singapore with additional water. However the final document has yet to be signed and with Johor itself developing rapidly there must obviously be a limit to the extent it can meet Singapore's growing water requirements.

The only alternative supply for Singapore is Indonesia and, more precisely, Sumatra. The Singapore Government has therefore suggested that it would be willing to pay for the construction of a pipeline of over 250 kilometers linking Sumatra with Batam, Bintan and Singapore. No figure has yet been put on what would obviously be a substantial infrastructure project but Singapore's preparedness to bear most of the costs underlines its importance.

However, the enunciation of the "growth triangle" concept may turn out to be the easiest part for Singapore, given its ethnic and religious composition, is wary of the Singapore leadership. Indonesia, with its vast size and bureaucratic network, needs time to translate policies into action. It can, for example, still take over an hour to be processed by customs and immigration on arrival at Batam from Singapore. Even so it is a far cry from the days of confrontation between the two countries only 25 years ago.

Singapore looks south to its "triangle of growth"

Neighbouring Indonesian islands have land, labour and water to offer, reports Roger Matthews

A RECENT half-page colour advertisement in Singapore's Straits Times showed an artist's impression of substantial two-storey houses grouped together on

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Adam Smith on empires

THE bicentenary of the death of Adam Smith was appropriately marked by the surrender of the world's greatest military empire to the world's most successful exporter of manufactures. Mr Helmut Kohl has obtained the concessions on Germany's Nato membership that he wanted; Mr Mikhail Gorbachev has obtained promises of assistance that will only help his country if he first changes its policies to those recommended by Adam Smith.

"Though empires, like all the other works of men, have all hitherto proved mortal," Smith wrote, "yet every empire aims at immortality." They aim in vain. The Soviet empire joins the other edifices of erstwhile European supremacy – the Portuguese, Spanish, Dutch, French and British empires – in the dustbin of history. But this is good, not merely for the world, but for the people of the Soviet Union.

Empires are, Adam Smith insisted, not worth the upkeep. Of the British empire he wrote that "to found a great empire for the sole purpose of raising up a people of customers, may at first sight appear a project fit only for a nation of shopkeepers. It is, however, a project altogether unfit for a nation of shopkeepers; but extremely fit for a nation whose government is influenced by shopkeepers. Such statesmen, and such statesmen only, are capable of fancying that they will find some advantage in employing the blood and treasure of their fellow-citizens, to found and maintain such an empire."

Grant the colonies independence, he argued. "Great Britain would not only be immediately freed from the whole annual expense of the colonies, but might settle with them such a treaty of commerce as would effectually secure to her a free trade, more advantageous to the great body of the people, though less so to the merchants, than the monopoly which she at present enjoys."

Twin errors

So Adam Smith would show little surprise that – forcibly freed from those catastrophic twin errors, the Greater East Asian Co-Prosperity Sphere and *Lebensraum* – Japan and West Germany have achieved both wealth and the influence that accompanies it. The decline of the Soviet Union would be no surprise either, since its vast resources have been squandered on an autarkic empire, based on force and managed by bilateral barter.

Japan and West Germany are not the only examples of the economic success that

trade can bring resource-poor economies. The performances of Hong Kong, Singapore, South Korea and Taiwan are still more remarkable. In the early 1950s these economies were little more economically advanced than China. By 1988, Hong Kong's income per head was 28 times as high as that of China (and a mere 30 per cent below that of the UK), while its gross merchandise exports were – like those of Taiwan and Korea – equal to those of India and China combined.

Great engines

Unfortunately, though autarkic empires may be discredited, the fallacies that motivated their creation live on. There is still "the encouragement of exportation and the discouragement of importation," which are the two great engines by which the mercantile system proposed to enrich every country. Moreover, the aim of "an advantageous balance of trade" still sways the hearts of legislators.

Thus the world's greatest capitalist power, the US, engages its strength in the foolish aim of remedying its bilateral deficit with Japan; both the European Community and the US seek preferential trading advantages against one another; and at the international trade negotiations that will resume in Geneva on Monday each country will fight, as usual, to impose costly protection on its own people.

This, too, is not new. "Consumption is the sole end and purpose of all production... But in the mercantile system, the interest of the consumer is almost constantly sacrificed to that of the producer, and it seems to consider production, and not consumption as the ultimate end and object of all industry and commerce." Much may have changed in the past two centuries, but self-interest still counts both in economics and politics.

Self-interest, Adam Smith recognised, lies behind the desire of those in power to strut upon the world stage, however diminished their country's circumstances. He deplored this tendency in his country's leaders. "It is surely time" goes the concluding sentence of the Wealth of Nations, "that Great Britain should free herself from the expense of defending [the British empire]... and endeavour to accommodate her future views and designs to the real mediocrity of her circumstances."

This advice is particularly timely today. Nothing would better become this anniversary, and the collapse of the Soviet empire, than a sharp cut in the UK's excessive spending on defence.

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Japan and West Germany are not the only examples of the economic success that

Flanked by four bow-tied bodyguards, the Rev Louis Farrakhan of the Nation of Islam might easily have stepped out of *The Bonfire of the Vanities*. Tom Wolfe's vicious satire of life and crime in New York.

But this is a steamy summer evening in Washington DC, and Mr Farrakhan is addressing an enthusiastic, predominantly black rally about the plight of Mayor Marion Barry, the city's black mayor on trial for perjury and drugs possession.

"There is no better example of crucifixion in the modern era than Marion Barry," says Mr Farrakhan, who likes to advertise himself as The Voice of Truth in a Time of Trouble.

Race dominates discussion of the Barry trial, though usually in misleading ways. There are other more legitimate questions raised by the case relating to the operation of the US criminal justice system; how it deals with controversial political leaders such as the mayor; and above all, how it handles the country's pervasive drug problem.

Federal prosecutors had been investigating Mr Barry for at least five years, mainly on suspicion of drug use and city contract corruption. At times, they displayed a zeal reminiscent of Mr Robert Kennedy's pursuit, while Attorney-General of Mr Jimmy Hoffa, the notorious Teamster union boss with links to organised crime.

all have chillingly high murder rates.

The political reaction, at state and

federal level, has been to crack down hard. Anti-crime bills have become an election-year ritual on Capitol Hill. In 1982, 1984, 1986, 1988 and 1990 lawmakers have sought to prove they are not soft on crime. The only break in the pattern came in 1989 when the Democrats, the majority party in Congress – mindful of the mailings on law and order which President Bush handed out to Mr Michael Dukakis – passed an anti-drug measure with increased narcotics spending and new minimum mandatory sentences.

Harsher criminal statutes and tougher sentencing guidelines have produced an explosion in the prison population. At the end of 1987, 3.4m men and women were under some form of correctional supervision – roughly equivalent to one in 50 of the adult US population. That amounts to a 40 per cent increase since 1983. In the first six months of 1988, the federal and state prison population was growing at a rate which required 900 prison beds to be built every week.

Prison overcrowding, already chronic, is certain to get worse. Under new federal sentencing guidelines which took effect in 1987, certain categories of crimes now attract prison terms. White-collar criminals who might once have escaped with a fine can now expect a short, sharp but definite period of incarceration. The same applies to drug traffickers, in double dosage.

Over the next few years, "the effect will be to add between 6 and 10 per cent to the federal prison population," says Mr Paul Martin, a spokesman for the US Sentencing Commission. "and that does not include the impact of the recent mandatory minimum sentences passed by Congress or the increased number of prosecutions and convictions, particularly for drug-related crimes."

These are extraordinary events which would normally constitute an abuse," says Mr Gerald Caplan, professor of law at George Washington University in DC. "But given the opportunity for blackmail and the mayor's position as a role model and chief law enforcement officer, they were justified."

Mr Gerald Goldstein, a prominent San Antonio-based defence attorney who specialises in drug cases, disagrees: "Do we have so so little faith that we have to test people all the time?" he says. "How do you want to make law enforcement?"

In the face of rising crime rates – particularly in the categories of violent drug-related offences – most Americans would respond these days that it is necessary to stoop to conquer.

In 1988, for example, one killing occurred every 25 minutes in the US, a rate 50 per cent higher than during the heaviest fighting in the Vietnam War. Almost half the homicides were linked to firearms, the base of big cities such as Detroit, Los Angeles, New York and Washington DC, which

prevent the Barry trial from turning into a test case for colour-blind justice. But did the feds overstep the mark? Were the methods used – the promise of crack cocaine and sex for the mayor plus federal witness protection for Ms Moore – acceptable? Or was this a case of entrapment where the victim was induced against his will to commit a crime?

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The sports shops in inner London have invented new names for the shoes they sell. There is the "one window," the "two window" and the "three window." A shoe is a "one window" if the local kids smash the shop windows once to steal it. If the windows are smashed twice it is a "two window," and so on.

The broken glass outside the sports shops of Brixton and Bethnal Green is one of the least troubling legacies of the current craze for sportswear. In the US kids have been mugged, and even murdered, for no apparent reason other than that the killer had coveted the victim's sports shoes.

Sportswear is now an extraordinarily buoyant market. Sales of tracksuits and trainers rose rapidly in the 1980s and seem set for further growth in the early 1990s. But behind this buoyant facade the \$16bn (£8bn) international sportswear industry is in a state of flux.

Ten days ago Mr Bernard Tapie, the Marcellis millionaire, struck a deal to buy Adidas, the largest West German sportswear company. Pentland Industries, the UK consumer goods group, is trying to sell its stake in Reebok, the US sports shoe company. Puma, the arch-rival of Adidas, recently changed hands for a record sum in less than a year when Cosa Liebermann, the Hong Kong trading house, sold part of its holding to Swedish sporting goods group Airtex.

The sports shoe market is now worth more than \$9bn, up 27% in five years.

These deals have taken place at a time when the industry is becoming increasingly competitive. The US market is maturing and the US companies, Nike and Reebok, are searching for growth in other countries. Their Japanese competitors, Asics Tiger and Mizuno, are also more ambitious overseas.

Before the 1980s the sportswear industry was dominated by the West Germans. Adidas and Puma, and a string of specialist companies, such as Speedo in swimwear. Sportswear was then a sober affair. Sports shoes came in simple styles. Tracksuits were things for sweating in.

Everything changed in the 1980s. The fitness fad stimulated interest in serious sports. A new breed of US companies developed special products for nouveau sports like aerobics and jogging. Reebok owes its early success to the Freestyle aerobics boot. Nike started when a University of Oregon running coach invented a new running shoe with a cushioned sole made with a waffle iron.

Tracksuits and trainers are now everyday clothing. The kids in the US inner cities have turned \$100 high performance sports shoes into totems of street culture. They can tell at a glance where another kid lives, or which gang they belong to, from the style of their shoes and even how they tie the laces.

The new companies have gained ground at the expense of the old. Reebok is now a

\$2bn corporation from a standing start in early 1980s. LA Gear, a Los Angeles company with no pretensions to serious sport, has built a \$300m business by selling candy-coloured sneakers to Beverly Hills bimbos. Nike is the biggest of all. Last year it ousted Adidas as the biggest single force in sportswear.

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All the companies – old and new – are operating in an increasingly complex environment. One problem is that the market is so unpredictable. This problem is most acute in sports shoes where 80 per cent of all sales come from the 'fashion' sector.

The trends in this sector are set by the teenagers in Asia.

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UK COMPANY NEWS

Trans World and Yorks Radio in merger talks

By Clay Harris, Consumer Industries Editor

TRANS WORLD Comm unications and Yorkshire Radio Network said yesterday they were in merger discussions which could create Britain's largest commercial radio company.

Trans World, which also runs the Miss World beauty contest, operates Piccadilly Radio in Manchester, Red Rose Radio in Preston, Radio Aire in Leeds and Red Dragon Radio in Cardiff. Yorkshire owns stations in Sheffield, Bradford and Hull.

Ms Jane Anscombe, a Barclays de Zoete Wedd analyst, said she believed a merger of the two companies would be allowed under the Independent Broadcasting Authority's new more flexible points system on concentration of ownership which has been accepted by the Home Office.

A Trans World-Yorkshire combination would have a larger potential audience than London-based Capital Radio, at present Britain's largest independent radio company. The enlarged group would achieve economies of scale in programming and other costs and could offer more attractive advertising terms.

A profit warning by Yorkshire in April, after a decline in advertising revenue in the



Owen Oyston - acquisitive ambitions in the sector

six months to March 31, helped to puncture the share price balloon of the radio sector. Yorkshire was more confident about the future, however, when it reported the interim setback in June.

With a market capitalisation of £25.5m, Trans World is valued at more than twice the £12.4m of the Yorkshire company. Its chief executive, Mr Owen Oyston, has made no

secret of his acquisitive ambitions in the sector, and a merger would likely take the form of an offer by Transworld. The allocation of management roles is less clear.

Trans World shares closed 15p lower at 235p, while Yorkshire added 15p to 131p.

Capital Radio may take a minority stake in Century Communications, owner of Ireland's only nationally licensed independent station.

Mr Richard Hurst, director of business development, said Capital was likely initially to invest about £1.5m in return for a stake of 20-30 per cent.

Capital would also contribute management expertise to the Irish station, which had a turnover of £1.5m in its first nine months of broadcasting, but made an unspecified loss. Century stands to benefit from a proposed cap on the advertising which RTE, the state-owned radio station, can accept.

It is controlled by Mr James Stanford, a county Wexford businessman, and Mr Oliver Barry, a leading entertainment promoter. Minority shareholders include Mr Terry Wogan, the chat show host, with 5 per cent, and Mr Chris de Burgh, the pop singer, with 2.5 per cent.

SeaCon objects to ferry Bill

By Andrew Hill

MR JIM SHERWOOD, president of Sea Containers, has written to the Manx government objecting to a bill which could frustrate his company's hostile bid for up to 75 per cent of the Isle of Man Steam Packet Company.

Sea Containers said yesterday the proposed legislation, which would restrict the acquisition of further shares in the ferry operator, was "discriminatory, diminished stock values and was contrary to the public interest".

Sea Containers, which is itself sheltered from takeover by its company bye-laws, said it would produce an alternative proposal to the bill

which it thought would meet the Manx government's concerns about links with the mainland, and the rights of employees.

In his letter to Mr Miles Walker, the Tynwald's chief minister, Mr Sherwood assured Mr Norman Corlett, the ferry operator's chairman, of orchestrating employee protests against the takeover without consulting the Steam Packet's board. Mr Corlett admitted he had not talked to all the directors but said no objections had been raised about his actions.

Sea Containers already owns 41 per cent of the ferry operator's shares. The group

announced it had extended its offer until August 3 and was prepared to increase the 115p-a-share bid subject to any profit forecast from the Steam Packet. At the bid's first closing date yesterday, Sea Containers had received acceptances representing 0.9 per cent of the Steam Packet's equity.

Mr Sherwood is an old hand at exploiting local legal advantages in Bermuda, where Sea Containers is registered. Bermudan court decisions played an important part in Sea Containers' defence against an Anglo-Swedish hostile bid last year.

Sea Containers, which is itself sheltered from takeover by its company bye-laws, said it would produce an alternative proposal to the bill

Ashley board takes the blame

By Stephen Fidler

THE DIRECTORS of Laura Ashley, the frocks, fabrics and furnishings combine, have shouldered responsibility for the group's problems but said the outlook was improving.

Sir Bernard Ashley, the chairman who controls 70 per cent of the shares, told the annual meeting in Newtown, mid-Wales, yesterday that external factors such as the downturn in UK consumer spending did play a part in the £4.7m pre-tax loss last year.

"But most of the problems were of our own making and

we have acted to rectify these", he stated.

Mr John James, chief executive, declined to make a profits forecast but said the situation is "improving". The shares remained at 52p yesterday.

Sir Bernard said that borrowing levels remained high and specific measures were needed to reduce them. "The board is currently implementing a further reduction of overheads and a rationalisation programme which includes the restriction of new shop openings, the disposal of certain

businesses and assets, and the reduction of stock."

He said every area of the business was under scrutiny and whatever action was needed to return the business to profitability would be taken.

Earlier Mr Andrew Higginson, the finance director, said borrowings were already down from their peak. Revenue, the US bed linen distribution business acquired in March 1989 and one reason for the rise in borrowings, was hitting targets and should turn over more than £30m this year.

Denmans Electrical

Problems at Eterna Lighting and sluggish sales growth meant a sharp fall in pre-tax profits of USM-quoted Denmans Electrical from £1.96m to £26.400 for the six months to March 31 1990. Turnover edged ahead from £17.75m to £18.54m.

The company warned that trading had become more difficult and sales were only slightly ahead of last year. The shares fell 15p to 170p. The interim dividend is maintained at 16.5p from earnings of 9.4p (16.2p).

See Lex

Dividends announced

Current payment Date of payment Corresponding dividend Total for year Total last year

Baldwin - Int 1.4 Oct 31 1.15 - 2.85

Cranbrook Elect - Int nil 0.5 - 0.5

Denman Elect - Int 1.65 - 1.65 - 5.5

Victoria Carpet - Int 4.5 Oct 4 4.25 4.81 4.25

Widnes - Int nil 0.5 - 0.5

US thrift offshoot pushes Heron to net losses of £145m

By Nigel Clark

HERON INTERNATIONAL, the UK private company controlled by Mr Gerald Ronson, reported a loss for the year to March 31 of £145.3m after taking an extraordinary loss of £193.2m on its failed US savings and loans subsidiary.

The property, housebuilding and garage company passed control of the Arizona-based Pima Savings to Office or Thrift Supervision. Economic conditions in the state continued to deteriorate and with the increasingly onerous capital requirements introduced by new legislation led Heron to decide to withdraw its support.

The loss made up the greater part of a total extraordinary charge, net of tax of £187.1m (£29.5m).

Mr Alan Goldman, from higher borrowings for developments and

deputy chief executive, said he hoped that no further charge would have to be met.

The company is also facing a problem in the US concerning defaults on mortgages which has resulted in foreclosure proceedings being begun by Heron. Almost all the defaulters have sought protection under Chapter 11 and have begun litigation against Heron.

However, the company said in its annual report that it did not expect to have to make provision against the matter.

Pre-tax profit for the period was 11 per cent higher at £26.3m (£5.5m) after a higher net interest charge of £25.8m (£3.8m) resulting, said Mr Goldman, from higher borrowings for developments and

higher interest rates. The company was aiming to cut the charge this year.

Operating profits showed the increasing importance of the property, the contribution of which increased from £40.4m to £101.6m. Mr Goldman was quick to point out that most of the increase was on the conti-

nuum. The contribution from com-

mercial activities fell from £31.1m to £19.5m.

Turnover was £842.9m (£739.5m), of which property contributed £247.4m (£107.9m) with £490.4m (£513.6m) from commercial activities.

The comparative figures have been restated to take account of changes in account- ing policies.

Powell Duffryn expansion

By Ronald van de Krol in Amsterdam

POWELL DUFFRYN, the engineering and construction materials group, and Pakhoed Holding of the Netherlands, the chemical storage group, are planning to set up a worldwide joint venture for the distribution of chemicals.

Rotterdam-based Pakhoed will supply the expertise in chemical logistics, while Powell Duffryn will transfer all nine of its bulk liquid storage terminals in the UK, the US and Australia to the new joint venture.

The total storage capacity of these terminals is 12,000 cubic metres, bolstering Pakhoed's position as the market leader. The Dutch company already has chemical storage capacity throughout the world of some 2.5m cubic metres.

"The consideration receivable by Powell Duffryn from Pakhoed, to equalise the contributions being made by both parties to the venture, represents a small premium over the relevant group investment of £20m and reflects the longer-term potential for significant development in the market areas covered," Powell Duffryn said.

Powell Duffryn added that the transaction, plus the divestment of its coal distribution interests, would substantially lower its gearing. Earnings dilution would be negligible, a company statement said.

Of the nine Powell Duffryn storage terminals, three are in the UK - in Purfleet, Essex, Ipswich and Barry, south Wales. Two of the terminals are located in Savannah, Georgia, with the rest in New York, Chicago, Melbourne and Sydney.

Mr Hans den Ouden, a director of Pakhoed, said that Powell Duffryn's US terminals would complement Pakhoed's facilities there, enabling the partners to achieve national coverage.

CE Heath in talks to buy Abaco Investments

By Andrew Bolger

CE HEATH, the Lloyds insurance broker and underwriter, said last night that it was in detailed talks to acquire Abaco Investments, a subsidiary of British and Commonwealth group, the financial services group which collapsed last month.

Heath is interested in Abaco's UK retail and wholesale insurance and broking interests, which last year produced brokerage income of about £15m.

The discussions exclude Abaco's non-marine reinsurance and its marine and aviation insurance operations.

The purchase price is likely to be in the range of £10m to £15m and would involve about 500 Abaco employees.

Mr Peter Presland, managing director of Heath, said that if the acquisition proceeded it would be financed by an issue of new CE Heath shares, to be placed with Barts.

B&C was administration in early June with debts of more than £1bn after a crisis at Atlantic Computers, its computer leasing subsidiary.

The half year ended June 30 the trust's earnings rose from 6.3p to 6.6p per share. Income totalled £1.33m (£0.23m).

Yale and Valor pays £6m for Diamond H Controls

By Clay Harris, Consumer Industries Editor

YALE AND VALOR, the security and household products group, has paid £6.2m for Diamond H Controls, a designer and manufacturer of controls and energy regulators for home appliances.

Diamond H, based in Nor-

wich next to Yale's Hearst-Sadia factory, was sold by Oak Industries, a US electronics company. The disposal on Friday completed Oak's withdrawal from Europe.

After the deal was announced, Mr Niall Fitzpatrick, a Loughor director, said the Asko state was the latest in a series of investments by Loughor in Germany. As well as intending to take advantage of opportunities for the expansion of European markets, Loughor was keen to become involved in the development of East Germany and the rest of Eastern Europe.

Mr Spicer hoped that the joint venture with Ako and the German group's other trading partners would also generate business for Loughor's German-based associates Krupp Loughor, which has a fleet of ships, and Kuehne & Nagel, the freight and forwarding group.

Asko, whose ebullient, showy chief executive, Mr Helmut Wagner, steps down at the end of this year, is a company whose structure and strategy has often been hard to follow.

Last summer, it annoyed the Dutch, the Dutch retailer, by acquiring a minority stake without informing the company, with which it was holding talks on European co-operation. These also involved Argyll of the UK and Casino of France. It resolved the dispute this month by selling the 13.1 per cent holding to a banking consortium for placement with other investors.

In the meantime, it has been turning its attention more towards East Germany, where it sees good prospects for its low-priced food, clothing, furniture, and do-it-yourself stores. Asko's current shareholders include the Metro cash-and-carry concern with 10 per cent and Berliner Bank (through the Begonia holding company), also with 10 per cent.

A new dimension was added to its ownership with the recent news that a Kuwaiti businessman, Mr Yousif Sulaiman al-Sabah, had joined the supervisory board. Asko, however, refused to confirm that Kuwait had acquired a stake.

For 1990, Asko said it was optimistic about profits after a first half sales increase of 12 per cent. Last year, net profit fell by 23.8 per cent to £10.9m, partly because of the allocation of some extraordinary gains to reserves.

See Lex

Beaverco sells Body Sculpture

Beaverco, the USM-quoted foam and consumer products company, has sold its troubled Body Sculpture subsidiary to a Taiwanese consortium, writes Jane Fuller.

The UK company recently

discovered that Body Sculpture

had incurred after-tax losses of £5m since it first bought a 49 per cent stake in 1988. The problem only came

to light after Beaverco had

acquired all the equity and

auditors were looking through the 1988-90 figures.

Body Sculpture's losses were

the main cause of the group's

pre-tax deficit of £17.7m in the

year to March 31, compared with the previous year's £2.14m profit.

Solex Industries, of Taiwan,

has bought Body Sculpture for

£400,000 cash.

Wales

The Financial Times proposes to publish this survey on:

14th September 1990

For a full editorial synopsis and advertisement details, please contact

Clive Radford
on Bristol (0272) 292565
Fax (0272) 225974

or write to him at:

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Wapping Road
Bristol
BS1 4RW

FINANCIAL TIMES

The Financial Times proposes to publish a Survey on the above on

SEPTEMBER 5th 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge

on 071-873 3426

or write to her at:

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London SE1 9HL

FINANCIAL TIMES WEEKEND JULY 21/JULY 22 1990

ECONOMIC DIARY

TODAY: European Community health ministers meet in Naples. National congresses of two new government-created political parties in Nigeria. Tdai opens in Bucharest of 24 former members of Romanian ruling elite.

TOMORROW: Start of autumn fashion shows in Paris.

MONDAY: Balance of payments current account and overseas trade figures (June). Cyclical indicators for the UK economy (June). US monthly budget statement. The economic and finance ministers of the European Community meet in Brussels. Start of two-day meeting of the European Community agriculture council. Gatt's Uruguay Round meeting in which the negotiating parties seek to conclude series of outline agreements on world trade reforms ahead of summer break.

TUESDAY: Building societies monthly figures (June). US major collective bargaining agreements, employment cost index. Annual ASEAN talks in Jakarta. Mr Francis Maude, British Minister for Hong Kong, visits China (until July 27). Civil Aviation Authority annual report. Reuters interim results.

WEDNESDAY: Index of production and construction for Wales (first quarter). New construction orders (May-provisional). US durable goods (June). European Community budget council meets in Brussels. Start of OPEC's semi-annual ministerial meeting in Geneva. Guinness trial continues. Health workers on NHS protest march in London. Royal Statistical Society report on public confidence in government statistics.

THURSDAY: Energy trends (May). Quarterly house purchase finance statistics (second quarter). ICI interim figures. National Power annual results. British Telecom annual meeting. Senior officials from South and North Korea meet in Panmunjom to sign agreement on the first meeting of two countries' prime ministers.

FRIDAY: Engineering sales and orders at current and constant prices (May). US GNP (second quarter). ASEAN foreign ministers are joined in Jakarta by foreign ministers from friendly countries, including the US (Mr James Baker, US Secretary of State, attends).

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Friday July 20 1990				The July 19				Wednesday July 18				Tuesday July 17				Year ago (approx.)				Highs and Lows Index			
& SUB-SECTIONS		Index No.	Day's Change %	Gross Div.	Ex Div.	P/E Ratio	rd adj. to date	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.
1 CAPITAL GOODS (15)	890.26	13.03	5.22	9.37	22.72	960.42	895.55	896.56	910.70	940.80	913.49	904.30	1032.07	1467.87	150.75	1312.74	50.71	1312.74	50.71	1312.74	50.71	1312.74	50.71	1312.74	50.71
2 Building Materials (26)	1128.68	-0.2	13.54	5.34	9.12	30.01	1126.79	1122.42	1218.12	1188.21	3.1	959.61	304.8	1361.08	1467.87	44.27	1312.74	44.27	1312.74	44.27	1312.74	44.27	1312.74	44.27	
3 Contractors (Construction) (36)	1444.49	-0.6	16.59	5.70	7.84	1467.81	1467.81	1467.81	1467.81	1621.24	1278.36	1.5	1951.50	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
4 Electricals (10)	2449.58	11.72	5.43	10.50	61.43	2449.07	2459.87	2505.03	2751.15	21	2317.73	6.13	582.50	8.19	84.71	256.82	84.71	256.82	84.71	256.82	84.71	256.82	84.71		
5 Electronics (23)	1863.33	-0.8	10.19	4.34	5.23	10.21	1838.37	1834.73	2044.72	2044.72	1717.35	304.70	2308.22	195.09	222.01	8.19	103.85	8.19	103.85	8.19	103.85	8.19	103.85	8.19	
6 Engineering-Accuracy (2)	475.16	-0.8	13.67	4.95	8.72	9.54	483.86	488.85	0	502.42	134.36	499.55	6.13	502.42	134.36	499.55	6.13	502.42	134.36	499.55	6.13	502.42	134.36		
7 Engineering-General (46)	84.42	-0.4	12.06	5.22	10.04	11.34	491.25	491.08	0.00	505.10	15.65	489.55	304.70	505.10	15.65	489.55	304.70	505.10	15.65	489.55	304.70	505.10	15.65		
8 Metal & Metal Finning (5)	476.50	-0.3	23.26	4.73	18.49	493.69	493.64	493.64	515.75	4.1	457.99	27.0	596.67	9.1	110.67	49.65	6.13	110.67	49.65	6.13	110.67	49.65	6.13	110.67	49.65
9 Motors (13)	156.57	-0.5	15.87	5.37	9.81	18.12	180.45	180.45	180.45	180.45	187.55	3.1	167.55	3.13	188.33	18.85	187.55	3.13	188.33	18.85	187.55	3.13	188.33	18.85	
10 Other Industrial Materials (24)	1612.02	-0.2	10.93	5.20	10.54	10.54	1612.02	1612.02	1612.02	1612.02	1612.02	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
11 Paints & Plastics (22)	1650.25	-0.8	9.12	5.20	12.54	12.54	1612.02	1612.02	1612.02	1612.02	1612.02	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
12 Food Manufacturing (20)	1111.79	-0.2	10.23	4.26	12.11	22.71	1113.71	1113.71	1113.71	1113.71	1113.71	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
13 Food Retailing (16)	2606.92	-0.6	8.71	3.15	7.60	33.61	2592.78	2592.78	2612.28	2612.28	2612.28	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
14 Health and Household (15)	2623.70	-0.6	6.56	2.64	18.15	25.10	2607.39	2607.39	2675.99	2675.99	2675.99	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
15 Leisure (33)	1461.41	-0.8	9.90	4.23	12.30	32.35	1462.31	1462.31	1462.31	1462.31	1462.31	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
16 Packaging & Paper (12)	617.57	-0.3	10.78	5.57	11.42	12.94	617.57	617.57	617.57	617.57	617.57	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
17 Publishers & Printing (4)	2653.14	-0.3	10.93	5.12	18.12	18.12	2653.14	2653.14	2653.14	2653.14	2653.14	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
18 Stores (11)	227.73	-0.4	10.49	5.25	10.49	10.49	227.73	227.73	227.73	227.73	227.73	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
19 Textiles (11)	1650.25	-0.8	9.23	3.53	15.02	22.74	1650.25	1650.25	1650.25	1650.25	1650.25	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
20 Transport (17)	1196.04	-0.8	10.60	4.50	11.22	22.23	1197.45	1197.45	1200.95	1200.95	1200.95	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
21 Utilities (1)	2936.06	-0.2	12.26	5.15	10.69	46.50	2947.01	2947.01	2936.06	2936.06	2936.06	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
22 All-Share Index (50)	1291.41	-0.5	10.94	4.59	11.40	24.26	1284.73	1284.73	1298.45	1298.45	1298.45	1.5	1817.92	1467.87	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48	2112.74	71.48		
23 FT-SE 100 Share Index (3)	1291.41	-0.5	10.94	4.59	11.40	24.26																			

INTERNATIONAL COMPANIES AND FINANCE

Rossignol warns of heavier losses

By William Dawkins
in Paris

GROUPS ROSSIGNOL, the world's largest ski maker, yesterday provided further evidence of its industry's problems by warning that it will this year make far heavier losses than earlier feared.

The French group said it expected a FF785m (\$15.5m) net loss in the 12 months to the end of next March, a steep deterioration from the FF9.34m deficit it reported last year. Rossignol also forecast a drop in net turnover to FF1.39bn from last year's FF1.47bn.

Earlier this year, the Grenoble-based group said it expected a loss of between FF20m and FF50m for 1990-91 because of a lack of snow over the past two winters which has hit ski makers, lift operators and winter sports shops across the Alps.

In the event, the actual shortfall will be greater than that because of the French franc's unexpected strength against the dollar and the yen, which will create currency losses and make Rossignol's exports less competitive. More than 75 per cent of group sales are exported, mainly to the US and Japan.

The latest distress signals from Rossignol come less than a month after Salomon, the French company which is the world's largest maker of ski bindings, had its credit rating placed under review by Standard & Poor's-Adef, the French ratings agency.

This was a result of Salomon's earlier announcement that it had plunged into a FF75m loss last year, in comparison with FF72.5m net profit in 1988-89.

Both companies have tried to reduce their exposure to the troubled ski industry. Salomon last year made nearly a quarter of sales in golf equipment and Rossignol made 7 per cent of group sales in tennis equipment. However, this has not been enough to stem the losses from core businesses.

American Brands in \$975m deal for Moen Group

By Karen Zagor in New York

AMERICAN BRANDS, the consumer products and insurance group whose products range from tobacco to hardware, is to acquire Moen Group, which lays claim to having invented the single-handled faucet (mixer tap), for \$975m cash.

Moen is being sold by Forstmann Little, a New York-based private investment firm which paid \$340m in 1988 for Moen's predecessor company and sold a number of its businesses for a total of about \$240m.

American Brands is paying a very rich price for Moen," said one New York analyst. Moen had earnings of about \$97m last year before depreciation and amortisation, interest and tax.

"We think it's a fine price for a well-managed company with excellent cash flow, whose operating income has grown at a compounded annual rate of 34 per cent since 1984 and whose revenues have grown at a compounded annual rate of 18 per cent," according to Mr Robert Rukeyser of American Brands.

American Brands is already a big player in the US hardware market through its Twentieth Century operations, a supplier of plumbing products, and Aristokraft, which makes kitchen cabinets and bathroom vanities. The acquisition will allow American Brands to consolidate distribution systems and apply a number of economies of scale, such as in the purchase of raw materials.

The Old Greenwich, Connecticut-based company also said yesterday it plans to sell its Waterloo tool storage products business, which last year had sales of \$12m.

American Brands said the acquisition would dilute earnings by less than 10 cents a share in 1990 and less than 20 cents in 1991.

American Brands yesterday reported a 32 per cent jump in net income to \$158m for the three months to June, on sales which grew 8 per cent to \$2.95bn.

Earnings per share rose 28 per cent to \$1.51 from \$1.18 on a fully diluted basis. For the first six months, net earnings advanced 21 per cent to \$353.8m or \$3.38 a share on sales which grew 3 per cent to \$5.16bn.

Caterpillar falls to \$46m on weak domestic demand

By Karen Zagor

CATERPILLAR, the world's largest maker of earth-moving equipment, yesterday reported a 67 per cent plunge in second-quarter profits to \$46m or 46 cents a share from \$161m or \$1.39 a year ago, with the company's results reflecting weak domestic demand and a sharp decline at Caterpillar's Brazilian operations.

Shares in Caterpillar, which dropped 54% to \$53% in late June when the company first announced its bleak earnings outlook, yesterday gained 3%

to \$53 by midday on the New York Stock Exchange.

Revenues in the quarter fell 3 per cent to \$2.25bn. The Illinois company, which returned to the black in 1985 after three years of losses, attributed about half of its decline in profits to lower sales volume. About a quarter was blamed on the deterioration in profitability, in dollar terms, of the company's Brazilian operations, and the remainder was due to the weaker yen and higher costs.

Shares in Caterpillar, which dropped 54% to \$53% in late June when the company first announced its bleak earnings outlook, yesterday gained 3%

Citicorp announces management shake-up

By Alan Friedman
in New York

CITICORP, the big US bank troubled by rising property losses, poor trading and excessive costs in its global finance division, yesterday unveiled plans for a shake-up that is expected to take 18 to 24 months and result in \$200m to \$300m of cost cuts, mostly in the bank's North American corporate finance and real estate business.

The bank - which insisted yesterday it did not want the package of radical changes to be considered a reorganisation - nonetheless announced a big reshuffle of its management that will eliminate the existing middle layer structure of three group executives and 15 division heads.

It also sought to play down the idea of a cost-cutting operation or a reduction in staff levels, but acknowledged "the changes announced today ultimately will result in fewer people and lower costs associated with specific businesses."

Bankers close to Citicorp said they expected it to achieve cuts in operating costs of 10 to 15 per cent by 1991-92, which would suggest around \$300m of cuts based on last year's operating expenses of \$2.6bn. Mr Michael Callen, the senior executive for global finance since January who has spearheaded the changed strategy, said there was "a clear imbalance" between resources and revenues.

While the bank declined to quantify the number of jobs that will be eliminated, the immediate consequence is expected to be a cut of a few hundred people, including administrative layers of management. This number could grow to around 1,000 or more.

The sharpest cuts in any specific business will come in the battered real estate activity, which employs 300 people.

The greatest job cuts will come from the North America section, which employs 6,800 of the bank's 16,000 global finance employees. European and Asian operations will not change significantly, meaning the brunt of cost cutting and asset disposals will hit the US business, which accounts for 45 per cent of total expenses in the global finance part of Citicorp, implying cost cuts of as much as 20 to 30 per cent in North America.

The Citicorp move is in some ways more subtle than Chase Manhattan's recent package of \$300m of cost cuts and an 8 per cent cut in workforce undertaken, but the effect is likely to be similar.

Opel, which said yesterday it had not decided whether to go ahead with a big plant, would need far fewer than this number.

Mr Onno Rude, the former Dutch finance minister, has been elected to Citicorp's CCLN board of directors.

A sailor who may turn to salvage

Kevin Brown plots a possible future course for Alan Bond

It had all the makings of a good film script: self-made Antipodean millionaire makes dramatic self-sacrifice to foreign creditors in order to secure the future of the company he built from scratch.

But, like many things in the 34-year business career of Mr Alan Bond, his announcement that he is willing to stand down as chairman of Bond Corporation may not be all that it seems.

Mr Bond, aged 52, told holders of Bond Corporation Eurobonds in London on Thursday he was willing to step down as chairman and reduce the voting rights of his private family company from 58 per cent to 25 per cent, in the interests of "restoring full value" to the group.

The announcement was described by Bond Corp as a concession to help persuade the bondholders to sanction the proposed A\$1.85bn (US\$1.45bn) sale of Bond Brewing Holdings - producer of Swan, Castlemaine XXXX and Tooheys lager - to Bell Resources, an independently managed offshoot of the group.

However, Australian bankers said it was a theoretical gesture which would have little impact on Bond Corp's slim chances of survival because it would not take effect until mid-September, by which time the group's future would already have been decided.

Under an agreement with National Australia Bank, completion of the sale by July 31 would have triggered a moratorium on A\$500m of debt, giving Bond Corp until the end of September 1991 to try to raise the Bond empire from the dead.

However, that prospect had evaporated before Mr Bond's dramatic London announcement because Bell Resources shareholders had already decided not to meet until August 9 to approve the purchase.

The bondholders also put off a decision until the same date.

As a result, Bond Corp will have only until September 30 this year to repay the debt to NAB, falling which the bank intends to have Bond Brewing put into liquidation.

The tight timetable means that even if the bondholders accept his offer, Mr Bond may still be in control of Bond Corp on the key date of September 30 because his offer to resign need not take effect for 30 days.

In any event, the betting is that if Mr Bond really is prepared to resign, it will be with the aim of salvaging something from the wreckage with which to mount a comeback later.

"He will take a deep breath, and he will say: 'I have got to go forward,' and he will go forward. That just happens to be his style, and Alan Bond is not going to change," said Mr Warren Jones, former chairman of Bond Media, a Bond Corp subsidiary sold to Mr Kerry Packer this week.

At the height of his success, as well as the Australian breweries, Mr Bond controlled the US' top-rated Channel Nine television network, gold mines in Australia and South America, huge property interests in half a dozen countries, a couple of oil companies

and a daily newspaper - not to mention a large stake in the British Satellite Broadcasting consortium in the UK, an island off Australia, a private university and the Chilean telephone company.

He made four attempts to win the America's Cup yachting trophy, succeeding in 1983 when he returned to Perth to the type of welcome Americans gave the first men on the moon.

Bond Corp shares have been suspended from the Australian Stock Exchange for seven months, and the group faces delisting even if it survives the next few months.

And so the company has sunk, as has Mr Bond's reputation, along with his personal fortune, once estimated at A\$350m. He will fight on, not least because he despises quitters. But whatever else Alan Bond may do, his career as Australia's greatest entrepreneur is over.



Alan Bond: willing to relinquish the helm if necessary

Rise and Fall of Alan Bond, published this week.

At first Mr Bond, a former signwriter, simply borrowed cash to buy and sell undeveloped land. Later he discovered that land could be sold on hire-purchase and further cash could be raised against the contracts.

After that the empire increased rapidly, built on huge borrowings secured against rising asset values. With it came the trappings of success: the Rolls-Royce, the yachts and a mansion which really did have gold-plated tarts.

But Bond Corp was on more than one occasion on the verge of bankruptcy, and came within 90 minutes of liquidation as long ago as February 1975 before a refinancing package was stitched together.

The party should have ended after the world stock market crash in 1987. Mr Bond reacted by buying more assets, including Van Gogh's Iris for US\$45m.

But asset values eventually stopped rising, and the writing - rather than the painting - was on the wall.

The turning point was Mr Bond's 1988 hostile stake-building in Lourho, the London-based international trading house.

Mr Tiny Rowland, Lourho's managing director, proved an even tougher fighter than Mr Bond, and before long the financial world was being deluged with Lourho reports alleging that Bond Corporation was technically insolvent, with debts of A\$11bn.

The Lourho campaign made the banks nervous and they cut off the supplies of new borrowing on which the empire depended. Mr Bond was forced to start selling assets to reduce debt.

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And so the company has sunk, as has Mr Bond's reputation, along with his personal fortune, once estimated at A\$350m. He will fight on, not least because he despises quitters. But whatever else Alan Bond may do, his career as Australia's greatest entrepreneur is over.

BMW in E German venture

By Andrew Fisher in Frankfurt

BMW, the West German car company, plans to build a plant to manufacture large machine tools in East Germany, with an initial investment of around DM160m (\$60m) and a workforce of more than 200 people.

The plant will be located in Eisenach, close to where the East German Wartburg car is built, in a plant that belonged to BMW until 1945. Opel, the West German subsidiary of General Motors of the US, will

soon start small-scale assembly of its mid-range Vectra model in Eisenach and is considering a more ambitious plan for a full assembly plant.

The Eisenach plant will be the company's first machine tool manufacturing site. It currently buys in its requirements, but was prompted into the East German venture by the shortage of capacity in the West German industry. BMW has said it has no intention of investing in Eisenach's aged

Wartburg car plant. BMW said an attraction of Eisenach, just over the border with West Germany, was the presence of a qualified workforce which could be trained further.

The car plant employs 9,000 people, many in areas such as components and tools not connected with final assembly.

Opel, which said yesterday it had not decided whether to go ahead with a big plant, would need far fewer than this number.

Mr Onno Rude, the former Dutch finance minister, has been elected to Citicorp's CCLN board of directors.

London Markets

SPOT MARKETS

Crude oil (barrel FOB) + or -

Dubai 318.25-53.00 +125

Brent Blend 518.73-8.77 +175

WTI (1pm est) 320.00-0.00 +175

Oil products (NME prompt delivery per barrel CFM) + or -

Premium Gasoline 250.00-322

Gasoline 317.00-71.00 -1

Heavy Fuel Oil 574.75 -4.5

Naphtha 161.63 -1.63

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) 536.25 -1.25

Silver (per troy oz) 495.00 -1.00

Platinum (per troy oz) 476.50 -0.60

Palladium (per troy oz) 111.25 +1.05

Crude oil (US market) 327.00

Gasoline (US market) 154.00

Automobiles 154.00 +5

Aluminum 154.00 +5

Gold (US market) 327.00

Gasoline (US market) 154.00

Automobiles 154.00 +5

Aluminum 154.00 +5

Gasoline (US market) 327.00

Automobiles 154.00 +5

Aluminum 154.00 +5

Gasoline (US market) 327.00

Automobiles 154.00 +5

Aluminum 154.00 +5

Gasoline (US market) 327.00

Automobiles 154.00 +5

Aluminum 154.00 +5

Gasoline (US market) 327.00

Automobiles 154.00 +5

Aluminum 154.00 +5

LONDON STOCK EXCHANGE: Dealings

Details of business done shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

Details relate to those securities not included in the FT Share Information Services.

Unless otherwise indicated prices are in pence. The prices are those at which the business was done in the 24 hours up to 5 pm on Thursday and settled through the Stock Exchange Talişman system, they are not in order of execution but in ascending order which denotes the day's highest and lowest dealings.

For those securities in which no business was recorded in Thursday's Official List the latest recorded business in the four previous days is given with the relevant date.

Rule 53(2) and Third Market stocks are not regulated by the International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

• Bargains at special prices. ♦ Bargains done the previous day.

British Funds, etc

No. of bargains included 183

Guaranteed Export Finance Corp PLC

12.5% Ctd Stk 2002(Freq) - £103.00

Corporation and County

Stocks No. of bargains included 3

Greater London Council 5% Bnd 90/92 -

£30.14 Ctd Stk 1992(Freq) - £118.00

Birmingham Corp 5% (1992) 1992(Freq) after

£22.50 (17.90)

37.5% Ctd Stk 1944(Freq) after £17.90

Blackburn Corp 5% 1st Stk - £22

Manchester City of 11.5% Red Stk 2007 -

£24 (16.90)

UK Public Boards

No. of bargains included 3

Appliance Mktg Corp PLC 65% Deb

Stk 1985 - £20.00

7.5% Red Stk 1985 - £95.00 (18.90)

10.5% Deb Stk 1986 - £20

4% Ind Stk - £24

Port of London Authority 3% Stk 48/90 -

£54 (18.90)

Foreign Stocks, Bonds,

etc-(coupons payable in

(London)) No. of bargains included 28

Greece, Kingdom of 6% 1st 1910 3dg Pfd

Bds of 1965 - £20.25 21

Hungary, Republic of 6.75% Ind Bnd 1984

£20 (17.90)

Ireland, Republic of 6% 1984(Freq) 1984(Freq)

37.5% Ctd Stk 1944(Freq) - £23

37.5% Ctd Stk 1944(Freq) after £17.90

Blackburn Corp 5% 1st Stk - £22

Manchester City of 11.5% Red Stk 2007 -

£24 (16.90)

Breweries and Distilleries

No. of bargains included 32

Allied Breweries PLC 5% Cum Prf E1 - 40

£1.75 (17.90)

7.5% Ctd Stk Prf E1 - 52 (17.90)

6.5% Red Stk 1972 - £23 (18.90)

10.5% Deb Stk 1973 - £33 (17.90)

10.5% Deb Stk 1974 - £35 (18.90)

5% Ind Stk - £24

Port of London Authority 3% Stk 48/90 -

£54 (18.90)

British Beer & Pub Co PLC 5% Cum Prf

£1.75 (17.90)

5.5% Ind Stk 1980 - £20 (17.90)

5.5% Ind Stk 1981 - £20 (17.90)

5.5% Ind Stk 1982 - £20 (17.90)

5.5% Ind Stk 1983 - £20 (17.90)

5.5% Ind Stk 1984 - £20 (17.90)

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5.5% Ind Stk 2012 - £20 (17.90)

5.5% Ind Stk 2013 - £20 (17.90)

5.5% Ind Stk 2014 - £20 (17.90)

5.5% Ind Stk 2015 - £20 (17.90)

5.5% Ind Stk 2016 - £20 (17.90)

5.5% Ind Stk 2017 - £20 (17.90)

5.5% Ind Stk 2018 - £20 (17.90)

5.5% Ind Stk 2019 - £20 (17.90)

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LONDON STOCK EXCHANGE

Equities struggle above FT-SE 2,400

THE LONDON stockmarket, undismayed by the bomb explosion at the International Stock Exchange, continued to take its cue from Wall Street yesterday, pushing forward to close just above the FT-SE 2,400 mark as the New York equity market mounted a new assault. In early trading on its own testing level of Dow 3,000. Although some reporting of Government bond prices suffered in the aftermath of the bomb outrage, securities trading continued as normal, with the exception of the London Traded Options Market which had to abandon operations for the day almost as soon as the session opened.

Account Closing Dates		
First Deadline	Jul 9	Jul 23 Aug 8
Options Exercised	Aug 10	Aug 21 Aug 26
Last Deadline	Aug 20	Aug 3 Aug 17
Account Day	Jul 30	Aug 13 Aug 28
*One-line deadlines may take place from 2pm on two business days earlier.		

Equities opened higher in response to Wall Street's renewed vigour overnight which had brought the Dow 3,000 testing point into view again. Turnover in the stockmarket was still thin, although the absence of the day's official trading data rendered comparisons difficult.

Government bonds had a very quiet session edging forward to close about 1% of a point higher at the longer end. The announcement by the UK Government that it will offer a £3.5bn package to hold down UK community charges, which have been widely criticised and a significant drag on the opinion poll ratings of Mrs Thatcher's Government, helped sentiment in the Gilt-edged sector.

Equities were helped both by Wall Street and by the firmness in UK bonds. The final reading saw the FT-SE Index gain more than 13 points, although traders said that turnover remained thin. Signs of strain

in the Inter-Dealer Broker (IDB) market continued to unsettle equity trading. The market came off the top as traders waited with some apprehension for Wall Street to open the new session. Uncertainty over the early trend of the New York market slowed London down in the second half of the session, but with the Dow just above 3,000 when London closed, UK stocks ended the week firmly.

The final reading showed the FT-SE Index at 2,400, a net gain of 12.8 on the day. The past week has seen the Footsie Index advance by nearly 18 points, largely in response to the Wall Street market. Yester-

day marked the end of the two-week trading account during which the Footsie gained 25.6 points; the account saw the market looking increasingly nervous in response to worries over corporate profits, especially at UK-based overseas trading companies vulnerable to the recent firmness of sterling.

Turnover in the UK stockmarket has followed the trend of the performance of the equity market this year, but mostly when the market was on the upside (see Chart). When the market fell sharply from its peaks in January, equity volume was largely unaffected.

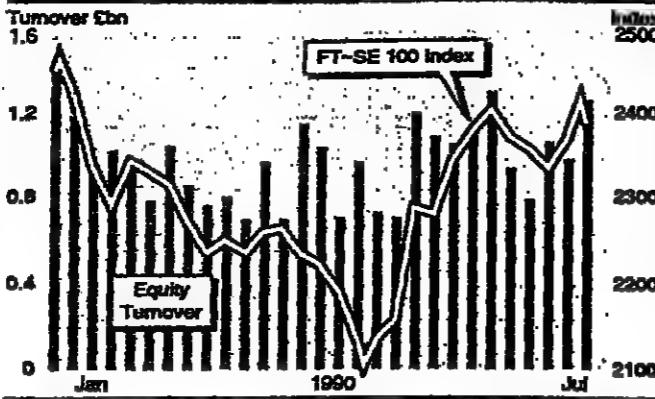
Four Abbey National, which reports on August 1, will be pushing £200m at the interim stage i.e. over 50 per cent higher than most forecasts for Midland.

S G Warburg rose 3 more to 422p, helped by the merchant bank's success this week in the placing of the Government's residual holding in British Gas.

First half new business figures from Prudential drew a positive response from the market which marked the shares higher. They closed a net 6 firmer at 241p; turnover was 4m up well on usual levels of activity.

Composites remained a nervous market ahead of the results season. Guardian Royal dropped 5 more to 225p on 1.5m, still unsettled by worries about further downgrades, while Sun Alliance were the same amount off at 338p, as the market fretted about a possible profits forecast cut by one of

FT-SE All-Share Index



Prudential. TI Peck gained 14 to 422p on renewed speculation about the possibility of the company floating its Del Monte fresh fruit division on the New York Stock Exchange. Mr Philip Dorgan of Goldman Sachs said he believed Del Monte would be spun off before the end of the year.

Pentos said that its Dilions chain of bookshops was "proving a remarkable success."

Sales from the newest shop

were running more than 20 per cent ahead of expectations. Dilions' sales continue to grow at more than 30 per cent a year.

Pentos added 2 at 117p.

The support level for

stricken Burton was 21 at

21p, at which it closed last night, a penny easier on the day. A buoyant 1.1m shares changed hands.

Brewery stocks were quiet, which the exception of Grand Metropolitan, where a stock shortage left the shares 13 higher at 871p and Scottish and Newcastle which attracted interest ahead of Monday's ex-dividend date. Scottish added 7 at 354p.

Matthew Clark, the wine and

spirits distributor, continued to benefit from Thursday's good

figures. BZW changed its recommendation on the stock

from a hold to a buy, saying

that the bad news was probably in the price and that the

company was well placed to benefit from the more liberal industrial environment imposed by the Monopolies and Mergers Commission over the last year.

Pentos added 2 at 117p.

Castles Communications, the

USM quoted record and video

company, fell steeply after the

company said it would lose up to £500,000 as a result of trading relationships with a division of Parkfield, the collapsed mini-conglomerate. The shares bottomed at 358p before closing at 408p, a net decline of 42.

First Leisure continued to go

from strength to strength in

the wake of the company's suc-

cessful rights issue. The shares

climbed another 7 to 332p. The

nil paid added 7 at 50p.

Water shares edged higher as dealers quoted the stock at

700p. Anglian were a

firm market, moving up 4 to

223p, as were Welsh, 245p,

while dealers noted good inter-

est in North West, 225p, and

reaching 185p.

Water shares closed 15 points

better at 218p, while the Water

Package closed 15 points better

at 215p.

Williams Holdings eased 8 to

274p after County NatWest

reduced its profits forecast for

the current year to £155m. County said the down-

grade was due mainly to the

impact of sterling's recent

strength against the US dollar.

Siebe eased 12 to 458p having

been down 12 at one stage on

further consideration of its pro-

posed acquisition of Foxboro, a

US engineering company. One

analyst said there was uncer-

tainty about the valuation of

Foxboro's intangible assets.

A Hoare Govett recommen-

dation to buy "the better-fin-

anced house builders to take

advantage of the inevitable

cuts in interest rates," saw

Persimmon improve to 182p,

while dealers noted good inter-

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Morgan Stanley & Co. Inc.											
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WORLD STOCK MARKETS

AMERICA

Rising bonds lift Dow temporarily above 3,000 level

Wall Street

US STOCK PRICES traded in a narrow range yesterday morning, although the Dow Jones Industrial Average did briefly manage to breach the 3,000 barrier again, writes Martin Dickson in New York.

The afternoon expiration of July stock index futures and options – which could provoke powerful market volatility – meant that early trading activity was dull, with morning volume on the New York Stock Exchange reaching only 87.5m shares.

The Dow remained within a trading range of about seven points early in the session. After rising through 3,000 earlier, it stood at 2,998.29, up 2.8, at 2pm. Advancing shares outnumbered declining ones by 688 to 565.

Equities gained a small degree of support from the bond market, where the benchmark 30-year Treasury issue was quoted at lunchtime at 102.4%, up 4 to yield 8.83%. This followed the Bank of Japan's overnight move to drain funds from the money market. However, volume was very light and some dealers said the bond market had not been so thin for a couple of weeks.

Among blue chips, IBM was off 3% at 119.7%, while Boeing rose 3% to 55.7%. The aerospace company announced that it was in discussions with Aeritalia of Italy and Aerospatiale of France over the possible sale of a Canadian division.

Caterpillar rose 5% to 52.2%, in spite of reporting second-quarter earnings of 46 cents a share, down from \$1.39 a year ago, and at the low end of analysts' expectations. Caterpillar had warned the market some weeks ago of the downturn, and said yesterday that its 1990 earnings were likely to be substantially below last year's.

American Brands, the diversified tobacco group, rose 3% to 57.0% on news that its Master Brand Industries subsidiary had agreed to buy Moen, a manufacturer of kitchen and bathroom faucets, from the buy-out specialist Forstmann.

ASIA PACIFIC

Interest rate worries undermine

Tokyo

SHARE PRICES plunged in Tokyo yesterday as interest rate worries continued to cloud the market. Investors were also discouraged by news of the arrest of a major stock speculator, writes Michio Nakamoto in Tokyo.

The market also suffered from index-linked selling as lower future prices induced arbitrageurs to unwind their positions.

The Nikkei average fell sharply just after the start of trading and continued to weaken. By the close the Nikkei had fallen 634.10, or 1.8 per cent, to 32,421.52 – the first time in five trading days that the Nikkei had finished below 33,000, and its largest fall since its 750.74-point loss on April 18.

The Nikkei reached a day's high of 32,022.72 and a low of 32,116.77. Losers outpaced gainers by 738 to 224 while 159 issues were unchanged. Turn over sank to 500m shares from 600m on Thursday.

The Topix index of all listed stocks lost 29.65 to 2,383.43, but the second section index gained 14.87 to 4,389.56. In London, some issues with special

Little. It also said it was planning to sell a Master Brand subsidiary called Waterloo Industries.

Navistar International dropped 5% to \$4 following Thursday night's news that it is considering a counter-bid for Mack Trucks, which already faces a friendly offer from Renault of France. Browning-Peris fell \$1 to \$42.24 and was one of the most active stocks on the Big Board. The shares fell on Thursday following results that were below some analysts' expectations, and the plunge continued yesterday.

Storage Technology, a Colorado-based manufacturer of computer storage subsystems, plunged by 84% to \$28.5% in break dealings before a trading halt was called. This followed its second quarter report, released late on Thursday, which produced figures in line with analysts' expectations, although the company did say that its US outlook for the year "appears somewhat less certain at this time."

Canada

TORONTO WAS encouraged by the early gains on Wall Street, and the composite index gained 13.6 to 3,488.5 by mid-session yesterday on thin volume of 9.5m shares. Advances led declines by 235 to 172.

Oil and gas shares rose slightly, with Ranger Oil up 5% at C\$7.4, TransCanada Pipelines firming C\$4 to C\$15.4, Imperial Oil gaining C\$4 to C\$5.4 and British Gas adding C\$4 to C\$47.

Among active stocks, Bank of Nova Scotia rose C\$4 to C\$15.5, Bombardier firmed C\$4 to C\$20, Laidlaw rose C\$4 to C\$27.7 and Canadian Pacific added C\$4 to C\$20.4.

SOUTH AFRICA

GOLD STOCKS slipped yesterday in quiet trading as the financial rand strengthened further. The JSE Gold index eased 20 to 1,501 and, among gold shares, Soweto rose 1.50 to R11.50 and Kloof shed 75 cents to R35.50.

Bullion's uptick sets Canadian gold bugs jumping

A rise in gold stocks, however, has not enlivened the rest of Toronto's market, writes Bernard Simon

IT DOES not take much to bring Canadian gold bugs out of hiding. While the bullion price has sputtered back and forth between US\$350 and US\$360 an ounce, prices of Canadian gold mining stocks have forged ahead by 10 per cent in the past two months.

Just as share prices plummeted earlier this year when gold bullion was sinking, the precious metal's irrepressible fans now appear to have regained a good deal of their confidence from a relatively modest uptick in the bullion price.

From a historical perspective, there is still plenty of room for improvement in share prices. The Toronto Stock Exchange's gold and silver index, which was hovering between 6,300 and 6,400 this week, is still far below its late-1987 peak of just over 10,000 (when the gold price was at US\$460-\$470).

The optimists note that while the closely-watched ratio between the TSE gold mines index and the bullion price now stands at about 17, the index could soar to as much as

22 times the metal price during moderately bullish periods, as was the case in January.

The risk is that the gold bugs could just as quickly retreat into hibernation again if the bullion market fails to fulfil their expectations.

Mr John Lydall, mining analyst at First Marathon Securities in Toronto, sounds a note of caution in his latest monthly report: "Unless the gold price moves up quickly in the month ahead, it may become evident that long-term investors are becoming less patient with companies which, in many cases, offer little growth, virtually no earnings, net cash flow or dividends." Some Canadian gold shares are now trading at remarkably high earnings multiples – over 40 times in the case of American Barrick, Lac Minerals, Placer Dome and Franco Nevada.

Several miners would have trouble making any money at all at the present bullion price, were it not for active hedging programmes. Panour, Giant Yellowknife Mines and Quebec-based Cambior are seen as among the most vulnerable to

a declining or even stagnant market. Giant's share price, for instance, is only fractionally higher than its C\$6.88 (US\$4.96) low of the past year.

The golds sector as a whole would look less glittering with

a dollar short of its all-time high, and has more than doubled since early 1989.

The excitement over Barrick

centres on its Goldstrike mine in Nevada, where production is forecast to rise each year for at least the next five years, and reserves are expected to be augmented by the opening of a new northern section.

Thanks largely to Goldstrike,

Mr Richard Cohen, analyst at BBN James Capel in Toronto, predicts that Barrick's output could rise from a targeted 565,000 ounces this year to between 1,600 and 2,000 tonnes annually by the mid-1990s with reserves of up to 40m ounces. Mr Cohen estimates that Barrick's current share price is only about eight times its likely 1992 cash flow.

Barrick has two other attractions. First, extensive hedging has ensured that its gold sales this year will realise an average minimum price of US\$417 an ounce. Similarly, about three-quarters of its 1991 and 1992 output has been hedged at prices of well over US\$400.

Second, all Barrick's mines are in North America, one of the factors that has made it more appealing to investors than Placer Dome, which has increasing offshore exposure through its interest in mines in Australia, Papua New Guinea and Chile. Placer's share price stood just above C\$19 this week, still well below its all-time peak of C\$22.50.

Eager to lay its hands on

more North American reserves, Placer has recently been bidding against Corona

Corporation for control of

Eskay Creek gold deposit. But the prospect of winning Eskay Creek has not done much good. Placer's share price much good.

Corona, which previously

seems to have the upper hand in the drawn-out battle, is now trading at C\$7.50, not far above its low point for the past year.

Investors appear to be confused by a succession of complicated offers and restructuring proposals, and nonplussed by its plan to pay for much of its stake in Eskay Creek by issuing a large number of new shares.

The recovery in gold issues

has not been sufficient to give the Canadian market as a whole the zip recently seen in New York. While the Dow Jones Index sports from one record to another, the Toronto Stock Exchange's 300-share composite index, now hovering around the 3,600 mark, is still 12 per cent below its all-time peak of 4,112 reached in August 1987.

The recent recovery in gold has not been shared by other resource sectors, where low commodity prices and poor earnings have kept a lid on share prices. The three forest products giants, Abitibi-Price, Canadian Pacific Forest and MacMillan Bloedel, each slipped another few cents this week after reporting steep falls in second-quarter earnings.

Bottom-fishers could have a field day in the weeks to come as more hard-wood forestry, oil and gas, and base metal producers report their earnings. Mutual fund guru Sir John Templeton, who was in Montreal and Toronto this week, said his funds were raising their exposure to Canada, precisely because most other investors were selling.

EUROPE

Bourse performance enhanced by oil price prospects

BOURSE PERFORMANCE was mixed on the day yesterday, but mostly up on the week, with a number of markets encouraged by oil price prospects, writes Our Markets Staff.

PARIS picked up after better-than-expected trade figures for June. The CAC 40 index rose 7.29 to 2,030.60 after a day's low of 2,017.50, for a rise on the week of 1.6 per cent.

Turnover was estimated at closer to FFr3bn than Thursday's FFr2bn.

The trade deficit of FFr1.03bn last month compares with a revised deficit of FFr5.54bn for May. One analyst said, however, that although the deficit news had helped, confidence had been building up for a few days.

Laforge Copepe ended FFr7.50 higher at FFr49.90, after reaching a high of FFr50.8 in busy trading of 226,260 shares. This was in spite of expectations of a particularly poor first-half showing by Laforge Corp after the market

closed. Among other features, Eurotunnel gained 90 centimes to FFr35.20 in volume of 1.3m shares on a belief that progress with the tunnelling was making the stock less risky.

Oil stocks benefited from hopes of higher oil prices, with Elf Aquitaine rising FFr13 to FFr70.1 with 199,000 shares changing hands.

Sextant Avionique, the avionics business owned by Thomson-CSF and Aerospatiale, added FFr1.2 to FFr10.4.

Sixty-eight companies made gains, while 112 lost.

Bernard Tapie Finance rose FFr7.50 to FFr220 on the second day. It was reported after being suspended for more than a week, since Mr Bernard Tapie said he was taking an 80 per cent stake in West Germany's Adidas.

FRANKEURT continued sector rotation, speculation, profit-taking and the last day of the July options account as the FAZ and DAX indices fell by 5.79 to 826.53 and by 9.81 to 1,947.43, up 1 per cent and 0.8 per cent on the week respectively. Volume fell from DM10.8m to DM7.5m.

There were more gains in steels, where Hoesch rose another DM6.80 to DM35.8 for a three-day improvement of DM18.80, and in some engineering stocks; profit-taking in banks was led by Deutsche Bank DM7 lower at DM227 and chemicals eased further after their latest improvement recently.

Masse, the discount retailer, brought out the speculators as it sold 10 per cent of Asko, its fellow retailer, to Louroff for DM231m. Masse had started the week at DM35.5, but collapsed after Wednesday's report that its 1989 gross net profits slumped from DM56.9m to DM9.3m. Yesterday it rebounded by DM30.50 to DM34.80; a big West German bank has forecast a rapid

recovery in earnings.

Meanwhile, Linotype, which topped DM1,000 early in May on rumours of a Siemens bid – and fell below DM900 when it took over a Siemens subsidiary instead – added to its recovery yesterday, rising DM10.50 to DM950 on thoughts that Siemens might go for a full bid in the long run.

BRUSSELS had a busy day before its long weekend, as domestic and foreign demand lifted the cash market index

gained 1.27 to 305.17, slightly down on the week. The day's high was DM10.8m to DM7.5m.

Wagons-Lits, the travel and leisure group, continued to advance, but closed off its high of BFr12,975 at BFr12,250, up BFr225, with 37,375 shares traded. Petrofina, the oil group, gained BFr175 to BFr11,975 on optimism about the oil sector.

MILAN came out ahead, with the Comit index up 0.26

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MILAN came out ahead, with the Comit index up 0.26

Weekend FT

SECTION H

Weekend July 21/July 22 1990

OF ALL the business heroes who came to prominence in Britain during the 1980s, none has had a more startling career than Alan Sugar, founder and chairman of Amstrad. He was brought up with no advantages in one of east London's poorest estates; yet in 1988, still barely in his 40s and with a personal fortune approaching £500m, he was Britain's 15th richest person.

Striking as they are, the simple facts of Sugar's personal success do not begin to do justice to his story. More than any other individual in the past decade, Sugar helped to stimulate a revolution in the working habits of a whole generation. He was responsible for moving computing out of date processing departments into the offices, studies and spare bedrooms of small business people and other professionals throughout Western Europe.

In the process, Sugar demonstrated a flexibility and a swiftness of foot quite out of keeping with the stodgy traditions of British business. Just when hyper-growth in Amstrad's original business — audio equipment — was coming to an end, Amstrad switched tack and launched into personal computers, the graveyard for a generation of British entrepreneurs.

On first glance, Sugar appears singularly ill-suited to such a task. Brought up in an unbookish household, Sugar left his East End comprehensive school with a handful of qualifications. His contempt for the boffin, the typical head of a British high tech company, is boundless. When Sir Clive Sinclair, boffin par excellence, was expounding the technological wonders of his Spectrum before the sale of his computer interests to Amstrad in 1986, Sugar said: "For God's sake, Clive, I don't care if they have rubber bands in them, as long as they work."

How could such a man succeed in launching a series of well-engineered, low cost products which transformed European consumer electronics, outmanoeuvring even the mighty International Business Machines? All its billions? Step back to July 1984 for a clue. An impatient man, Sugar was becoming bored on one of those long flights to Hong Kong. Amstrad had launched its first computer, the CPC464, a souped-up games machine just three months earlier. Now a bigger idea was forming.

Turning to Bob Watkins, Amstrad's technical director, Sugar snatched a draft contract and began sketching on its back. In a few minutes, Sugar had sketched a design which took Amstrad's cost-cutting philosophy to a highly original conclusion. By running all the parts of a computer — screen, printer and control mechanisms — from one source in one box, he could dispense with a pile of costly components.

Then Sugar made a strikingly novel marketing decision. He would sell the the machine by underplaying its full potential as a computer. Sugar realised that many ordinary people were nervous of their ability to understand a "computer". So the new machine would be sold as replacement typewriter, as a "word processor" designed to minimise technophobia.



These ideas were implemented with extraordinary speed. Sugar fixed his designers in Britain with his plans for the new computer as soon as the plane landed in Hong Kong. "You would expect any other client who came up with an idea like the word processor still to be talking about it a year later," says one of the designers.

Cost-cutting, simple designs for a mass market, and speed: these were virtues learned by Sugar back in the 1970s when he was running a small audio company. They were underpinned by an even more fundamental quality: the ability to rely completely on his own judgment.

Sugar had been something of a loner ever since his childhood days in the east London borough of Hackney. His upbringing was akin to that of an only child, since he was 12 years younger than Daphne and Derek, his twin brother and sister.

The closest family bond forged by the young Alan Sugar was with his father, Nathan, a moody man whose natural caution was fed by the insecurity of his trade. Nathan Sugar was a semi-skilled worker in the East End garment trade, taking up the clothes for the master manufacturers. "They simply told him on Monday morning, 'Sorry, there's no work. Don't come in.' And he used to take it very badly," Sugar says.

Sugar learned his respect for the value of money from Nathan. But unlike many of his schoolmates in the Jewish East End, Sugar had no-one to encourage his early interest in selling and trading. "But who's going to pay your wages?" was Nathan's anxious query in 1968 when his 16-year-old son told him of his plans to strike out on his own. Amstrad's founder criss-crossed

London and the south east in the late 1960s buying and selling car radios, aerials, speakers, amplifiers, tuners, turntables and speakers. This period of intense contact with the tough, back-street world of the British audio industry honed Sugar's natural instinct for trading. By 1970, aged just 23, he was known as one of the best middle men in the business. To break into a new league, Sugar reckoned he would have to design and make his own products. Soon he was making a range of amplifiers and speakers, at rock-bottom prices.

The established hi-fi manufacturers were hung up on producing Aston Martins or Rolls Royces of sound, but Sugar understood that the era of mass consumption demanded a Mini. Newly affluent workers — people like himself — wanted a music machine that looked stylish and could be put to work with the minimum of fuss. "No-one, but no-one ever gave Sugar a run for his money. He was the only guy who had a little bit of marketing foresight to produce crap," says Ashley Morris, one of the first to buy Amstrad equipment at his Notting Hill Gate audio shop.

Adverts for Amstrad's products in the early 1970s carried the proud words "British made", "wrapped round a Union Jack Party" — a marketing ploy, it also reflected what Sugar thought he was doing: making British amplifiers and speakers out of British components in the heart of London. "We prided ourselves on being British manufacturers. And we used to buy components from Flesssey, Mullard, PTT all the main British suppliers," Sugar recalls.

His attitude changed when he noticed where the components came from. The words "Made in Japan" stood out on the boxes in which the components arrived. Sugar decided he could do without the UK electronics giants as middle men: "We don't need you, mate, thank you very much, to act as an agent for us," he concluded.

In his mid-20s, Sugar made the first of what was to become regular

orders for 100 Amstrad amplifiers. "We've never looked back. We've done mega-millions of pounds of business with them. But that's how it all started. That's how I broke into Comet. I counted them into it really," Sugar says with a grin.

Sugar transferred his philosophy of making easy-to-use, low cost products into computers. He had been amazed how difficult it was to use most home computers when he

instinct for the market, not be clever science. Part of the conventional wisdom of British industry is that it needs lots of lavishly funded research and development. Sugar ignored this cardinal tenet and became the first British entrepreneur for a generation to make a splash in consumer electronics outside the UK.

As Sugar's string of computer hits unfolded, he was profiled as an archetypal representative of Thatcherite business success. He acquired the trappings of the super-rich — a clutch of expensive cars, a holiday home in Florida and a house in millionaire's row in Chigwell, Essex. Yet Sugar stayed loyal to the friends who had shared his journey out of the East End.

Sugar's innocence of the wider world at times caused him some embarrassment. One day in May 1988, his secretary came into his office and said: "Rupert Murdoch wants to speak to you on the phone." Amstrad's chairman had recently been plagued by calls from people on the make claiming long-lost associations, so he said: "Never heard of him. Tell him to piss off, clear off. I'm not interested. I bet he thinks he went to my school."

Sugar explains: "I'm very unworried in the sense that outside the electronics and computer industries, I don't know the names of the big-shot businessmen."

This gaffe was forgotten when Sugar quickly agreed to make satellite dishes for Murdoch's Sky Television. Yet the episode — and others similar to it — showed another sense in which Sugar was representative of the 1980s. Like many of the decade's most prominent successes, he was both part of and curiously outside the new order.

Sugar has made no attempt to be drawn into the Establishment. His dislikes remain those of the outsider. Boffins, corporate wimps, the established electronics companies in Britain and Europe, Americans, the European Commission, journalists — all felt the lash of his tongue. None more so than the City: "There should be some professional exam for these analysts. Most of the time they talk through their backsides," was one of Sugar's more printable comments.

The City seemed poised to take its revenge in February 1989, when Amstrad declared its first fall in profits since its debut as a public company. Unruffled, Sugar told the 30 analysts who trooped out to Amstrad's famously nondescript headquarters in Brentwood, Essex, that he had wanted to call financial year 1988-89 "the year of disaster" — but his advisers vetoed the idea.

The name of Amstrad's chairman was soon appearing in media lists of 1980s business stars who had fallen or stumbled. George Davies of Next, Tony Berry of Blue Arrow, the Saatchi brothers, Sir Phil Harris of Harris Quayway, Sir Terence Couran of Storehouse... and Alan Sugar.

Yet as the 1980s begin, he is one of the few 1980s *wunderkinder* still in full control of his company. He has spent the past 18 months putting in place a series of low-key reforms which have introduced disciplines into Amstrad suitable for the multi-national operator that it has become.

Although Amstrad's future remains uncertain, Britain may have to rely on the Alan Sugars, rather than conventional national champions, for any presence at the computing top table. That was one message of the news this week of Fujitsu's imminent take-over of ICI, the last traditional British computer company. One possibility is that the General Electric Company will provide Amstrad with the manufacturing and research back-up it lacks. Lord Weinstein, GEC's managing director who initiated talks with Sugar in the mid-1980s, remains optimistic. "It's possible that one of these days, something like that will happen," he says.

Sugar may have outlasted the 1980s precisely because he bucked some of the most important trends of the Thatcher decade. In an age of specialisation, he had the gift of being able to think simply. In an era of increasing product sophistication, he demystified markets. In the middle of an upsurge in niche retailing, Sugar catered for the masses.

The defining features of Sugar's philosophy were already apparent in the 1970s, when he was running an almost unknown audio company. Few things irritate Amstrad's bosses more than the attempts to write off the 1980s as a decade of Thatcher-inspired entrepreneurs which has come to an end: "An entrepreneur, if there's such a thing, is a born schemer and thinker-up of things. You can't have a decade of them coming to an end. It's like saying there's a decade of singers or artists coming to an end."

■ **Alan Sugar: The Amstrad Story**, by David Thomas. To be published by Century on July 26. £14.99.

The face that launched a thousand chips

David Thomas on Alan Sugar, the East End computer salesman who has become one of Britain's richest men

When pension funds run out of control

THE PROBLEMS you create yourself can be the most frustrating to deal with, because you must change your own behaviour to provide a solution. Also, it is hard to blame others — although that need not stop you trying.

One of my favourite current examples of self-flaunting is the great short-termism debate. Captains of industry are appalled at the progressive concentration of their share capital into the hands of spoty-lots. City investment managers... "I'm too eager to sell the shares on to the first takeover bidder in order to enhance their performance for the quarter."

At the Department of Trade and Industry's conference on short-termism a few weeks ago industrialists explained how they were inhibited from entering into projects with long pay-back periods because the potential value of such commitments could not be reflected in their share prices, and they won't become vulnerable to being put "into play."

In the early 1980s investment institutions controlled under 30 per cent of the shares of UK listed companies, while private investors owned more than 50 per cent. That distribution represented a very broad and diversified ownership pattern. Today, however, it is estimated that the institutions own 60 per cent and the private individuals have 20 per cent or less. Several years ago it was said that 50 top fund managers had effective control (51 per cent) of British industry, but some think that with further

concentration the number may now have fallen to 40. The most important element in this growth of institutional ownership has been the expansion of pension funds, which in 25 years have increased their shareholdings from perhaps 6 to 32 per cent of the aggregate. Life companies have some 20 per cent, part of which is also invested on behalf of occupational pension schemes.

But before we become too sympathetic with industrialists over the menace lurking in their share registers we should ask exactly who sponsored the rise and rise of these pension funds, and who controls them? The answer is, of course, that they are the creation of the companies themselves (admittedly with Government encouragement through taxes).

Precisely the same point can be made about the City of London's fickle short-termists, who are the subject of so much abuse. Exactly which clients select these managers, usually on the basis of their claimed ability to outperform the average fund over a short period, and then seek them if they lag behind? Yes, they are executives of some of the same industrial companies.

It is an odd sort of corporate sector, you might argue, which hands over more than £200bn to fund managers to play games with. More and more, these strategies involve obscure forms of computer modelling: less and less do they take account of long-term industrial realities.

Effectively, listed British companies own about 25 per cent of each other. But those investments are very often used to promote instability, and to provide scope for the generation of huge corporate

finance fees for sharp intermediaries, rather than to underpin business objectives.

In Japan the situation has evolved very differently. Non-financial companies in that country also raised their stakes in each other very substantially during the 1980s and the 1970s. About 38 per cent of the issued equity of Japanese listed companies is now involved in these cross-holdings, not so very different from the British position if you include pension funds. But those Japanese corporate investments are never used as the basis for contested take-over bids. They are designed instead to cement long-term corporate relationships.

How different are British attitudes? I was struck by the recent lack of response by Rolls-Royce to a suggestion by BMW, with which it has set up a joint aero-engine venture in Germany, for mutual purchases of small shareholdings. RR snifflily replied that it would be a misapplication of its shareholders' funds. But what better investment could there be than one in a long-term corporate relationship? BMW bought a 1 per cent stake in RR anyway.

The lesson, surely, is that long-termism begins at home. Companies have set up pension schemes for good reasons, but some chickens are now coming home to roost. It is no use forcing employees to invest heavily in compulsory company pension schemes and then wondering why private shareholders are fading away. There is not much point in requiring invest-

ment managers to beat the average, which because of the laws of arithmetic no more than half of them can hope to achieve in practice, and then complaining because they adopt extreme tactics in order to achieve success.

But the conventional wisdom is powerful. To abandon their pension schemes would be unthinkable to most companies. In any case, little is gained by one company modifying its practices. It would still be threatened by the short-termism created by the rest of the corporate sector. Moreover, the legal system is hostile to attempts to re-orientate pension funds. They must be managed in the interests of beneficiaries rather than the companies (Arthur Scargill had a fruitless legal battle with the British Coal pension funds over this several years ago when he tried to prevent investment in rival industries such as oil) and there is increasing hostility to schemes which, like that of Lucas Industries, invest in their sponsoring company's own shares.

On this principle, investment must be on a diversified basis, with no thought of boardroom influence, and Japanese-style relationship investment is tricky indeed (although surely the Rolls-Royce pension fund could have been leant upon to buy some BMW shares).

But the problem is entirely self-inflicted. British companies have it in their power to tackle short-termism at its roots. They should not imagine that anybody else can do it for them.

The Long View



Perversely, the 25 per cent stakes which in aggregate British companies hold in each other have been allowed to become the source of instability

CONTENTS

III	Travel : Michael Thompson-Noel on the enigma of South Africa	VIII
VI	Food and Wine : Champagne to drink; eel, pie and mash to eat	XIV
VII	How to Spend It : Shopping in the comfort of someone else's home	XV

IV	Motorway	XIV
V	Property	XIV
VI	Finance	XIV
VII	How to Spend It	XV

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MARKETS

FINANCE & THE FAMILY: THIS WEEK

Currency funds: making money from money

Patrick Harverson on the implications of UK membership of the Exchange Rate Mechanism for investors in offshore currency funds. **David Berc'hard** on the gloom that has replaced the housing boom. **Page III**

Small pickings

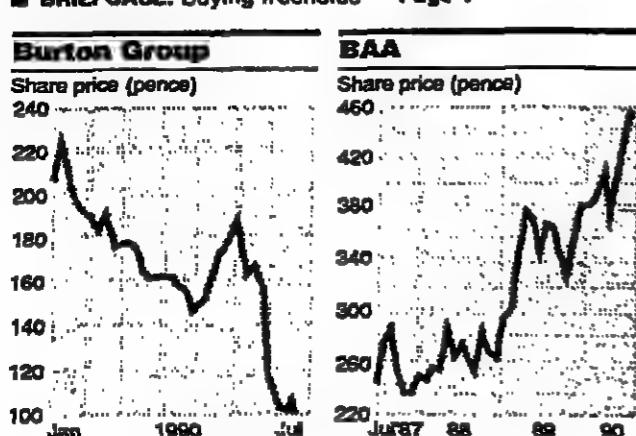
Investors who put their money in smaller companies funds in the last few years are probably kicking themselves. But, things are picking up, writes **Sara Webb**. Plus, what to do on your summer holidays by **Kevin Goldstein-Jackson**. **Page IV**

Tough man for the Rock

Peter Garland talks to the man trying to restore Gibraltar's image as an offshore money centre and **Sara Webb** meets a professor of personal finance. **Page V**

Minding your own business

Wills on Wheels is moving into the financial fast lane. Meanwhile, there's trouble at the forge in Great Barrington. **Page VI**

■ BRIEFCASE: Buying freeholds — Page V**Burton divides analysts**

Burton shares swung wildly as the company's announcement that it would pull out of property development followed hard on the heels of the sale of its financial services operation to GE of the US. The shares have fallen steeply since a trading warning last month when the shares stood at 164p. The yield on the stock has been above 11 per cent since then. Investors have been buying at just above £1 a share as some analysts said that the sale of financial services would make Burton a relatively safe bet for income funds. However, the touting of the property division created confusion in the market. The shares jumped 10p and then retreated as some shareholders cut earlier losses. Analysts are divided over what investors should do. BZW rates the stock a buy, while UBS Phillips & Drew says that the dividend is not safe and that holders should sell. **Daniel Green**

BAA shares break altitude records

BAA, formerly British Airports Authority, hit a string of all-time highs this week. Three items of news added to the list of reasons to hold on to what analysts regard as one of the more defensive stocks in the FT-SE 100 index. The announcement by **Cecil Parkinson**, the Transport Secretary, to postpone a decision on a new runway for London's airports was bullish for the stock. Runways absorb a lot of investment and produce little immediate return. BAA would rather build terminals, whose shops are good cash generators. BAA said on Thursday that it had bought the freehold on Southampton Airport and would build a £20m terminal. Finally, to emphasise the potential for growth, BAA's traffic figures showed a 4 per cent increase in the number of passengers it handles. **DG**

Go-ahead for Globe tracker fund

The British Coal pension funds, which recently gained control of **Globe Investment Trust** in a £1.11bn bid, said this week that it will go ahead with plans to launch an index tracker fund for former Globe investors. The Malvern Index Trust will track the PTA All-Share index and will be managed by Edinburgh Fund Managers which are indirectly controlled by CIN Management, managers for the Coal Board pension funds. Investors in Globe were given the choice of selling their shares for cash, or for loan notes or exchanging them for shares in the new investment trust. The latter option allows investors to defer their capital gains tax liability. BCFP said that in order to launch the investment trust it would need at least £10m in funds and 200 or more investors. By this week it had acceptances from over 400 investors and commitments of over £13.37m. Barclays de Zoete Wedd, financial adviser to the Coal Board funds, said it expects the Malvern Index Trust to have a discount of 3-5 per cent which is much narrower than the average investment trust discount. **Sara Webb**

High interest rates to continue

Savers can expect to see high interest rates continue over the next two decades, according to **David Kern**, chief economist at National Westminster, in a recent report on long-term trends in the UK personal savings market. Kern expects to see a rise in the proportion of personal disposable income allocated to financial assets over the next two decades and says "steady growth in real disposable income, fairly high real interest rates and expansion of the savings age groups will result in a strong growth in personal sector financial assets, both liquid (ie bank/building society deposits and national savings) and non-liquid (ie government securities, shares, unit trusts, insurance policies and pensions)." About 12m people in the UK own shares. Kern predicts that the number of adults saving through equities and gilts is likely to grow by about 2.8m. **SW**

IF THERE IS one theme set to dominate the 1990s' industrial agenda, it is training. Interest has almost reached fever pitch because of the perceived fallings of UK education and the "demographic time bomb".

All this translates into considerable potential business for the fledgling training sector on the stockmarket. The highly fragmented nature of the industry which offers massive scope for growth by acquisition adds further promise.

Already, there has been a re-rating of quoted training companies this year, with shares in **E W Fact**, the sole training company quoted on the unlisted securities market, increasing in value by 86 per cent.

The bullish case for training stocks is the perceived failure of the UK to invest in the development of a trained, skilled workforce, compared with its competitors. Germany, for instance, has 92 per cent of 17 year olds in education compared with the UK's 66 per cent. The neglect is becoming more apparent as the number

of young people joining the workforce dwindle. Between 1987 and 1990, the number of 16-19 year olds in the population will fall by 28 per cent.

In addition, the growing importance of information technology has highlighted a glaring need for computer literacy. Likewise, the unification of European markets after 1992 will create demand for language training. If these needs are addressed, the training market will boom. The external training market, which was worth £960m in 1988, will grow at a rate of 20 per cent a year, in the view of **Schroder Securities**.

The market is shared between some 4,500 private training companies, some large in-house training facilities run by individual companies and four quoted companies. The increasing trend to focus on

LONDON

Small explosion, but just another Friday

IF TERRORISTS expected yesterday's bomb at the London Stock Exchange to cut a swathe through crowds of panic-stricken City stockbrokers in bowler hats, they must have been sorely disappointed. Another Big Bang achieved that four years ago.

Following the blast, a few options traders — since 1986 the only dealers working in the Stock Exchange building — had to spend the day in nearby wine bars. In fact, it was just like an ordinary Friday in summer.

Most agreed before yesterday morning that something needed to plant a bomb under the market, if only to liven up trading. Turnover has been depressingly thin, even for the summer season, and the FT-SE 100 Index closed last night only 17.9 points up on the week at 2,400.1.

The most explosive trading was at the beginning of the week, primed by the Good Friday factor — the Trade Secret

tary's eventual resignation last weekend — and detonated by a strong performance on Wall Street and figures on the volume of retail sales for June, which dropped sharply.

That was no surprise given recent warnings on June trading from retailers like Burton and Sears, but it encouraged speculation that UK interest rates might be relaxed. Footsie rose more than 24 points on the day and a further 6.5 points on Tuesday.

Such optimism on interest rates proved to be a damp squib, although Wall Street is still providing a lead for UK equities. Chartists will already have spotted that retail sales have a tendency to fluctuate sharply month-to-month while the overall trend rises. And although the economy is beginning to look as if it is slowing, there is still worrying evidence of increasing wage costs both in official figures on the average growth of earnings (3.75 per cent in May) and in pay

claims (ICI workers rejected a 3.6 per cent offer on Monday; the police agreed to 2.75 per cent on Thursday).

The Government is also finding it difficult to practise what it preaches on borrowings. The public sector borrowing requirement stands at a nine-year high for the first quarter of the financial year. A deficit of £2.5bn for the first three months puts the average consumer's humble credit card demand into perspective.

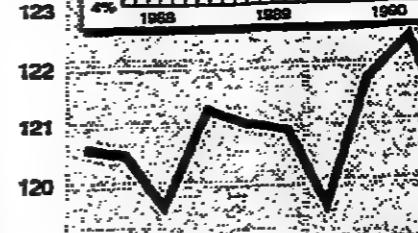
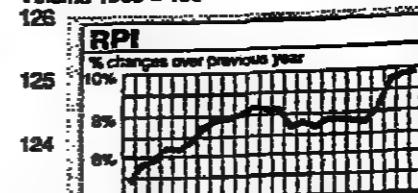
The Government is quite possibly one of the only debtors in the UK to have borrowed more than Parkfield Group in the last few months.

The conglomerate issued a profit warning at the end of June and saw its share price halved and then quartered by investors within a fortnight. When Parkfield formalised its collapse on Thursday by calling in the administrators, it turned out that the group had already been hanged and drawn by creditors. Parkfield

claims

Retail sales

Volume 1985 = 100



1988 1989 1990

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FINANCE & THE FAMILY

How will investors in such funds be affected by the ERM? Patrick Harverson reports
Currency funds: making money from money

FOR ONE category of investor, the question of sterling's strength and the UK's apparent imminent membership of the Exchange Rate Mechanism is more than a matter of political curiosity.

Investors in offshore currency funds, which are predominantly based in the Channel Islands, need to think rather more urgently about the issue.

There are two types of funds:

Deposit funds, sometimes known as single currency funds, let the investors choose one currency to invest in and offer the ability to switch rapidly into another. The deposit funds in the Channel Islands total approximately £22bn, although half is held in the form of sterling deposit funds by ordinary savers who are looking for gross interest rather than the benefits of appreciating currencies.

Managed currency funds, which are run by professionals who invest in a mix of currencies, such as those currencies that move in line with the yen, those that move with the US dollar, and those tied to the D-mark through the EMS or government policy. The managed currency funds hold the equivalent of roughly £750m worth of investors' assets.

In both cases, the objective is the same: to search for and find currencies which offer an attractive interest rate and which are appreciating in value, or at least discover the best combination of the two.

Managed currency funds first became popular in the early and mid-1980s when sterling was weak and UK investors were looking for a low-risk savings vehicle that would maintain or improve the purchasing power parity of the assets.

The recent strength of the pound and the question of

ERM membership has meant a re-rating of sterling within managed funds' baskets of currencies, explains Philip Saunders of Guinness Flight, one of the pioneers of the managed currency fund concept and one of the largest in the business, with two funds worth £75m.

The mix of currencies within any basket depends on the manager's judgement of the direction of international capital and current account flows and their effect on currency values, and relevant political and economic factors.

The margin, which will be set by the UK Government in agreement with the other EMS members, is used to limit the amount a currency can move either side of its central rate against the other currencies. In effect, it provides a ceiling and a floor for the exchange rate. Two margins are available: 2.25 per cent and 6 per cent, and the indication so far is the Government will choose the latter.

Not everyone agrees that sterling is on an upward path. William Macdougall of Hill Samuel believes the pound has peaked, and he does not expect

'Monetary union would wipe out a large portion of the market'

the Government to go into the ERM until December at the earliest. Consequently, he has reduced sterling's weighting in Hill Samuel's managed funds over the past few weeks from 30 per cent to 21 per cent.

When ERM membership is finally announced, currency fund managers will be watching closely two key decisions that the politicians will take: at which central exchange rate the pound is initially set against the other EMS currencies, and which margin is allocated to the pound.

TABLE OF CURRENCY FUNDS		
Fund	% Increase	ranking
Sun Alliance Int'l Cur F	81.0	1
Hill Samuel St Mdg Cur	79.1	2
Guinness Flight GS Mdg Cur	75.2	3
IBI Int'l Managed	72.7	4
Scimitar Worldwide Mdg Sig	71.5	5
Hambro Cur Mdg Sig	71.0	6
Guinness Flight Int Mdg C	69.8	7
Emirates Cash Fund	68.6	8
Brown Shipley Int Cur	68.3	9
OC Int'Res - D Marks Mdg	64.5	10

Figures show after 12% growth over period with sector ranking, over 5 yrs in £ terms

Source: Finurst

change in policy, an unexpected, and large, revaluation could have a potentially serious impact on the value of holdings in currency funds.

Philip Saunders of Guinness Flight, a relatively bullish about the pound. He believes it will enjoy something of a honeymoon period after entering the system, rising to the top of its permitted range as the markets respond positively to ERM membership and investors buy sterling for the high interest returns available.

However, the initial glow of membership may wear off quickly, especially if the Chancellor decides the economy can handle a reduction in base rates, or if the economic and political situation worsens sufficiently to persuade investors to get out of sterling. The skill in managing a currency fund is in anticipating such changes and altering the weightings accordingly.

There is also the risk that some time after entry the Government may be forced to revalue sterling if it keeps threatening to break its margins, adding another factor that managers of currency funds have to consider.

The trickiest task will be judging whether a currency is heading for a revaluation. Although the consistent weakness (or strength) of a currency should warn investors and managers of an impending

European currencies in the system should be reduced.

This, says Graham Barker of

Rothschild Asset Management,

is likely to lead to less switching between individual currency funds by those investors attempting to "play" the foreign exchange markets.

Yet most investors in deposit funds are not looking to make spectacular returns on their capital by shifting their assets from one currency to another.

The majority used deposit funds for normal business or personal reasons. The interest available or the likely capital gain are not, therefore, the prime motivations for investing in a deposit fund, says Barker.

If you are interested in

investing in currency funds,

you should remember to check

the tax situation. There are

two types of fund. Discretionary funds pay the income gross, which makes them

attractive for non-tax payers

such as expatriates and

retired women on a small income, although other investors would be liable to income tax. Any

capital gains would be liable to CGT if they exceed the £5,000 CGT allowance. "Roll-up" funds accumulate the income and investors are liable to pay income tax on the withdrawal of capital and income gains.

In the very long term, of

course, the implications for

currency fund investors of

the UK's full participation in

the EMS are significant. Quite

simply, if the main aims of

European Monetary Union are

realised,

and a single European

currency is born, then a sizeable

portion of the offshore

currency fund market will

be wiped out as the pound,

D-mark, the franc and the rest

are swallowed up by the new

unit of exchange, whatever

that may be called - the Ecu,

or perhaps even the Delorean

after its greatest advocate, Jacques Delors.

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David Barchard on mortgage schemes that offer a little help in hard-pressed times

From boom to gloom in the housing market



IT IS now almost two years since the housing boom of the late 1980s ended. Ever since then, the housing finance industry has been trying to persuade itself that things will improve in a month or two.

A bad market means different things to different people. If you are a homeowner staggering from month to month with mortgage payment burdens you never anticipated when buying your property, the outlook remains bleak, at least until the end of the year when rates may drop by a percentage point from their present standard level of 16.4 per cent. This will only take them back to where they were in the first half of last year.

A 1 per cent cut isn't going to take the building societies to take their mortgage rates down very quickly, says Ian Darby, marketing director at John Charcol, the Knightsbridge mortgage brokers.

If you are primarily interested in watching the value of your house rise, the market offers little cheer at the moment. Conditions, of course, vary sharply from one part of the country to another. In the north east, Northern Rock building society reports that house prices in its home territory in the north east are still far more buoyant than in London and the south east.

A glimmer of hope came last week when the Halifax price index showed a 0.3 per cent rise in house prices across the UK in June after a month of stagnation.

This is still not much comfort for people with homes in Greater London where house prices are 8.2 per cent down on a year ago and 1.1 per cent down on the quarter.

House prices could fall as much as 10 per cent this year if not more, says Paul Seaman of the Building Societies Association.

'There is a huge stock of property waiting to be sold'

There is no point in holding back any longer," says Mandy Witt, a mortgage broker at Greig Midleton.

"We are getting a steady stream but we don't expect too many first time buyers till next year," says Witt. "The upturn that people are looking for is expected next spring, but if new buyers can't weather the continuing high rates for the next few months there are a lot of bargains to be had, especially some of the mortgage schemes offered by the building societies. There are huge stocks of property waiting to be sold."

HMC has just offered a two-year fixed-rate mortgage of 12.95 per cent, offering loans of up to 100 per cent on an interest-only basis. Borrowers choose for themselves whether they want to repay with an endowment policy, a pension scheme, a personal equity plan or other investments. After August 1992, the mortgage switches to a variable rate. The maximum loan period is 40 years, so in theory a young purchaser could pay off the mortgage by selling the house at the end of his or her career.

In the present climate, that is about as attractive a fixed rate package as you are likely to get. If interest rates do not go down for another nine or ten months, it may still be worth taking a fixed rate below 14 per cent, but you should be careful to ask what early redemption penalties there are.

An alternative is to take a discount. Woolwich Building Society offer first time buyers a one-year discount of 1 per cent, but only on endowment plans. Many people prefer to take straightforward repayment mortgages which are easier to adjust if things go wrong.

Low start schemes, which start off with discounts of perhaps 3 percentage points and

helps to compensate for the long-term decline in demand.

But even if you buy all these positive factors, there is no need to rush in. It would be prudent to wait until the cost of the ECU scare is counted.

The industry is ripe for consolidation. Although there are about 800 abattoirs in the UK, the 80 with EC approval handle 40 per cent of the slaughtering.

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Meat market tempts the unwary investor

INVESTORS hunting for bargains might be tempted to seek out a sector hit by bad news, so they can buy the supposedly languishing shares and wait for a recovery.

What could be a clearer cut case of such an accident than the scare over "mad cow" disease and the subsequent dive in beef consumption? At the peak of the panic in April and May, sales were 25 per cent down and they remain 10 to 15 per cent below pre-BSE levels.

Sure enough, Sims Food, the purest player in beef processing, has seen its price fall by 50p to 215p since April 1, a 23 per cent decline relative to the FT Actuaries All-Share index. Borthwick's, which has half its sales in meat but makes its money in flavourings and ingredients, has underperformed by nearly 14 per cent.

But then the picture gets complicated, partly because other quoted companies in the meat business - notably Hillsdown Holdings - have diverse

interests, but also because of conflicting views about prospects for the trade. Hillsdown, which has gained in its poultry activities from the swing away from beef, has outperformed the index by 20 per cent since April 1.

The sanguine scenario from the red meat processors is that they will recover from the BSE scare this winter and then enjoy a resurgence next summer, along the lines of the recovery being experienced by Bernard Matthews, which is strong in poultry, since memories of the salmonella scare have faded.

After three years of stagnating sales and declining profits (partly due to unsuccessful diversification), Matthews is due to beat the forecasts this year. Positive factors include not only the bounce-back in demand for poultry, but also rationalisation within the sector. Matthews' shares have duly risen from 55p to 75p since April 1.

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Another advantage held by companies with more resources is that they are well placed to become suppliers to supermarkets. Retailers' concern about the meat's origin and pristine slaughtering conditions is one factor driving this trend. But the supermarket ket chains are also tending to close or reduce their butchery departments and buy in the meat ready

FINANCE & THE FAMILY

Big hopes of a small revival

THE PAST couple of years have been abysmal for smaller companies: any investor who put his money in smaller companies fund in that period is probably kicking himself.

However, interest in smaller companies has started to pick up, and fund managers think they can see the light at the end of the tunnel. So could this be a good time for private investors to get into the sector?

Not immediately, but perhaps in a couple of months or so, thinks Nick Watts, chief investment officer at John Govett. The Govett UK Small Companies fund, which is managed by Tom Walford with the assistance of Watts, has consistently stayed at the top of the smaller companies fund performance tables.

Walford says that while the smaller companies sector is still facing problems, there are signs that it is reaching a low point. "Positive news on specific companies is now being greeted by a mark-up in the share price rather than being ignored, which was largely the case only a few months ago."

Watts thinks that investors may have to think carefully about whether to invest sometime during the next six months, but adds: "Most investors prefer to get in early rather than wait until the market actually turns."

He thinks that underperformance in the smaller companies sector could continue for another six months but is convinced that it will turn around: "I don't think the smaller companies index will outperform the FTA All Share in the next six months but perhaps it may in the next year... if so, it is better to get in early than late."

The Govett fund has topped the league of smaller companies funds over the last two, three, five and seven-year periods and ranked second over one year. That said, however, the sector has performed so badly in the last year that you would still have lost money in the fund over that period: £100 invested a year ago would be worth £89.83 today, under-performing the FT Actuaries All Share index. But £100 invested seven years

ago would be worth £439.51, outperforming the All Share.

The fund now has £22m under management and is split as follows:

■ 40 per cent is invested in strategic situations, where Watts is "looking for significantly undervalued assets, not necessarily recovery situations. In such cases Govett is prepared to take a pretty significant position of around 15 per cent of the shares in the company and spread these between two or three funds. These are large stocks which we usually hold long-term."

■ 45 per cent is invested in smaller companies. At the moment the fund has a high exposure to the electronics sector where Watts thinks that some of the small companies have a "great recovery potential".

■ 15 per cent is held in cash and convertibles. Although the fund aims for capital growth, it does generate a low income. As one of the features of smaller companies is to reinvest their income back in the company, they tend not to have high dividends: hence the fund holds convertibles and cash to meet the requirement for income."

Why are some people more optimistic about this sector at the moment?

The last two years have been bad for smaller companies for several reasons, Watts points out that when the going gets tough, larger companies tend to put the squeeze on the small suppliers.

The market is very nervous about the problems faced by smaller companies – as a result the share price has fallen for perfectly good smaller companies. It is impossible for market makers and brokers to make any money from this sector and so the stock gets marked down on very little business.

"Smaller companies are more at the mercy of the UK economy, and the particular problem at the moment is high interest rates." So when Watts and Walford pick their shares for the UK Small Companies fund, they look at the balance sheet to check the company's borrowings – with high interest rates, small companies



Tom Walford



Nick Watts

which have borrowed heavily are more likely to have problems. They also look at the company's assets to see whether they are undervalued, in case the management has to sell them.

So what are the prospects for the UK economy in the next year or so, and how will this affect smaller companies? Watt believes UK interest rates will remain at high levels if the Government is to keep inflation down: "We're beginning to see the evidence that the Government's high interest policy is starting to work, with a slowdown in the consumer sector, in capital investment and a fairly significant crunch on corporate profitability."

But he expects interest rates to come down in the first quarter of next year by perhaps one percentage point, and if sterling remains strong, he thinks the domestic-oriented smaller companies are more likely to benefit than their international, more export-oriented brothers. I cut my losses late last year and

Sara Webb

HOLIDAY TIME is here again! The summer holidays have always seemed to me to be an ideal time to research and investigate investment opportunities.

I take my two young daughters to shops to see what people are buying: are any new products making millions for their manufacturers? Is it true that all shops are suffering a downturn in trade and that stores should be avoided? What can be learned from trips abroad? Any new trends that might spread to the UK and from which certain shares might benefit? Are there any tips to be picked up from foreign newspapers?

In 1986 I bought shares in the US company Amfac for US\$ 24.88 each, mainly because the company owned more than 50,000 acres in Hawaii. I had observed, while on holiday, that the Japanese were eager to acquire Hawaiian assets and I thought Amfac's land holding might benefit. In 1988 I accepted Chicago-based JMB Realty Corporation's takeover offer for Amfac at US\$ 49 a share.

In 1987 I read an item in a Florida newspaper which described how a number of US consumer electronics retailers had fallen on hard times. I thought that trend might affect the UK so I avoided shares in major electronics retailers. Had I bought Dixons' shares at that time I would have made a considerable loss.

In the same year my two daughters enjoyed yet another visit to Disney World, so they bought some Disney shares and more than doubled their money when they sold them in late 1989.

Last summer, while watching the grass turn brown as millions were spent on advertising the water authorities privatisation, I bought shares in Sycamore Holdings in the hope that the British, with hot summers, would become as keen on barbecues as the Australians.

Sycamore makes garden furniture and imports and sells US barbecues. I paid 89p per share, but the company did not live up to my expectations. I cut my losses late last year and

Diary of a Private Investor

Hot tips for summer

now have a much reduced holding. Sycamore shares are now around 25p and the company is capitalised at less than £1m, so I am hoping that someone might regard it as a "shell" and take it over.

So far this year I have noticed from my trips to London that Japanese tourists are still attracted to certain stores – so I am retaining my shares in DAKS Simpson, which has introduced a sushi bar in its Piccadilly store and employed a number of Japanese sales assistants.

It seems to me that the Chancellor's policy of high interest rates does not seem to

The holidays are ideal for homework, says Kevin Goldstein-Jackson

have badly hit people aged about 55. I suppose many such people have only modest mortgages (or have already paid them off), perhaps have inherited a reasonable sum and now have even more to spend due to the high interest paid on their deposit accounts. High inflation also boosts the yield on their index-linked national savings certificates.

Such people were particularly noticeable in travel agents. While cheap package tour operators seem to be suffering a sharp drop in the number of people wanting a low-cost Spanish holiday, making me avoid buying shares in such companies, there seemed to be many 55-plus people willing to spend thousands on ocean liner cruises or on holidays in exotic locations.

I live in Poole, Dorset, which attracts thousands of holidaymakers due to its beaches. I have found that in summer many tourists also look at houses with a view to relocating to the area. Poole has attracted some big business players, and the area is the nearest Britain comes to a California-type environment. It amazes me that MCA, the US owners of Universal Studios, and its UK partners, the Rank

have suffered a rap over the

knuckles from the Investment Management Regulatory Organisation (Imro), the City self-regulatory body, as a result.

Imro's move came after an infuriated Thames complained that the promotion had confused its shareholders because they believed Thames itself must be encouraging them to sell their shares.

It is a cautionary tale for other management groups that may be thinking about writing to shareholders in privatised companies – although it is not the principle of mail-shooting a shareholder list which is at stake. It seems clear that MIM's promotion has breached Imro's rules, possibly for reasons which feature among the 10 points Thames raised with

Organisation, should currently be contemplating building a vast entertainment complex on some Essex marshes rather than in Dorset. If they chose Dorset instead I might be tempted to buy MCA or Rank shares.

This is also the time when tourists consider buying a holiday or retirement home. Thus, summer is generally quite good for seaside estate agents.

I was therefore somewhat surprised when the Prudential estate agents near my home disappeared almost overnight as part of Prudential's closure plan for 175 office branches. Prudential's estate agency operation, which cost £100m to £200m in the mid 1980s, made a loss of almost £9m in 1989. Will it change its name to the imprudential – or will it face a bid from a European company?

Our family holiday this summer is to Europe, to see if all the junk mail I get about Europe is worth taking seriously. For example, I recently received circulars urging me to "Invest in the new European revolution" with Pearl's New Europe Unit Trust.

The Pearl brochure stated: "In Germany, had you invested in Colombia [an insurance firm] your investment would have risen by 100 per cent in the last year... and in France AGF rose 55 per cent." I didn't invest in those companies – did Pearl? And why not mention some of the European companies whose shares price fell, or those that have filed for bankruptcy?

I have serious doubts about making long-term fortunes from Europe. I like Switzerland, but as for the EC countries: why should they want to get even closer when the USSR and Eastern bloc countries are busily breaking up to form states/countries based largely on ethnic and/or language characteristics? Wouldn't the UK be better off linking with English-speaking countries instead? After all, since joining the EC, Britain's trade deficit with EC countries has become enormous – maybe the EC needs the UK market more than we can cope with theirs?

Last summer, while watching the grass turn brown as millions were spent on advertising the water authorities privatisation, I bought shares in Sycamore Holdings in the hope that the British, with hot summers, would become as keen on barbecues as the Australians.

Sycamore makes garden furniture and imports and sells US barbecues. I paid 89p per share, but the company did not live up to my expectations. I cut my losses late last year and

MIM chokes on water offer

"FOR A share in a sparkling tax-free investment... just add water."

The slogan could have formed part of the Government's promotion campaign to encourage the public to invest in the flotation of the water industry last November.

In fact, it was embazoned across the cover of a brochure mail-shot to shareholders in Thames Water by MIM, the fund management group, earlier this month. It suggested to those Thames shareholders contemplating selling their shares that instead of making the second payment instalment due at the end of the month, they might exchange their investment for a MIM Britannia Personal Equity Plan.

It is a mail-shot MIM must be wishing it had never sent. It

is a cautionary tale for other management groups that may be thinking about writing to shareholders in privatised companies – although it is not the principle of mail-shooting a shareholder list which is at stake. It seems clear that MIM's promotion has breached Imro's rules, possibly for reasons which feature among the 10 points Thames raised with

Imro. Among other things, Thames said that the information given was "incomplete and potentially misleading."

In extolling its Pep, MIM did not mention that people who made themselves eligible for perks such as bonuses or discounts would lose these rights if they sold their shares now. What MIM did mention in contrast was that a future government might nationalise water "on unfavourable terms."

Whatever the answer, it is too late for any of Thames' shareholders who wish they had not responded to MIM's brochure. Yesterday marked their last chance to sell the shares without the second payment being made...

Clare Pearson

The Week Ahead

Lloyds first with bad news

LLOYD'S BANK kicks off what

will be a grim interim results

season for the clearing banks next Friday. Just about everything is going the wrong way for banks at the moment: lending demand is falling off, margins are being squeezed, and bad debts are mounting.

Comparisons with the previous year's first half will be misleading because the banks made huge provisions against Third World debts in the early part of 1989.

Therefore analysts will be looking at the underlying performance, and this will show a worsening trend. Barclays de Zoete Wedd is forecasting a 14 per cent fall in underlying profits to £246m at Lloyds, with non-LDC provisions rising by two thirds to £200m. But the actual bottom line is likely to show a sharp rise, from £33m to £46m.

This trend will be typical for

the other clearers, who report the following week, with the exception of Midland where the fall will be much sharper.

Tuesday will bring half-year results from Reuters Holdings, the financial information and news group which has been one of the strongest-performing shares in the last 18 months. Analysts are expecting pre-tax profits for the six months to June 30 of between £180m to £190m, which would represent growth of over 15 per cent on the corresponding period.

Interest will centre on the progress of the latest screen-based services with Reuters supplies to the world's financial markets, such as Money 2000, phase 2 of Dealing 2000 and non-LDC provisions rising by two thirds to £200m. But the actual bottom line is likely to show a sharp rise, from £33m to £46m.

When LASMO, the indepen-

PRELIMINARY RESULTS

Company	Year to	Pre-tax profit (£m)	Earnings per share (p)	Dividends per share (p)
AB Consultants	Apr	2,470	(1,680)	20.7 (17.0)
AIM Group	Apr	2,480	(4,530)	10.8 (9.0)
Acadia Group	Apr	180,300	(24,600)	10.1 (13.0)
Amersham	Mar	555	(1,800)	2.4 (3.0)
Barclays	Mar	177 L	(2,140)	17.6 (17.5)
Bartons Holdings	Dec	1,410	(2,540)	4.5 (3.4)
Bateman	Apr	3,910	(3,710)	19.4 (17.6)
Beadon Group	Mar	158	(206)	0.83 (1.2)
Beechwood	Apr	2,710	(3,680)	2.3 (2.7)
Brit. Building	Mar	324	(725)	1.7 (1.9)
Broad Street	Mar	2,190	(2,430)	3.17 (4.0)
Brunning Group	Mar	1,410 L	(982)	0.92 (1.2)
Bulmer HP	Apr	12,010	(10,540)	7.45 (6.94)
Chelsea Artisans	Dec	81 L	(160 L)	1.1 (1.1)
Clarke Mathew	Apr	8,410	(8,410)	5.16 (4.44)
Clarke Hooper	Apr	4,430	(2,650)	4.2 (3.9)
Danbury Group	Mar	1,240 L	(1,700)	1.5 (1.5)
Davidson DY	Apr	1,450	(1,240)	15.9 (14.2)
Debtors	Apr	178	(510)	0.92 (1.2)
Desbaur Group	Apr	4,000	(2,980)	7.7 (7.0)
Ferranti Inf'l.	Mar	161,700 L	(-)	(-)
Fitch GMI Holdings	Mar	1,610	(5,510)	3.85 (3.07)
Fitch Lovell	Apr	32,500	(32,000)	21.8 (24.0)
Ford Seller	Apr	25,380	(14,150)	3.85 (3.07)
Great Universal	Mar	417,300	(400,200)	34.5 (31.0)
Grovernor Dev.	May	46	(29)	0.47 (0.72)
Hampson Indust.	Mar	7,910	(7,590)	1.0 (1.0)
Hanson Holdings	Dec	2,310	(2,100)	0.9 (0.9)
JLI Group	Mar	2,010	(1,850)	8.1 (7.9)
MFJ Furniture	Apr	3,500 L	(65,000)	0.7 (0.7)
Moorgate Inv Trst	May	n/a	(n/a)	10.4 (8.8)
Mutlifunc Elect.	Apr	770	(249 L)	2.8 (-)
Norbin Elect.	Apr	251	(411)	2.4 (1.6)
Opposite Invest.	Mar	807	(3,040)	11.5 (10.0)
Park Food Group	Mar	3,930	(

FINANCE & THE FAMILY

EXPATRIATES

Watchdog aims to make Rock a hard place for scoundrels

GIBRALTAR HAS appointed its first financial services commissioner to help clean up its tarnished image as a money centre.

He is William Penman Brown, aged 60, a former director of Manufacturers Hanover Bank in Guernsey. Initially his contract will be for a two-year period starting in September and renewable by agreement.

His experience of offshore centres includes Bermuda, the Cayman Islands and Jersey, although this appointment is his first as a regulator. He does not see this as a disadvantage.

"It wouldn't be correct to say I'm a babe in the woods of regulation," he says, adding the thought that his practical experience of the activities he will be supervising will help, not hinder, his new responsibilities.

Peter Brooke, Gibraltar's Financial Secretary, is likewise unconcerned by Penman Brown's move from poacher to game-keeper. "We were looking for a combination of experience and maturity on one hand, and drive and dynamism on the other. We felt he had that sort of experience," said Brooke.

Gibraltar has been actively seeking a financial services commissioner since

Peter Gartland on the man faced with the task of restoring Gibraltar's tarnished image as an offshore money centre

advertising in the international financial press last February. There were more than 50 applicants. Penman Brown will be expected to fulfil an ambassadorial role in projecting an image of Gibraltar as robust and reliable, according to Peter Brooke, who adds: "he will not concern himself with anything which is overtly marketing activity."

Penman Brown's appointment comes at a significant time in Gibraltar's development and will be seen as a reassuring move by the many thousands of British and Scandinavian expatriates living on Spain's Costa del Sol who use Gibraltar's

banks as a deposit base. Deposits increased by almost 200 per cent to £1.3bn between 1987 and 1989, according to the Gibraltar Bankers' Association.

Penman Brown says his priority is to boost Gibraltar's role as a fund management centre, enabling it to compete with other EC centres, principally Luxembourg.

There is no lack of local ambition to put Gibraltar up there with established offshore financial centres such as Bermuda and the Channel Islands. This ambition has the full support of Joe Bossano, the Rock's Chief Minister. Bossano has been an energetic ambassador for the territory's financial sector since his election in 1988 and he has preached its cause at conferences as far away as Hong Kong.

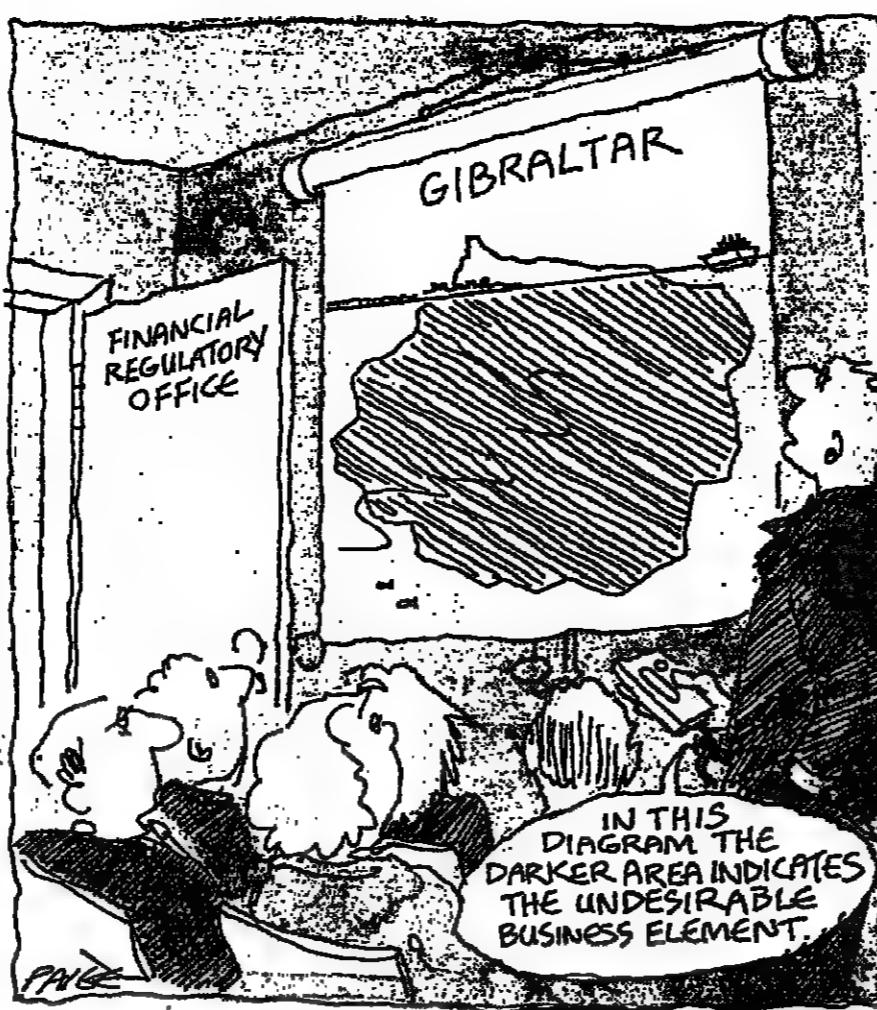
Gibraltar is not short of respectable financial names. Abbey National, Barclays Bank, Coopers & Lybrand and Royal Bank of Scotland are just a few of the many large financial organisations with bases in Gibraltar. The Newcastle Building Society is planning to open an office on the Rock next month.

But in spite of Gibraltar's unquestionably solid infrastructure of bankers, lawyers, accountants and administrators, this tiny self-governing territory at the southern-most tip of the Iberian Peninsula has been dogged by financial scandal.

The Rock's association with Barlow Clowes International remains fresh in the minds of expatriate retired people in Spain and Portugal and those with slightly longer memories can recall Gibraltar as the home of Signal Life, a supposed insurance company which peddled sales of worthless Weimar Republic bonds as recently as the mid-1980s.

Gibraltar's schizophrenia - its ability to attract the top corporate names while allowing itself to be proscribed by some of the worst - can best be explained by the vast potential for business in southern Spain and the Algarve, coinciding with an absence of laws to stop the scoundrels rubbing shoulders with the good guys.

Gibraltar is now trying to put a stop to all that. Financial services legislation has recently been introduced to develop the regulatory framework within which growth will take place. Penman Brown's task will be to recruit a team to support him in developing and operating the kind of supervisory regime envisaged in the leg-



islation which is intended to be a less cumbersome version of the UK's Financial Services Act.

It is vital that Gibraltar does not falter again, especially at a time when other emerging centres such as Cyprus, Dublin, Madeira and Malta are anxious to compete with Gibraltar for the fund management and lucrative offshore trust business that is currently controlled by Luxembourg, the Isle of Man and the Channel Islands.

It is within Gibraltar's power to get its financial services industry operating on a sound footing which will inspire confidence among those who deal with its companies.

Even if it succeeds in this respect there is the wider dimension of its own constitutional future.

Gibraltar has been a British possession for almost 300 years, but Spain is as committed as ever to what it calls "territorial reintegration" of the Rock. The border was re-opened in 1985 following a 16-year closure, but even now drivers entering Spain from the colony can experience delays of up to two hours when Spanish customs

officials are enforcing their policy of thoroughly searching cars.

It's a more important point than may appear. Most of the people who work in Gibraltar's financial services industry live in Spain and commute daily across the border. Many people in Gibraltar regard Spain's action as a deliberate attempt to disrupt its financial services industry.

Spain's justification is its concern over tobacco smuggling and, more seriously, drug trafficking through Gibraltar. Douglas Hurd, Britain's Foreign Secretary, promised his Spanish opposite number greater co-operation on the tobacco-smuggling problem during talks in Madrid earlier this year.

On the drugs front, Mike Davidson, Barclays' chief manager in Gibraltar, who is also president of the Gibraltar Bankers' Association, has pledged his association's support to police and customs authorities for Gibraltar's drug trafficking legislation introduced last year.

■ Peter Gartland is editor of *The International*, the FT's magazine for global investors.

There is now an MBA course in the complexities of individual planning

A Masters in money

If you think personal financial planning is complicated, take comfort from the following: so does Alec Chrystal, Britain's only professor of personal finance. He teaches the subject to MBA finance students and believes that study of personal financial planning helps his students to broaden their understanding of the financial system in this country before they embark on careers in the City.

His own view is that individual financial planning is an extremely complex field - much more complex than corporate finance planning.

"With a company it is very easy to specify the goals - making a profit - although the achievement may involve the use of a range of complex instruments. But with personal finance, every individual has a different set of circumstances. They may have school fees to pay or need a pension, or inherit a house so there are no general rules.

"Personal taxation is more complex than corporate taxation, especially when it comes to inheritance tax (IHT) which most people don't think about until it's too late," he says, adding that anyone with a house in the south east of England is likely to find that the value of their property alone takes their estate above the £122,000 threshold for IHT.

To add to the confusion of financial planning, there are many different savings products and pensions. And individuals, like big international companies, are now starting to consider more complex factors such as exchange rates and options. An individual is no longer confined to one currency for borrowing and saving. But Chrystal warns: "People who use foreign currency mortgages need to be very cautious about the risk involved. The exchange rate can move 20 per cent in a couple of weeks, which could outweigh the attraction of paying a lower interest rate in the first place."

Chrystal himself is not authorised to give advice. He thinks that people should go to their bank for free advice (but then his chair at City University was created by National Westminster Bank), or to an independent financial adviser. He thinks commissions should be disclosed automatically - and as clearly as possible - for all financial products.

More importantly, he sees ample scope for improvement when it comes to investor protection. He thinks that it is a mistake to set up compensation funds which simply reimburse investors whenever someone runs off with their money. In his view, if a company belongs to a regulatory organisation this gives the investor a false impression of quality control and takes away the investor's "incentive to shop



Alec Chrystal, finance professor

around and be careful of where he puts his money."

Instead, he thinks that investors should have more responsibility for their own investments: one way would be to introduce individual insurance policies to cover the risk rather than relying on a general compensation scheme - in the same way that people take out insurance to cover the possibility that they might not be able to meet their mortgage payments. Using such a system, in Chrystal's view, would put the onus on the insurers to monitor the risk more closely and favour those companies with a proven track record.

The idea that the Financial Services Act is going to do away with fraud is nonsense. If you are a shady car salesman you do at least have to supply the cars - financial advisers only have to give a promise.

"Fimbr (the Financial Intermediaries, Managers and Brokers Regulatory Association) is never going to eliminate fraud because people are less cautious with their money if they think that Fimbr has inspected the company ... they think someone is checking up whereas the inspectors only visit once a year. Anyway you can get away with fraud by keeping clean books until the day you leave the country."

Sara Webb

Freehold's value to flat residents

I AM Treasurer of a Residents Society which manages a block of flats. Each flatholder has a leasehold title of 71 years remaining of a 99 year lease with a ground rent of £17.50 pa. Each flatholder also has one share in the Residents Society which is registered under the Friendly Societies Acts. Our landlord, with whom we have always been on good terms, wishes to dispose of the freehold title and under the terms of the Landlord and Tenant Act 1987 has served notice on each flatholder that the freehold interest is for sale at £50,000.

What is the basis upon which to value this freehold interest from the buyer's point of view? When we asked a solicitor we were advised to negotiate a figure not more than seven times the Annual Ground Rent (£122.50). This offer is on the basis of £1,388 each. With such widely differing sums could you give some advice as to how we should proceed with a counter-offer?

■ We cannot advise you as to valuation of a reversionary interest: a qualified valuer/surveyor would be required. However, the offer from the landlord under the 1987 Act would be to enable you to pre-empt a sale which will be made if you do not accept this offer: so that a counter offer may be of little value unless there is a genuine doubt as to the likelihood of there being a purchaser who will pay £50,000.

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MINDING YOUR OWN BUSINESS

Wills on Wheels hits the road

HOW DO YOU put a legal training to profit while working from your dining room table?

Gillian Jenkins, 35, a qualified barrister who has never practised, gave the problem a lot of careful thought. Married to a venture capitalist and living in the suburban seclusion of Barnes, she had found an outlet for her legal training by lecturing at colleges in the home counties. She yearned, however, to be able to run a business of her own from her own home. What to do?

For almost a year now she has been running a one-woman will-writing business which she unofficially calls Wills on Wheels.

Wills are not the exclusive preserve of the legal profession. Anyone can write a will for themselves or anyone else. But the difference is considerable between writing any will and writing a good and adequate will that will meet all the wishes of the deceased if tested in law. Even wills prepared by lawyers are sometimes sloppily drawn up, with deficiencies enough to provide relatives of the deceased with the diversion of legal wrangles that can rumble on for many a year.

It was to save people from such hassles that Jenkins saw her opportunity. She knew she was an expert in drawing up a good, tight will. She charged £35 for her first one last year and she hasn't looked back since. Her fee income from will-writing will be £20,000 in her first full year of trading.

Jenkins left North London Collegiate School at 15 and worked in a shop for a while before deciding to settle down and cram for A-levels. She went on to the London School of Economics where she graduated with a law degree. A few years later she decided to enter a professional qualification and, after more study, took the Bar finals to become a barrister.

But she did not practise at the Bar and found it mildly frustrating that her only outlet was law lecturing.

When a couple of friends asked her last year to write a will for them she at first refused, saying she did not have professional indemnity insurance. But that conversation led her to inquire how much insurance cover would cost for will-writing. She was able to obtain cover for preparing individual wills dealing with estates of up to £300,000 for a modest £20 a year. The insurance would, she thought, more than pay for itself if she wrote just one will a week.

From then on, however, the idea quickly became a business. An accountant friend helped by putting a note about her wills service with a budget synopsis circulated to his clients.

That brought in business. "One woman rang saying: 'I want to cut my husband out of my will,'" says Jenkins. "And a number of people go to great lengths to make provision for their pets, often putting a good deal of money into trust for their upkeep."

Some of her best marketing has proved to be through arrangements made with financial consultants that they will men-



Where there's a will there's a way: Gillian Jenkins put her legal training into practice by establishing a highly profitable will-writing business

tionnaires which they and their clients fill in together to provide the basic information needed for her to start to write straightforward wills.

As the practice has developed, she has assembled on computer a library of will clauses for most eventualities, and she passes her draft wills to a professional typist for final preparation in legal form. Recently she raised her prices to £50 for a will for one person and £75 for a will for a married couple.

"People have a sort of mystique about making a will," she says. "They like the personal contact and reassurance of meet-

ing, or talking over the telephone, with a professional."

Perhaps it is because making a will is seen by most people as an occasion of the utmost importance in their lives that so few of us actually make one. Only 30 per cent of the population of Britain have valid wills. Jenkins seems to have tapped an almost limitless market.

She is planning to raise her insurance indemnity to £1m per will as her present level has proved inadequate for the estates of a number of prospective clients.

Expansion is also part of her business plan. A friend, a farmer's wife in Kent with a law degree, is already taking instructions for wills for people in her area. Jenkins writes the final documents.

She reckons that her own work capacity is about four wills a day. To cope with growth in the business she is thinking of employing an assistant.

A further marketing method may be to hold "wills parties" along the lines of those domestic parties for marketing plastic kitchenware. Jenkins and her friend recently arranged one such evening with local families in a Kent village and it proved a success. She took instructions for wills from six couples during the evening.

Gillian Jenkins, specialist in wills, 46 Globe Road, Barnes, London SW13 0ED (tel: 081 575 0314).

THINGS ARE looking bad at the 200-year-old forge in the village of Great Barrington, tucked away in the Gloucestershire Cotswolds.

The unified business rate, which came into force in April, will gobble up an extra £150 a year of the Hall family's £40,000 turnover, and the talk is of shedding some labour.

"Thank goodness for that," says 80-year-old Bill Hall, the third generation to take over the business, which was started by a Hall in 1787.

Working seven days a week, Bill still helps generations four and five (his son Brian, aged 35, and grandson David, 25) to keep the business going. Now it looks as though they may not be able to use him as much, and Bill's reaction is one of relief.

Despite protestations about Mrs Thatcher's poll tax and its rural ramifications, they are never short of work at Great Barrington forge.

The family has been around so long that it is extremely well known in the area. The members do not need to advertise their presence. Nevertheless, a stranger would have difficulties finding the forge. Although it lies beside the little road through the village, it is unannounced, and is situated in an old barn in a yard enclosed by a high wall.

We must be very unusual in going back five generations in the same place," Brian says. "But in the way we have diversified into general agricultural work and work for local construction firms, we are probably typical of small rural blacksmiths."

The Halls are also unusual in still focusing their work on the roadside forge, which pre-dates their family by some 100 years, rather than moving to a modern industrial unit. They also insist that nearly all their work is country-based.

None of them likes working in town. "They're too busy for us," says Brian.

With the coming of weekends to the surrounding Cotswolds, the fame of the Halls has spread. For people such as the lady from Kensington who called in the other weekend, there must be a certain novelty value in using a three-man firm that is so parochial they prefer to undertake work no further away than Witney, 16 miles up the Windrush valley.

"The lady dropped in to ask if we could mend a cast iron verandah canopy damaged in the winter gales," Brian said.

"We've no idea how she found us — but she seemed to know all about what we do. Of course we could do the job, although we rarely work in cast iron nowadays, but really I've got enough to do round here. I've only been to London twice and I didn't like it. Besides, if I tried to drive down there I'd get lost."

Forging a dynasty



Working the traditional way: Bill Hall stands at the anvil with his son, Brian, and grandson, David

John Arundell

countryside and, like his father, dislikes going far afield.

Grandfather Bill is of like mind. He started shoeing horses for his dad at the age of nine, and by 13 was packed off to go into service at one of the local big houses. He soon returned to smithing, however, and up until the Second World War worked almost exclusively as a farrier.

"It's the only way," Brian Hall says. "If a so-called wrought iron gate has been pressed out rather than forged it only looks any good from a mile away."

"People find it hard to believe our turnover is so small. But unless you work phenomenally hard it is very difficult to earn more than £10,000 a year each."

In the financial year just ending, Brian earned slightly more than this, his son less — and dad what they could afford to pay him. No wonder he's looking forward to a real retirement.

"Really, the work has changed very little since I was a lad, apart from acquiring a power hammer, welding equipment, and the electric blower," Brian said.

"Today all that is done by mobile farriers. Neither Brian nor David has ever shod a horse."

Bill approves of the fact that the forge is still the centre of the business.

If the Halls are called out to mend a piece of agricultural machinery they are likely to end up constructing a new part in the forge in the traditional way. Most agricultural engineering firms usually have half a dozen or more forges, all semi-automated and situated round the outer walls of a large workshop.

The Halls' forge, on the other hand, stands large and smoke-blackened on the cob-

ble floor in the corner of the old stone building. It is fuelled with blacksmith's coal specially brought in from Bedlington, 25 miles away, and surrounded by old hand tools.

The only modern appendage is the electric blower that aids combustion, bought by Brian and his father when they formed their partnership in 1954. It replaced the ancient bellows that still stands at the rear of the forge and is used in the event of a power failure.

At the Halls' forge they do everything from mending gates and gardeners' favourite spades to forging specialist gutter brackets for building refurbishment projects, fire dogs and baskets, ornamental gates, balustrades and staircases.

There is no set price for the jobs, but Brian reckons to charge about £7 an hour for most work — and £10 an hour for welding.

"We shall raise this by about £1 an hour this year if the price of steel (the main raw material) goes up much," he says.

The Halls work in the traditional way, using masses of sweat and muscle, and without resort to mechanical power.

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PERSPECTIVES

Trials of a young rebel under holy orders

Back to School: Melanie Cable-Alexander breaks a vow and revisits her Convent alma mater



Melanie Cable-Alexander at the Convent of Our Lady

I HATED school. I didn't like boarding and above all I could not stand the nuns. They seemed unable to make a distinction between silly childish pranks and a deeply flawed moral nature.

From my very first day at the Convent of Our Lady in St Leonards-on-Sea, Sussex, aged 11, the sisters could tell I spelt trouble. As I gaily undressed for bed flinging off my clothes in the middle of the room, I walked a sister. "Melanie Cable-Alexander," she belched. "What are you doing?" Averting her eyes she threw me into a cubicle, slamming the door behind me, and I was left to puzzle over my mistake. Later the girls whispered that we were never to bare our bodies in front of each other. We were to use cubicles or screens to undress behind.

No doubt I was a "difficult" child. But the rules seemed excessively strict. We weren't allowed to decorate our drab little rooms with posters or knick-knacks. Lights out at 7pm and "no reading." Full boarders were rarely let out at weekends.

It was an unacademic insti-

tution. Having been labelled at prep school as a bright child destined for a good academic career, I emerged with only two O Levels at first attempt - in Art and English - and I was about the only girl in my year to go on to university - although now the school expects at least 20 per cent of pupils to go on to higher education, reflecting a wider concern to educate girls.

Career pep-talks were about becoming nurses, secretaries and housewives and indeed a high proportion of pupils still go into nursing. As in many girls' schools at that time, there was a heavy bias towards the arts. Those who opted to specialize in them were unable to take any science subjects. With the advent of the new curriculum this has now changed and it is possible to integrate all subjects. Though they no longer teach Latin.

I vowed I would never go back to school, but 10 years on my feelings have mellowed. Little has changed to the outward Victorian structure of the school: there is a new building and the junior school, St Dominics, was sold. But there has been a huge shift in the inter-

nal workings: for the first time in its history the Convent has a lay headmistress, Valerie Thurston.

Like most religious institutions the Convent is having to cope with a decline in the number of what the nuns called "religious." Such schools must now choose between closure or taking on lay people. Many of the nuns have left to teach elsewhere or have died: no replacement nuns have been recruited.

In the past, religious orders were pioneers in education. The Order of the Canons of St Augustine, to which the nuns at the Convent belonged, was founded in France during the early sixteenth century by a woman who passionately believed in educating girls as well as boys. With the help of her parents, priors and she built the first girls' school in her village in Lorraine. Today the religious have less of an influence on education, as the desire to become a "religious" decreases and the qualifications required to teach become stiffer. Very few of the older sisters have had the training which would now be required by an educational establishment.

"Want?" she asked. "Yes," I replied. "I thought so," she said and walked away. Today, roughly 20 per cent of the children are non-catholic.

The influence of the lay headmistress has been to soften the Convent's disciplinarian stance. The boarders are allowed to go on supervised trips to the theatre, towns or elsewhere at weekends. Now, when a child has a problem - as I evidently did - parents, teachers, child and headmistress are brought together to talk it out. The children no lon-

ger have to attend chapel every evening and are encouraged to pay their own visits.

All our books used to be monitored and had to be signed by the headmistress.

There was a flurry when *Thorn Birds* came out. We all desper-

ately tried to grab a copy until it was banned as "blasphemous"; then we had to resort to black market tactics. Now

Jilly Cooper's *Rivets* is freely

read and the signing practice has been abandoned.

The children have changed too. "In your day," said Sister Lucy, deputy headmistress in my time, "though we always kept our fees down, the school was only attainable by those who could afford fees and wanted the sort of discipline provided by an establishment run by religious. Now with both parents working and more money around we get a slightly different type."

The prospective parent I saw touring the school seemed to be an ageing rocker with hair receding beyond his shoulders.

There are many more foreign pupils, almost outnumbering the British. French, Spanish, Zambian, Chinese, Malaysian.

When many of the local pri-

mary and prep schools closed down, parents persuaded the Convent to take on younger pupils. Four years ago it took on its first set of children under the age of 11. However, the sixth form has closed.

A question sometimes raised by parents is whether nuns are the best people to teach young children. It was something I wondered about in those days.

Now, back at school as an adult I could ask Sister Lucy for her view. "A religious," she said, "is a man or woman who has devoted themselves to life of the Church - called by God - to step aside from daily life, to give up marriage and, for women, children, all for the greater service of mankind."

"I feel as a religious sister in education, who has taken a vow of chastity, poverty, obedience and education, that many children have passed my way over the years instead of one or two. That does not mean one does not necessarily regret the choice one's made. For me the feeling was so strong - like a fear for joining a particular profession - and everything fell into place so I really had no choice."

I had no choice.

Despatches

Poems for Lara: one of Beirut's innocents

AT EIGHT O'CLOCK on the morning of November 8 1988, Ghassan Matar drove his daughter Lara, his only child, to school.

"I noticed that she was wearing make-up and I asked her why," Ghassan says. "She said: 'Daddy, have you forgotten that today is my seventeenth birthday?'"

Just seven hours later, Ghassan was woken from his afternoon sleep by the bomb which - unknown to him - killed Lara, just two blocks away from the family's apartment in west Beirut. Her birthday cake was still in the cardboard box from the pastry shop and the groceries had been bought for that evening's celebration.

Ghassan turned on the radio to learn about the explosion which had shaken the walls of his apartment building. Could his daughter have been hurt? He was reassured by a note he found next to the telephone: the last words his daughter wrote. "Daddy," it said, "I have gone to the club to play squash."

Ghassan remembers the next hours with painful clarity. "At four o'clock, a friend of ours telephoned. She asked me, 'Where is your daughter?' When I said she was playing squash at the sports club, the woman demanded: 'Are you sure? Try to be certain.' I called my wife at work and we drove to the club but she wasn't there. Someone said Lara's best friends - the Italian children - had been wounded. We went to the hospital emergency room. When we walked in, her friends threw their arms around us. That was when I knew what had happened."

Ghassan and Maggie Matar, now aged 43 and 40, say neither time nor sympathy for their daughter.

Since Lara's death, Maggie has given up her job as a fashion designer and spends her days at home, dressed in black, surrounded by photographs of Lara and by her daughter's piano, books and clothing. Ghassan continues to work as the deputy editor of a weekly news magazine, but without his former enthusiasm.

"When Lara was killed there was a voice inside me which told me: 'It's over. Life isn't worth living,'" Ghassan says. "Another voice said: 'You can do some-

thing for her.' I felt my only salvation was to write to Lara. I made a promise to write to Lara each day, to publish my poems when there were enough for a book, and to live to keep this promise. It is the only way to give her a kind of immortality; to make her unique among the 150,000 people who have died in this war."

Ghassan's first collection of poems to his dead daughter was published in Arabic last month. It has been widely acclaimed by Lebanese and Syrian literary critics. It is a popular little book because it is about the tragedy of Lebanon's children: not just their loss of life - an estimated 40,000 children have been killed in the war according to the United Nations - but their loss of innocence.

Lara Matar could scarcely have remembered her two-and-a-half peaceful years before Lebanon's civil war started in 1975.

Like her, nearly a million children in Lebanon have now experienced a childhood marred by shelling, car bombs, assassinations, gun battles and the desperate anxiety of their parents. They have spent hundreds of hours sheltering in basements and stairwells. They have witnessed relatives and friends die or flee the country and have frequently been forced to move

Lara Marlowe reports on one man's effort to immortalise his murdered daughter

to safer locations.

"I ought to have enjoyed my youth and adolescence," says 25-year-old Amal Afeach.

Amal Afeach had to flee with her family from the Christian quarter of Aishrafiyah. In 1982 she spent the three months of the Israeli siege of west Beirut in an underground shelter. Her worst memory is of seeing three small children and their mother killed by a shell in her street during the 1986 militia war.

"The mother was holding one of the children," she says. "The father had two



Ghassan and Maggie Matar with a picture of Lara: "It is the innocents who die"

legs amputated. I see him every day, sitting on a wheelchair and selling vegetables. These experiences are in me. I can never wipe them out - the experience of cheap death."

The war has endowed Lebanon's children with early maturity. Maya Dagher is only nine years old. "Why are the Christians in east Beirut" shelling each other every day?" she asks. "When nothing is left there, they'll ask for a lot of money for reconstruction. It's not logical."

On June 28, Maya and her two sisters were woken at 8.45 in the morning by the sound of a car bomb which wounded six people. "Our parents were still sleeping," Maya says. "But I couldn't go back to sleep. I wonder why they continue this war. We children never know the pretty times before. I wish I could have lived in those days, when there weren't any checkpoints. I have food and clothes and friends. I don't need anything, except not to be afraid."

Randa Khoury, a professor of child development at Beirut University College (BUC), has three children born in the war and she has observed Lebanese children at the college's nursery school. "We cheat in a sense, by trying to create a normal situation where there is no normality," she says. "My oldest child vomits when she sees destroyed buildings, and my youngest will not be separated from her father and me even for a few hours."

At the BUC nursery school, children are terrified by loud noises or bright lights. Most of the children bite their nails, suck their thumbs or stutter.

Perhaps more damaging is the apprenticeship of violence. "These children learn from what they have seen on the streets or

from their parents," Khoury says. "There are no government schools any more and at least half the children in Beirut get no education. They become juvenile delinquents before they reach adolescence. I think a lot of them will become militiamen or prostitutes."

Yet the pages of Lara Matar's photo album show a life apparently untouched by the war until the moment of her death.

There are no pictures of tanks or guns. But there are snapshots of birthday parties, a holiday in Egypt, Lara with braces on her teeth. Then there is the child, almost a woman, who played Chopin on the piano, read French and English novels and classical Arabic poetry.

"She wanted to do everything at once - ballet, sports, horse riding," her father says. "It was as if she had a premonition that she would not be able to do anything."

The car bomb which killed Lara Matar and three other people exploded at the moment the planes of the Lebanese president, Rene Moawad, touched down at Beirut airport. No-one was ever sure if it was meant as a warning to the newly elected leader, or if it had been intended to kill him, or if it had been intended to kill his wife. Nine days later, president Moawad and 23 others were killed by a more powerful explosion.

Ghassan Matar holds no-one - only the war - responsible for Lara's death. But his refusal to apportion blame does not lessen his bitterness and sense of loss. "It is the innocents who die here," he says. "The death of an adult is bearable. But I am overwhelmed by the death of children."

Lara Marlowe reports from Beirut.

CHESS

mobile pawns which broke through to queen. It was the best performance of Short's career since he lost his candidature to Jonathan Speelman in 1987.

Final totals: Manila were Gelfand and Ivanchuk (USSR) 9½, Anand (India) and Short 5½, Dzmitriy Dreev and Yudashkin (USSR), Korchnoi (Switzerland), Hubner (West Germany), Sax (Hungary) and Nisic (Yugoslavia) 3½. Michael Adams, the 18-year-old British champion, lost his final round to Nikolic when a win would have kept him among the elite.

In the first round of the 1991 candidates' matches, the 11 qualifiers from Manila will be joined by Timman (Netherlands), Speelman (England) and Yusupov (USSR), the semi-finalists from the 1989 candidates. Winners of their knockout matches will go into the 1992 quarter-finals against the losers of this year's Karpov-Korchnoi match.

While Gurevich simplified, Short quietly mobilised his remaining forces and in the late stages his knight dominated the bishop and rook.

The Russians have a clear advantage, with their numbers assisted by the system which means Karpov and Korchnoi won only at a late stage. The Soviet dominance would have been greater still but for the defeats of Gurevich and Jan Kühl in the final round at Manila. Recent publication of the July 1990 Fide world ratings emphasises their strong position, for Gelfand and Ivanchuk are now bracketed at world number three behind K and K, while Short has dropped back to 18th and Speelman to 23rd. Logically the Britons have little chance, but we have seen in Short's tournament successes of 1987 and Speelman's match results of

offered his sickly d pawn with a view to countering, eg 27 Qxd5 Rxd5 28 Qxf7+ Kxf7 29 Rxd5 Rxd5 planning Rd1. But with the black N at d5 28 Qxd5 attacks two pieces, so doesn't Black lose material? Luytian may have planned 28 Qxd5 Rxe5 29 Rxf5 Rxf5 but then 30 Rxe5 Rf5 31 Qb8+ Rxd5 32 Rxd5 wins.

10 Bx5 Rxe5 29 c5 Rxd5 30 Bb5+ Rxf5 31 Qxf5 Qxf5 32 Rxf5 Rxf5 33 Rxe5 Rxe5 34 Rxd5 Rxd5 35 Rxd5 Rxd5 36 Rxd5 Rxd5 37 Rxd5 Rxd5 38 Rxd5 Rxd5 39 Rxd5 Rxd5 40 Rxd5 Rxd5 41 Rxd5 Rxd5 42 Rxd5 Rxd5 43 Rxd5 Rxd5 44 Rxd5 Rxd5 45 Rxd5 Rxd5 46 Rxd5 Rxd5 47 Rxd5 Rxd5 48 Rxd5 Rxd5 49 Rxd5 Rxd5 50 Rxd5 Rxd5 51 Rxd5 Rxd5 52 Rxd5 Rxd5 53 Rxd5 Rxd5 54 Rxd5 Rxd5 55 Rxd5 Rxd5 56 Rxd5 Rxd5 57 Rxd5 Rxd5 58 Rxd5 Rxd5 59 Rxd5 Rxd5 60 Rxd5 Rxd5 61 Rxd5 Rxd5 62 Rxd5 Rxd5 63 Rxd5 Rxd5 64 Rxd5 Rxd5 65 Rxd5 Rxd5 66 Rxd5 Rxd5 67 Rxd5 Rxd5 68 Rxd5 Rxd5 69 Rxd5 Rxd5 70 Rxd5 Rxd5 71 Rxd5 Rxd5 72 Rxd5 Rxd5 73 Rxd5 Rxd5 74 Rxd5 Rxd5 75 Rxd5 Rxd5 76 Rxd5 Rxd5 77 Rxd5 Rxd5 78 Rxd5 Rxd5 79 Rxd5 Rxd5 80 Rxd5 Rxd5 81 Rxd5 Rxd5 82 Rxd5 Rxd5 83 Rxd5 Rxd5 84 Rxd5 Rxd5 85 Rxd5 Rxd5 86 Rxd5 Rxd5 87 Rxd5 Rxd5 88 Rxd5 Rxd5 89 Rxd5 Rxd5 90 Rxd5 Rxd5 91 Rxd5 Rxd5 92 Rxd5 Rxd5 93 Rxd5 Rxd5 94 Rxd5 Rxd5 95 Rxd5 Rxd5 96 Rxd5 Rxd5 97 Rxd5 Rxd5 98 Rxd5 Rxd5 99 Rxd5 Rxd5 100 Rxd5 Rxd5 101 Rxd5 Rxd5 102 Rxd5 Rxd5 103 Rxd5 Rxd5 104 Rxd5 Rxd5 105 Rxd5 Rxd5 106 Rxd5 Rxd5 107 Rxd5 Rxd5 108 Rxd5 Rxd5 109 Rxd5 Rxd5 110 Rxd5 Rxd5 111 Rxd5 Rxd5 112 Rxd5 Rxd5 113 Rxd5 Rxd5 114 Rxd5 Rxd5 115 Rxd5 Rxd5 116 Rxd5 Rxd5 117 Rxd5 Rxd5 118 Rxd5 Rxd5 119 Rxd5 Rxd5 120 Rxd5 Rxd5 121 Rxd5 Rxd5 122 Rxd5 Rxd5 123 Rxd5 Rxd5 124 Rxd5 Rxd5 125 Rxd5 Rxd5 126 Rxd5 Rxd5 127 Rxd5 Rxd5 128 Rxd5 Rxd5 129 Rxd5 Rxd5 130 Rxd5 Rxd5 131 Rxd5 Rxd5 132 Rxd5 Rxd5 133 Rxd5 Rxd5 134 Rxd5 Rxd5 135 Rxd5 Rxd5 136 Rxd5 Rxd5 137 Rxd5 Rxd5 138 Rxd5 Rxd5 139 Rxd5 Rxd5 140 Rxd5 Rxd5 141 Rxd5 Rxd5 142 Rxd5 Rxd5 143 Rxd5 Rxd5 144 Rxd5 Rxd5 145 Rxd5 Rxd5 146 Rxd5 Rxd5 147 Rxd5 Rxd5 148 Rxd5 Rxd5 149 Rxd5 Rxd5 150 Rxd5 Rxd5 151 Rxd5 Rxd5 152 Rxd5 Rxd5 153 Rxd5 Rxd5 154 Rxd5 Rxd5 155 Rxd5 Rxd5 156 Rxd5 Rxd5 157 Rxd5 Rxd5 158 Rxd5 Rxd5 159 Rxd5 Rxd5 160 Rxd5 Rxd5 161 Rxd5 Rxd5 162 Rxd5 Rxd5 163 Rxd5 Rxd5 164 Rxd5 Rxd5 165 Rxd5 Rxd5 166 Rxd5 Rxd5 167 Rxd5 Rxd5 168 Rxd5 Rxd5 169 Rxd5 Rxd5 170 Rxd5 Rxd5 171 Rxd5 Rxd5 172 Rxd5 Rxd5 173 Rxd5 Rxd5 174 Rxd5 Rxd5 175 Rxd5 Rxd5 176 Rxd5 Rxd5 177 Rxd5 Rxd5 178 Rxd5 Rxd5 179 Rxd5 Rxd5 180 Rxd5 Rxd5 181 Rxd5 Rxd5 182 Rxd5 Rxd5 183 Rxd5 Rxd5 184 Rxd5 Rxd5 185 Rxd5 Rxd5 186 Rxd5 Rxd5 187 Rxd5 Rxd5 188 Rxd5 Rxd5 189 Rxd5 Rxd5 190 Rxd5 Rxd5 191 Rxd5 Rxd5 192 Rxd5 Rxd5 193 Rxd5 Rxd5 194 Rxd5 Rxd5 195 Rxd5 Rxd5 196 Rxd5 Rxd5 197 Rxd5 Rxd5 198 Rxd5 Rxd5 199 Rxd5 Rxd5 200 Rxd5 Rxd5 201 Rxd5 Rxd5 202 Rxd5 Rxd5 203 Rxd5 Rxd5 204 Rxd5 Rxd5 205 Rxd5 Rxd5 206 Rxd5 Rxd5 207 Rxd5 Rxd5 208 Rxd5 Rxd5 209 Rxd5 Rxd5

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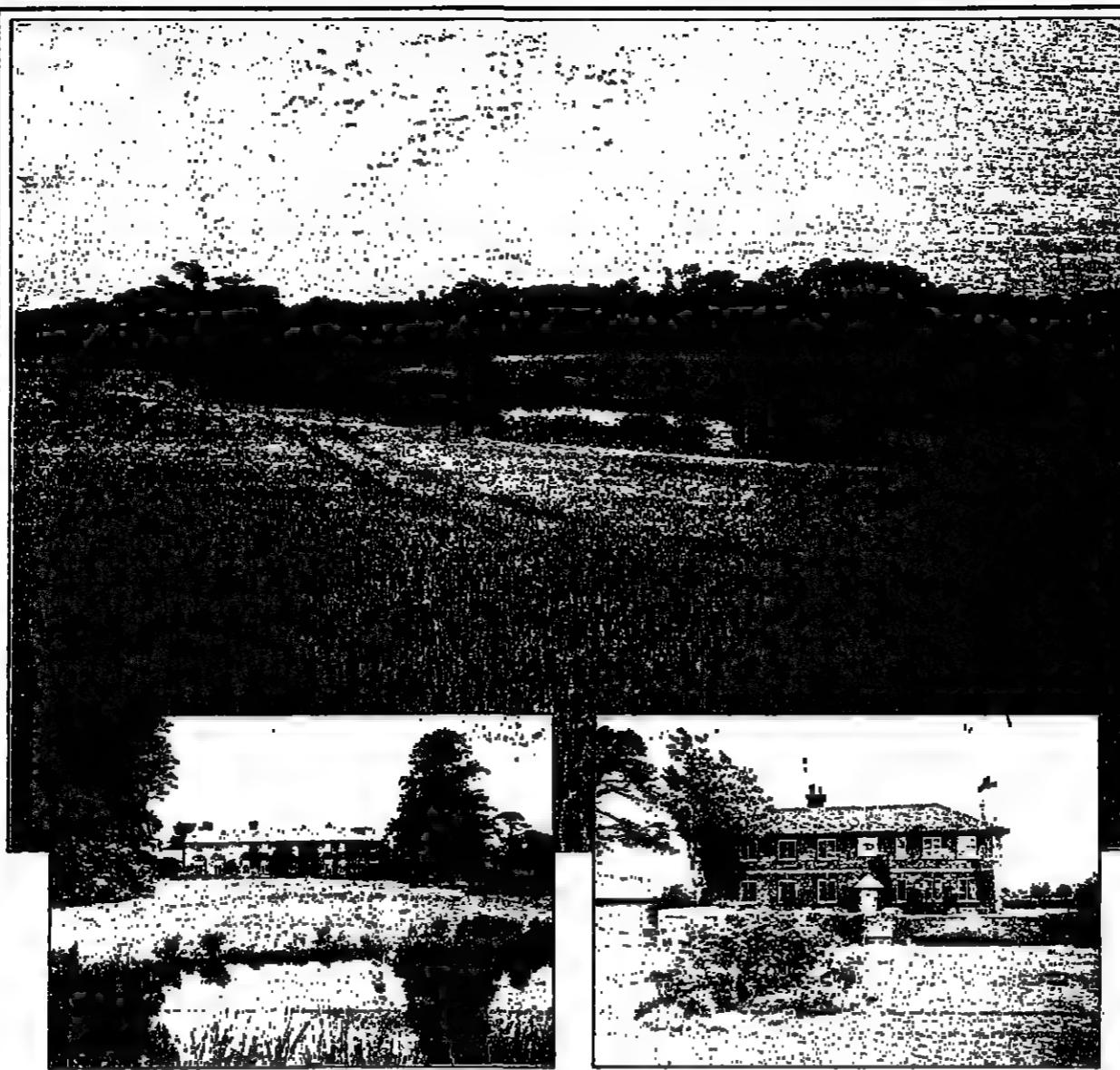
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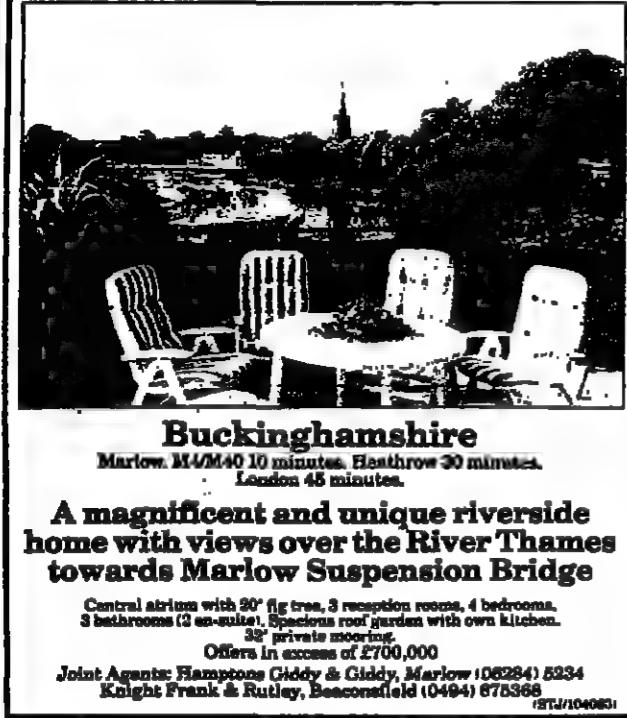
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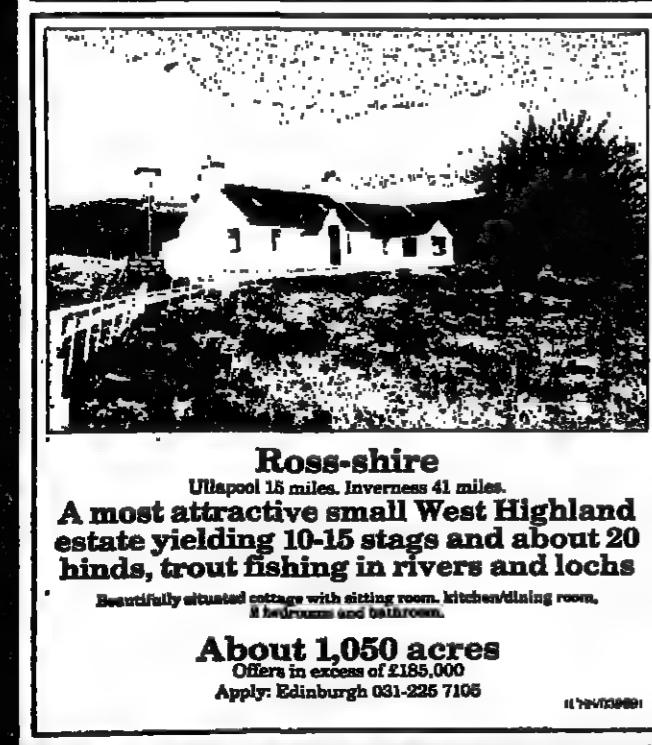
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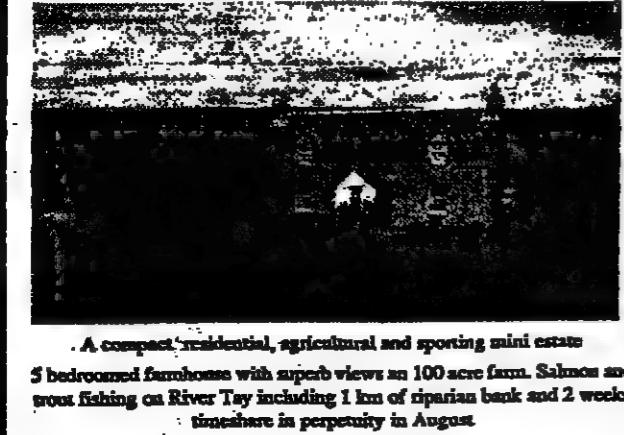
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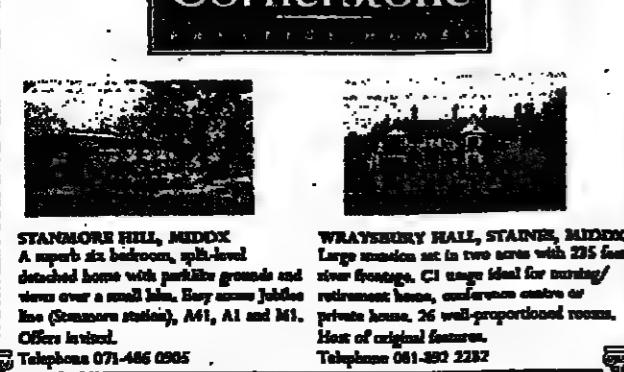
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Derbyshire market town. Large detached

FOOD & WINE

FOR 21 years the distribution to the merchants (*maisons*) of nearly half each year's vintage was strictly regulated by the Comité Interprofessionnel du Vin de Champagne on the basis of the previous year's sales, with a supplementary allowance for exports.

These controls operated through a succession of six-year contracts and served champagne well, with an assurance for the growers of sales of a proportion of each crop, and for the merchants a guarantee of supply.

There was all very well when production exceeded demand, but the balance slowly changed, so that later the merchants increasingly complained that, in a period of swiftly rising sales, the growers were retaining too much of their production. The growers, in turn, said they could do better by selling still wine (*vin clair*) or bottled champagne, or selling to the co-operatives.

So, although it was commonly believed that the new six-year contract would be signed in March, in fact only 14,250 growers, compared with 16,700 previously, agreed to continue and provide grapes from 9,500ha, as against 11,430 - 4.8 per cent of each vintage instead of 4.7 per cent, and the 48 per cent that the merchants had hoped for. As a result, the merchants refused to

Suddenly there was a free market and the threat of relative anarchy in the well-regulated world of champagne, with fears that the large groups, often with outside finance available, would corner the market at prices the smaller houses could not afford. After a year or two of ever-higher champagne prices, there would be a sharp fall in consumer demand and the growers, particularly those on the fringe in Aube and the Aisne and lower down in the Marne Valley, would be unable to sell their grapes at profitably prices. The terrible 30s over again.

However, champagne is too prestigious and profitable a wine - as well as the biggest source of foreign currency of any French alcoholic drink - for the authorities to leave it to the mercy of the market.

So, within weeks of the abandonment of the contract in mid-March, the CIVC came up with new proposals to cover the next three vintages. The merchants' and growers' syndicates would agree on a reference price (*prix indicatif*) for this year's crop - not compulsory but likely to be the benchmark for sales of grapes. Also, to prevent excessive purchases, each merchant house will be given a ceiling, based on the previous year's sales, but will also include purchases of *vin clair* and champagne in bottle. This ceiling will be above the total amount of grapes to be available, so will provide a certain flexibility of purchasing power.

Following that, the trade organisation put out a three-year contract proposal. The growers who sign will be guaranteed the sale of the whole or part of their crop as committed, and the price will be guaranteed at a level not less than 35 per cent of the average price of a bottle sold in the first six months of each year by those merchants who also sign the contract.

This will protect the growers in the event of a fall in the market price below a certain level. On the merchants' side, those committed to the contract will secure a priority of purchase over the non-signatories. The response to this proposal will not be known until the beginning of September.

Meanwhile, the *maisons* have not been slow to secure continuity from their previous suppliers and also new ones if possible. All sorts of schemes have been put out, as well as appropriate entertainment provided. The one likely to secure most support is an ingenious proposal circulated by Moët & Chandon, by far the largest of the houses. This promises growers a bonus of 3 per cent of the difference between the average price paid for grapes at the vintage and the gross margin on a bottle of champagne sold. So if Moët pays FF30 a kilo for the grapes, and sells its non-vintage wine for FF30 a bottle the growers would receive bonus of FF1.8 a kilo on the grapes they sold. A higher price for the grapes would reduce the bonus unless the per-bottle cellar sale price were increased.

It is unlikely to be a small crop this year or a very large one. Producers suggest 10,000ha per hectare, 12,000. Last year it was a large 11,600. Even if the new contract had been signed, the price of grapes would have risen from last year's maximum of FF26.77. The general view in the region is that they will be about FF22 to FF34 - a 50 per cent increase that must lead to a rise in retail champagne prices.

The factor not all that much advertised in Champagne just now is the likely reaction to prices that have already risen sharply in the past year or two, with many Grandes Marques NVs approaching FF30 a bottle. Higher prices will not avert the inclusion in the blends of more costly grapes, and are bound to go up again next year.

The increasing reluctance of the growers to sell their grapes to the merchants which brought about the collapse in negotiations was not entirely a matter of price. Although most growers had fixed arrangements with the *negociants* under



Champagne showdown

The world of vintage bubbly is in turmoil, says Edmund Penning-Roswell

the CIVC distribution system they could be obliged to sell part of their crop to others with whom they had poorer or no relations. Moreover, as the price of grapes increases each year, it became increasingly uneconomical to vine or wine to keep turnover below FF450,000 when only an agreed *forfait* tax would be payable, instead of audited accounts (*compte de recouvrement*) obligatory above this level. And 15,000 out of the 19,000 vineyard owners in Champagne still contrive to arrange their affairs on a *forfait* level.

Another influence is the increasing number of *lycée-viticole*-trained growers whose ability to make their own wine and interest in doing so is far greater in both respects than their fathers. This has been a general feeling that six-year contracts were too long. The co-operatives, a widening influence in Champagne, by offering more powerful negotiations with the *maisons* discouraged their members from signing the contract. The number doing so collectively dropped from 4,000 to under 2,500.

Although the co-operatives have as yet only a small share of the market (16.5m bottles out of a total of 250m), 39 of them sell under their own label, with seven marketing 75 per cent of the total. They are led by Chouilly, which last year sold more than 500,000 bottles to the UK, and Jacquart, the brand of the Reims co-op that exported nearly 200,000 bottles to the UK.

The price rivals of the merchants are also the *commerçants* which supply the Buyers-Own-Brand (BOB) market - most important in the UK where Martini & Chandon, much the largest concern, last year sold 16,000 bottles to 200 retailers.

All these considerations made the merchants determined to secure adequate supplies of grapes, particularly for the export markets where they furnish more than 90 per cent of the trade. And, of course, it is their promotion that maintains the reputation for the quality of champagne against the flood of cheaper sparkling wines. Accordingly, when they received a revised offer from the growers which would have led to a shortfall of 65m bottles in an ample vintage and 112m in a short one, they declined to sign. Thus there is a free market in grapes with an abolition of the bonuses given to growers from taxes designed to restrict the sale of *vin clair* or *vin sur lie* (unlabelled bottled champagne).

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The best laid plans of merchants and growers may well go astray if their customers believe champagne is now excessively dear, and for their sparkling wines turn to those from other less impressive but notably cheaper sources already prominent on the shop shelves.

Gardening: Robin Lane Fox and Arthur Hellyer visit a pair of society gardens which stimulate thoughts on aesthetics

Forty and ugly with unsightly kidneys

I AM still brooding on an afternoon's visit, which had much to say about English gardening. On the outskirts of Harrogate, in Yorkshire, the Northern Horticultural Society maintains its ample and often-cited garden at Harlow Carr. This year, the garden has reached its 40th birthday; even on a north-sloping site life begins at 40 and it is time to take a critical look.

The enterprise began through the determination of a few keen gardeners, especially the late CH Grey, who was a fine alpine plantsman and grower of very rare bulbs. Funds have never been plentiful. It costs £2.50 for outsiders to visit the garden; in the modern mode the exit is strictly through their prolific shop. Almost 100,000 visitors enter yearly, but many of them pay nothing because a visit to Harlow Carr is a concession to members of the RHS.

Perhaps 100,000 gardeners go there to find ideas. It was one of Grey's ideas, which I respect, that a major garden in the North should show the capacities of plants in difficult conditions. Beggars cannot be choosers, and the Harlow Carr site was not exactly benign. It slopes away from the sun, before sloping up into woodland on the far side of its view; the soil is cold and a heavy clay; it is admirable to find that anything grows there;

nobody can pretend that it is easy to run a public garden, let alone one of 68 acres, with only nine staff (two of whom have heavy office duties) and a team of trainees and temporary recruits. There is an air of active horticulturalism, talk of species-rich wild planting and conservation in terms of today's perceived needs; on September 7 there will be a Workshop on "Herbaceous Perennials".

As I looked down the main sloping vista, an earnest young man chugged past on his mini-tractor, taking a load of cleanly grown cannae flowers to an unspecified point.

Believers in the global excellence of English gardens ought to come out some of its visual effects: many of them are best seen in the headquarters of qualified gardening and the world of the Dip Hort. Admittedly, I misinterpret almost all modern sculpture and was unlucky, last week, to coincide with Harlow Carr's summer exhibition in its flower-beds, "playing an integral part, providing focal points, describing a particular space".

The problems, however, seem to me to go deeper. Here is a garden whose authority is widely respected among gardeners, but whose design, layout, and planting are

thought to be helpful to amateurs, but whose design, layout, and planting are almost entirely horrible.

It is not just the incidence of red-hot poker, the kidney-

shaped beds or the areas of sloping, open-plan design which invites you to turn on your tracks between island beds of planting, while you wonder why you should deviate or double back. Trees have been dotted about the place; one purple bush deserves a silver-leaved companion; which a decent *Lacistema* variety can muster for amateurs. Beside them, the *Pentstemons* are ruby-rose garnet and slate white plumes of fluffy *Aruncus* *Diolcus* round off the effect.

I will not multiply examples, although we may all be in for visual trouble from a new form of *Eschscholzia*, called *Dalli*, which has scarlet flowers at the lowly height beloved by local authorities at Harlow Carr, it is labelled with an award for 1991. It seems a pity that a major garden cannot offer visitors its own home-propagated plants, instead of buying them in and not always removing the old labels for the added value of liverwort.

My main wish is to point to something quite widespread about which some keen spirit grumble, others take umbrage.

Why do so many centres of

horticultural expertise show such awful visual taste? If you have tried to employ many college-trained horticulturalists, you may share the experience that in most cases it will be common grass and golden asters before you can say *Gilia*. If you can (sometimes) grow it, why can you not place it, lay it out, or make it pretty?

The answer does not lie in public

financial funding or spongy state

training: we have Edinburgh Botanic Gardens, not merely

Wiley, the National Trust

runs Powis Castle, as well as

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You can

admit to me that there is

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Those gardeners who

think that public horticulturalism is absolutely hideous do not say so, even if they put their names to it as patrons or joint-openers of English gar-

dens, meanwhile, are the best

in the world; they can only

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also turn a blind eye to a lot.

A NYONE WHO wishes to gain a comprehensive understanding of the way in which rose breeding is moving in the 1990s should visit the rose trials in the Royal National Rose Society's gardens at Chiswell Green on the outskirts of St Albans, in Hertfordshire.

You will see a modern rose garden which is at the peak of summer display and in excellent condition as I saw for myself when I visited the show there earlier this month. But much as I enjoyed both show and display gardens, it was the trials that interested me most since they show developments which I regard as wholly praiseworthy.

In the past, the trials have always been dominated by Hybrid Tea and *Floribunda* roses, varieties bred mainly for planting quite close together in beds to create solid masses of colour or, in the case of the Hybrid Teas, for cutting.

They make bushes which tend to be flat-topped, with stems 2-3m high. They also flower over a long period but with the biggest displays around mid-summer and early autumn. Hybrid Teas differ from *Floribundas* in having larger individual flowers produced in smaller clusters and, in the case of the *Floribundas*, preferred by the Royal National Rose Society, are called Large Flowers. The *Floribundas* are known as Cluster Flowers.

But nurserymen and those who write about gardening seem to have found these names too prosaic and have stuck to the traditional names, although it is fair to add that in most cases it will be common grass and golden asters before you can say *Gilia*.

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RLF

Eel, pie and mash

JUST OFF a plane from Australia, a friend, who had left Wales in the 1950s for Australia on a £10 ticket, asked me: "Where can I get really good British beef - you know, steak and kidney pie, roast lamb or roast beef like I used to eat at home? And I am not paying the Commeau or Wilton's prices!" Stuck for an answer I went to check in the restaurant guides, but they were of little help. Both *The Good Food Guide* and *Michelin* listed only eight restaurants serving British food in London (and three times that number Chinese restaurants).

The rediscovery of our national culinary heritage has gradually been taking place over the past few years, and there are now far more producers of traditional British hams and cheeses, for example, than there were 15 years ago. But why is it so difficult to find good British food in restaurants at reasonable prices?

Part of the answer lies in the fact that British cooking, like Jewish cooking, is the food of the home rather than the restaurant. The great British food writers, in contrast to the French, have been women domestic cooks preaching domestic virtues. We can boast of a long line from Hannah Glasse to Jane Grigson, the French *Alexis Soyer* to today's star chef, *Eric Ripert*. While the UK still produces wonderful raw ingredients, their cost has dramatically risen.

I asked a wholesale butcher, who supplies a number of top restaurants, for prices. The old cut for a kilo of beef is no longer available because cattle are slaughtered differently today, but a similar joint would cost a restaurant £25 and feed 10-12. A crown of lamb costs £22 for 1.5kg.

On a restaurant menu with a sauce, vegetables, VAT and service, each would be at least £15. Chuck steak and kidney pie cost £2 per lb and calves kidneys, 24 per lb... and the list goes on. Only wild salmon of the *Swetts* is £12. The cost of *Guinness* each was under £1. Coffee is not served but Aran, the coffee bar across the road, serves very good espresso and cappuccino.

One naturally associates fish and chips with eating cheaply in Britain and, in my opinion, the best in London today can be found at the Sea Shell, 49 Lissom Grove, London NW1, just around the corner from Marylebone Station (071-733-8768). The business began at the turn of

this century but has had to move to larger premises to cope with demand. At lunch in the take-away section, they can serve 250, up to 1,000 on a busy night.

A large and somewhat characterless restaurant attached to a shop which dispenses up to 32 stones of cod, 25 stones of haddock, 50lb of Dover sole and 60 sacks of potatoes a day. But they do pay attention to changing trends here. In the main restaurant, the menu is straightforward: jellied eels, eels and mashed potato, and for the very hungry, kidney pie and mushy peas.

Cooke's is unlicensed, but will allow you to bring in your own wine or beer. A blow-out lunch or dinner for four will cost £20 - less than the VAT on a meal for four in a top City restaurant. Tel 071-254-2378. Open Monday-Thursday 10am-8pm; Tuesday-Wednesday 11am-10pm; and Friday-Saturday 10am-10pm.

Founded even earlier than *Cooke's*, in 1830, and one of the City's few institutions apparently unchanged in character, *Swetts* is a top City restaurant. Tel 071-924-3062 open for lunch only 1.30am-3pm Monday to Friday. *Swetts*'s speciality is fish and the quality of their raw ingredients is undoubtedly high. However, the cooking can sometimes disappoint and the staff can be surly as they dispense places to those who want to sit down to eat either in the small restaurant or at the counter (*Swetts* does not take bookings).

The best value of *Swetts* is to eat at the sandwich and savoury counter and soak in the gossip or atmosphere according to whether you are a City business or tourist. Lunch for two comprising three rounds of smoked salmon sandwiches, baked ham roll and hot apple pie and custard or a tankard of draught *Guinness* each was under £10. Coffee is not served but Aran, the coffee bar across the road, serves very good espresso and cappuccino.

One could be experiencing a taste of Britain's culinary heritage in some interesting London architecture and have money to spare for a copy of Jane Grigson's *English Food* (Penguin £1.99) which expertly describes many of our most memorable dishes and their recipes. You would be experiencing a taste of Britain's culinary heritage in some interesting London architecture and have money to spare for a copy of Jane Grigson's *English Food* (Penguin £1.99) which expertly describes many of our most memorable dishes

HOW TO SPEND IT

Far from the madding crowds

Lucia van der Post finds a more leisurely, civilised way to shop

If you're tired of shops, of the crowds and the metropolitan buzz that surrounds most of them, it is comforting to know that there are other infinitely more beguiling ways to indulge in that ancient leisure activity known as shopping. In fine houses up and down the UK enterprising owners have turned some corner of their home into a shop-cum-gallery. There, in beautiful surroundings, those who are interested can indulge in a little gentle perusal of sculpture, garden furniture, pictures, crafts or a great deal else, all unhurried by time, unpressed by crowds.

Madeleine Ponsonby, for instance, has been the brave and enterprising owner, inspiration and manager of the New Art Centre in London's Sloane Street ever since she started it some 30 years ago now. In her day she was a pioneer - Sloane Street then was the heart of all that was traditional, and modern art was not what the Sloanes of the day were accustomed to. Now, the New Art Centre is a vital part of the contemporary art scene and as it grew Madeleine Ponsonby became aware that many artists were producing fine sculptures that really couldn't be seen at their best in Sloane Street.

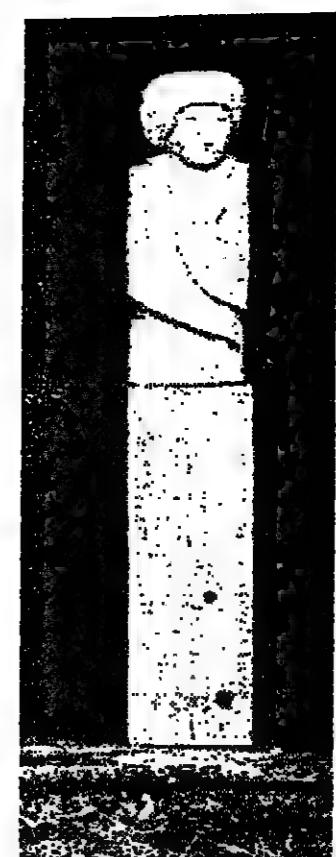
She then hit on the idea of using the garden of her country home, Roche Court, in Wiltshire, as an outdoor gallery. Now on Saturdays and Sundays between 11 am and 5 pm, from May until the end of September, those who have it in mind to buy a piece of garden sculpture can wander round, enjoying the delights of the

surroundings as well as pondering their choice in peace and quiet. Everything on display is 20th century - no baroque fantasies or Renaissance figures in sight - and some very fine work and very grand, names indeed (like Reg Butler) are there. Prices start at £200 and for Reg Butler's exultant lady you would have to find £130,000. Photographed here (top right) is The Traveller by George Kennethson, who does nothing but stone carvings and always uses English stone, some of it extremely rare. The Traveller has been carved from Clipsham stone and costs £5,000.

Roche Court Sculpture Garden is at East Winterslow, near Salisbury, Wiltshire and the telephone number is 0980-862204.

Over at Stratton Audley in Oxfordshire, Nessa O'Neill has turned a converted stable block in the grounds of her home, Stratton Audley Hall, into a charming light-filled room in which she displays her collection of special pieces for conservatories or gardens. The room looks out over a courtyard with a swimming-pool and against a wall there is some of her specially commissioned trellis, locally-made out of one piece of wood which gives it a unique, sturdy, almost architectural quality. The trellisage is ordered in almost any size or shape and can be painted any colour. Nessa O'Neill's is the place to go if you are looking for anything really special or one-of-a-kind in the way of furniture or accessories for a conservatory or indoor flower-filled room.

Nessa O'Neill discovered



The Traveller (above right), carved by George Kennethson, £5,000 at Roche Court Sculpture Garden (above left)

designs which he will always do to special commission.

Those who prefer antiques to anything new-fangled and modern should visit the Denzil Verey's Antiques section at Barnsley House, where there is a constantly changing selection of antiques and country furniture. Look out, too, for Andrew Broughton-Fompkins ceramic ware - lots of jardinières, bowls, vases and plant-

ers. Those who can make it to Barnsley House will find it at Cirencester, Gloucester (telephone 0285-74561) where it is open from Monday to Friday from 9.30 am to 5.30 pm and on Saturdays from 10 am to 1 pm. Those who can't make it can always write for the mail order catalogue.

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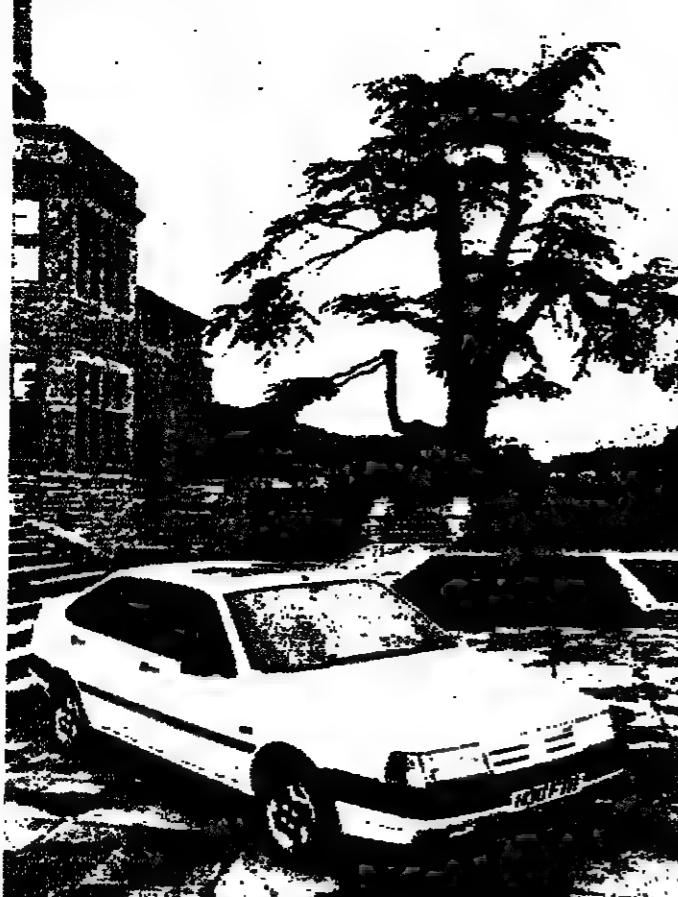
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MOTORING

Tempra takes on the elite



Fiat Tempra saloon: a great mover on steep, winding Welsh roads and heading for Britain's showrooms in September

VERSIONS OF Fiat's Tempra saloon with a choice of five engines will reach British showrooms at the beginning of September at prices likely to range from £5,500 to £11,000.

The lowest priced Tempras have 1.4 and 1.6 litre carbureted engines. The highest performing model has a 1.8 litre fuel injected engine (also used in the Lancia Dedra) and there are two 1.9 litre diesels, one of them turbocharged.

Tempra is up against perennial best-sellers such as the Ford Sierra and Vauxhall Cavalier as well as the Peugeot 405 and forthcoming Nissan Bluebird replacement.

Apart from the promise of very competitive prices and cheap servicing, Fiat claims for the Tempra class-leading aerodynamics, unmatched corrosion protection, top ride comfort, lots of goodies as standard and impressive interior space.

In mid-Wales last week I tried two Tempras, first a 1.6 turbo-diesel and then the entry model 1.6. The turbo-diesel (probable price £11,000 plus) had lots of pulling power from 2,000 rpm and over. It was a great goer on the steep, wind-

ing and blissfully uncrowded roads in Powys, where the scenery must be one of Britain's best-kept secrets.

It felt solidly built, with German-firm seats and suspension, a precise five-speed gearshift and responsive power-assisted steering. The turbo-diesel

Plenty of power, solidly built and the promise of competitive prices

engine, which develops 92 horsepower at 4,100 rpm, pulled hard over a wide speed range and, except when idling, ran with almost a petrol engine's silence and smoothness. Every external panel of the Tempra's body is made from galvanised steel. Very sensibly, the rear seats fold to form a flat load floor.

Future Tempras, it is said, will include an estate, a 16-valve engined high performance model and one or more four-wheel drives.

S.M.



The Renault 21 2.1 Turbo Quadrant: potent, nicely mannered, with an excellent ride

Renault's image deserves a boost

Fiat DOMINATES its Italian home market and Renault is the major player in France. However, although they have been selling cars in Britain since long before the Second World War, both are well down the import league table here.

Last year, 88,111 Renaults and 70,173 Fiats were registered in the UK. Small beer, really, compared with relative upstarts among importers such as Peugeot (138,956 registrations), Nissan (138,437) and Audi-VW (127,744).

To be fair, many of the Nissan and Peugeot cars sold here are now assembled in Britain using a large and growing proportion of British, or at any rate EC, components. But imports of fully built Nissans and Peugeots are still larger than Fiat's or Renault's total British sales.

It's hard to say exactly why. True, Renault had some dogs in its range in the not too distant past.

The 9 was as dull as ditchwater and the 11 hatchback which evolved from it was not much better. But both have been succeeded by the much more attractive 19. All other present models, from the 5 to 25, are

either being radically revised or will be replaced in the next two or three years.

Fiat still suffers in Britain, however unjustly, from a reputation for poor corrosion resistance and paint problems. Even the Tupo, which is as carefully rustproofed as any

Stuart Marshall finds himself won over by the covetable Quadra.

comparable car and better than most of them, has never really taken off in Britain as Fiat thought it would. It was, after all, chosen as European Car of the Year for 1986. But two new-to-Britain Renaults (21 Turbo 2.1 Quadrant and 21 Savanna 4x4 Estate) and the new Fiat Tempra (Tupo's booted saloon derivative) which I tried earlier this month deserve to do well. They seemed to me desirable - and, in the case of the Turbo Quadra, covetable - cars.

The Turbo Quadra made the biggest impression because I thought it was like Ford's eye-

opening Sierra Cosworth 4x4 with a French accent. It is not as powerful as the Ford, with 175 against 220 horsepower.

Even so, the claimed maximum speed is 136 mph (222 km/h) which should be more than enough for anyone, and it covers a standing kilometre in under half a minute.

What impressed me most when I tried it in Scotland was its delightful manners, confident handling and vivid acceleration without wheelspin on wet roads. It rode most comfortably, too. The Michelin MXV2 ultra low profile, high-speed tyres were as remarkable for their traction and cornering grip as for their quiet shock absorbtion on poor surfaces.

Normally, 65 per cent of the Quadra engine's power goes to the front wheels, 35 to the rear but this changes automatically according to road conditions. Anti-lock brakes are standard. At £20,785 the 21 2.1 Turbo Quadra is £1,100 dearer than the front-wheel drive 21 Turbo but more than £5,000 cheaper than the Ford Sierra RS Cosworth 4x4.

The Quadra's list price includes soft leather upholstery, power steering, electric windows, door mirrors and sunroof; remote control central locking and a 6-speaker stereo.

Renault uses a much simpler, selectable four-wheel drive transmission on the Savanna Estate because its only purpose is to increase traction when really needed on, say, a snowy hill or when crossing a muddy paddock. In normal conditions, only the front wheels are driven.

With four-wheel drive engaged by turning a knob on the fascia, the Savanna coped sure-footedly with muddy test tracks.

For even more traction, another turn of the knob locks the rear differential.

On the road, the Savanna 4x4 is a roomy, smooth-riding family car. It has a 2-litre, fuel-injected engine, power steering, electric front windows and remotely controlled central locking. The price: £14,530.

A computer that could not read haloes changed the figure in my recent piece on smaller engined business cars. The norm for director-level should have read 2.5 litres (not 2 litres) and over; and from £8 to 2.5 litres for middle to senior managers.

The danger of 'free' insurance

Stuart Marshall on a promotional weapon which could backfire

AS NEW car sales decline, the makers and importers are oiling their promotional weapons to maintain market share.

Straightforward price discounts and zero interest finance are one thing, but throwing in a "free" insurance package is another, says the Institute of Insurance Brokers.

It fears that removing traditional insurance constraints (it means the penal high premiums charged for fast cars owned by young drivers) will cause more accidents and lead to bad debts. The institute's director general, Andrew Paddick, estimates more than 100,000 motor policies will be cancelled in mid-term, many by young drivers trading up to hot hatchbacks with vivid acceleration and 120 mph (193

kmh) top speeds. Other cancellations will be by older motorists with poor claims records. The AA is also concerned about the implications of

'Underwriting sense has gone completely out of the window'

"free" insurance for one year as part of a new car purchase package. Young drivers, the AA's Noel Privett points out, have one-sixth of all driving licences but account for one-quarter of all road accidents.

Removing the traditional hurdle of very high insurance premiums will, Privett fears,

encourage young drivers to buy high performance cars that are "incompatible with their ability and experience".

There is no such thing as "free" insurance, he says. The offer means responsible motorists will subsidise drivers who are greater accident risks.

According to Paddick, the institute has had many reports of cancelled policies in the past few days. "Underwriting sense has gone completely out of the window. Some insurers tying up with motor manufacturers are accepting large risks in an effort to get more direct business on their books."

As an example, a 17-year-old buying a new Ford XR2i on hire purchase could have a full year's insurance free of charge, though the premium would usually be at least £2,000. And

The institute is taking the matter up with the Minister of Transport.

the 60 per cent no claims bonus being offered on renewal a year later would normally take four years to build up.

Paddick points out that most underwriters agree motor insurance, written on a properly calculated basis, is under-rated by at least 15 per cent.

Insurers buying in business just for cash flow would suffer crippling losses next year as interest rates fell and claims became due for settlement.

Already in Belfast, young stars who have been persuaded by package deals to buy "hot rods" have found they cannot renew the premiums. They risk falling into debt and being black-listed by insurers for the rest of their lives.

It's hard to say exactly why. True, Renault had some dogs in its range in the not too distant past.

The 9 was as dull as ditchwater and the 11 hatchback which evolved from it was not much better. But both have been succeeded by the much more attractive 19. All other present models, from the 5 to 25, are

MORE POWER TO EXPRESS YOURSELF.



We have a feeling you've never had the chance to drive a saloon car with all the luxurious qualities of the Lancia Thema 16 Valve.

Where the response of the 16 valve fuel injection engine (150 bhp or turbo 185 bhp) is so smooth, so flexible and so refined, no-one but you knows the power at your command. Where in fact you have more power than any 2 litre engine in its class. Where, in the Thema 8.32, you even have the option of a mighty V8 Ferrari engine.

Where in the 16 valve 16 and 16 valve turbo you have top speeds, where permitted, of 127 mph and 140 mph** respectively and 0-60 mph acceleration figures of 8.4† and 6.8** seconds.

Where you qualify beneath the 2-litre tax barrier so saving

up to £660* a year after tax unlike similarly priced executive saloons over 2 litres.

We have a feeling too that you've never sat in anything like the Lancia Thema. Where the luxuriously upholstered Alcantara seating is sculpted to your body shape.

Where doors and dashboard are finished in elegant polished rosewood.

Where features like sports alloy wheels and an asymmetric split, folding rear seat are standard equipment.

Where the only noise is the muted click of soft touch controls operating electrically powered windows and door mirrors. Where a 6 year anti-perforation warranty.

a 1 year's fully comprehensive warranty and 1 year's Lancia AA Gold Service are all standard.

Where the power combines with style, and elegance with comfort to give you the power to express yourself.

The Lancia Thema range starts from below £16,000.

For complete information pack please dial 100 and ask for Proprietary Lancia or please return this coupon to: Lancia Prepost, Basildon, Essex SS15 5BR.

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THE LANCIA THEMA 16V.

SOURCE: WHAT CAR? - SEPT 89. **PERFORMANCE CAR - APRIL 90. *SAYING FOR 40% TAX PAYERS DOING LESS THAN 18,000 BUSINESS MILES PER ANNUM INCLUDING FUEL BENEFIT. CARS UNDER 4 YEARS OLD AND OVER 2 LITRES.

BOOKS

The literary life of the 'Affable Hawk'

THE MEMOIRS of Desmond McCarthy and his wife, Molly, are written by his grandson and his wife, Mirabel; much of the material is gathered from family archives. The dust-jacket displays a confused photo-montage of many faces, half-recognised as if at some huge cocktail party. Is it Julian Granoff in the centre? No. Theodore Littell-Davies, but you have guessed correctly if you find Lady Diana Cooper hidden under a flower-pot hat. This cover indicates the huge cast-list of the book; but its core is a pure Bloomsbury, for Mrs McCarthy was a cousin of Vanessa and Virginia Stephen, and Desmond McCarthy friend of all since Cambridge days. As such, the dust-jacket bears a pre-publication puff by Quentin Bell which demonstrates Bloomsbury loyalty to the third generation.

Desmond McCarthy was famous as a literary and dramatic critic, and later as a broadcaster. From 1920 to 1925 he wrote a weekly column under the pseudonym of 'Affable Hawk' for the *New Statesman*. In 1928 he succeeded Sir Edmund Gosse as chief literary critic at the *Sunday Times*, which he held until his death in 1932. His style of writing was accessible, Edwardian, very courteous, and bland as sugar in a change sauce. He was so kind he refused to review books he disliked. He had the reputation of an eminent man of letters, but lacked the discipline to write a serious book; this loss was regretted by his friends as much as himself. 'In his way he was the most talented of us all,' said Virginia Woolf.

MacCarthy was born in 1877. In 1905 he married the daughter of Frank Warre-Cornish, the much-loved Vice-provost of Eton. Desmund had no career but literary ambition. In all seemed idyllically happy for the young couple; the bride's mother planted a garden of blue-and-white flowers for the wedding party. Henry James was a guest, and Molly and Desmund embarked on life, like the Owl and the Pussycat, with hardly more than a \$25 note.

By 1910 they were established in a house in Wellington Square, Chelsea, with their family of three children. They had chosen not to live with the 'Bloomsberries', as Molly named them. The rent of their house was £30 a year, but the financial strain had already begun. 'Your own earnings this year were from 1st January to 30th August £125. We can't go on fooling through life like this. I love you

Jane Abdy

Fiction

Closely observed families

ROSETTA LOY'S chronicle of a farming family in northern Italy during the 19th century needs to be read slowly to appreciate the unfolding of its intricate tapestry, its sensitivity to history, its sensuality. *The Dust Roads of Monferrato* follows three generations through wars, epidemics, floods: through marriage, childbirth, adultery, The Great Master; who makes his fortune from caring to soldiers during the Napoleonic wars, leaves a legacy of land, livestock and a haphazard built farmhouse to his two sons, one a golden-haired aristic character who dies young, and the other a fierce, practical man who saves the family from ruin. These two strands of character run through the family with wealth and power fluctuating with the social and political upheavals in Italy.

Loy relates this ambitious history with a large cast of characters almost effortlessly. Though there are some stock figures, we are intrigued by that majestic Bastianina who paints herons and ducks and bullies everyone else when she becomes a nun; Luis, who enthralls Mafalda with his wild dances; Mafalda who never marries because the man she wanted chose her sister, who embroiders her passions into brilliant vestments for the church. It is difficult to isolate them in this novel, for it is the very texture of life with which Loy is concerned, the balance of personalities, of births and

THE DUST ROADS OF MONFERRATO
by Rosetta Loy, translated by William Weaver
Collins £13.95, 250 pages

JOURNEY TO ROME
by Alberto Moravia, translated by Tim Parks
Secker & Warburg £12.95, 220 pages

PENELOPE'S ISLAND
by James McNeish
Hodder & Stoughton £13.95, 303 pages

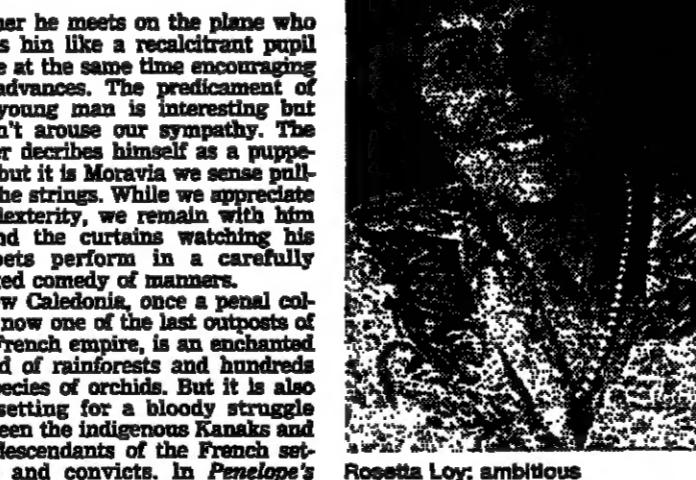
deaths, of fruitfulness and families. Alberto Moravia's *Journey to Rome* is an odd tale of sexual perversity among the Italian middle classes. A young man travels from Paris to see his father for the first time in 15 years. He calls himself a poet, but has never written a line. He declares that his one weakness is his openness to experience, yet he has always kept himself from any romantic involvement. With this capacity for self-deception he is easily caught up in quasi-insecurities relationships with two older women, both of whom substitute for his dead mother.

Moravia's tale is more amusing than shocking; none of the characters escape his mockery, neither the son who does not see how much he shares his father's vanity, nor the

teacher he meets on the plane who treats him like a recalcitrant pupil while at the same time encouraging his advances. The predicament of the young man is interesting but doesn't arouse our sympathy. The father describes himself as a puppeteer but it is Moravia we sense pulling the strings. While we appreciate his dexterity, we remain with him behind the curtains watching his puppets perform in a carefully worked comedy of manners.

New Caledonia, once a penal colony, now one of the last outposts of the French empire, is an enchanted island of rainforests and hundreds of species of orchids. But it is also the setting for a bloody struggle between the indigenous Kanaks and the descendants of the French settlers and convicts. In *Penelope's Island*, both the author and his eponymous heroine take the side of the Kanaks. Yet Penelope understands the fierce pride and the isolation of the French inhabitants caught between two countries, for she has always been an outsider. She escaped from Hungary to Britain during the war and after the breakup of her marriage has travelled all over the world taking photographs. When the marquis Felix, one of the fourth generation of French farmers on the island, she finds herself torn between her natural sympathies for the underdog and the interests of her husband.

McNeish bases his book on the actual events leading up to the



Rosetta Loy: ambitious

Kanak insurrection of 1984. It's very much a political novel, written to highlight the injustices perpetrated by the French authorities, the brutal murders committed by the farmers and the continued oppression of the Kanaks. Penelope is more a narrator — McNeish's mouthpiece — than a heroine in her own right; but the other characters, the eccentric Felix, the mysterious Baptiste, the brutal Picot family are all closely observed. The strange beauty of the island as much as McNeish's righteous anger at the turn of events make this a compelling story.

Wendy Brandmark

THE HUSTONS
by Lawrence Grobel
Bloomsbury £20, 803 pages

fictionalised but richly plausible, in Peter Vierstel's novel *White Hunter, Black Heart*. Vierstel's memories of Huston at work on *The African Queen* are corroborated by every witness in Grobel's book. The mad director, fancying himself a big-game hunter, abandoned cast, crew and cameras for days on end while trying to bag an elephant. But the story is not complete without its ending: Huston, for all his behavioural vagaries, still made a movie that was a popular masterpiece.

The shocking thing about

this man is that one cannot help loving him. If he was a scoundrel, he was a heroic one. His life, like Othello's, was full of 'hair's-breadth' escapes in the imminent deadly breach. Misdiagnosed as terminally ill when a child, he almost died from the ensuing medical treatment. His death-obsessed mother scrawled diaries riddled with graveyard fantasies about 'slimy nightworms' and 'dandelions...', tangled with my intestines.' And throughout his life Huston would flirt with danger and self-destruction: as gambler, fighter, drinker, hunter, horse-rider, amateur pilot.

The other Huston family members scramble to get into the picture, but even when they do they make little impression. Only father Walter, gifted scion of a Scottish clan who settled in Canada, has some of the mischief we see in John. He bounced from vaudeville to 'legit' theatre and bestrade Broadway in the 1920s and '30s notably in *Dodes'ka-den* and *Desire Under The Elms*. Walter, one feels, played

a pocket-battleship James Tyrone to son John's Edmund in their very own production of *Long Day's Journey Into Night*. But unlike O'Neill's blood-bonded clan, who never escaped their emotional interdependence, the Hustons could and did. The book's final chapters — or rather early ones, since we begin with John Huston's end — are an astonishing flurry of travel and confusion. The dying John, who was dying of emphysema for 20 years but never took the trouble to lie down, flies about the map from Hollywood to Mexico. His children — actress Anjelica, screenwriter Tony (The Dead) and director Danny (Mr North) — doggedly follow. But there is no sense of emotional pain or familial heartache. More a sense that the family that makes movies together believes it will live forever; especially since 80-year-old Dad was busy pulling every available string to help his kids' careers.

Indeed if John Huston signed and wasselled in his life, he made ample amends at

the writing bears the mark of unseemly haste. (How else to excuse the crude description of Marilyn Monroe as a 'basket case'?) But for the most part the evidence is skilfully gathered and sifted; right up to Robert Mitchum's comment on his friend Huston's death, which surely sums up the old boy better than anything else in the book: 'All I can say is they'd better drive a stake through his heart.'

Nigel Andrews



A photograph of the Grand Duke Michael Alexandrovich, left, brother of Czar Nicholas II, next to the Countess of Brasso, from the book 'St Petersburg: Portrait of an Imperial City' by Boris Omitov and John Stuart (Cassell, £25.95)

Good servants of the Raj

LAWRENCE OF LUCKNOW
by John Lawrence
Hodder & Stoughton £20, 376 pages

MAYO: DISRAELI'S VICEROY
by George Pottinger
Michael Russell £15.95, 224 pages

and never enjoyed robust health. He was an austere, taciturn, deeply but quietly religious individual and earned fame as an administrator in the Punjab after the disintegration of the Empire of Maharaja Ranji Singh. His brother John was also serving in the Punjab; the work the two brothers did — irrigation schemes, road building — endures to this day. Although the two brothers did not always see eye to eye, the author deals with their brittle relationship judiciously.

Henry Lawrence was, in many ways, ahead of his times in advocating the promotion of Indians to higher positions. His advice was not heeded and the Viceroy, Lord Dalhousie, thought Henry a bit of an insubordinate nuisance. But Henry Lawrence was right, and the arrogant and impetuous Dalhousie wrong. Henry anticipated the 1857 revolt but could do nothing to prevent it. He got to Oudh too late.

John Lawrence's book displays a genuine understanding of India past and present. His overview of the Indo-British encounter is shrewd and sympathetic. 'Anglo-India history is very interesting in itself, but more than that, both its defects and its achievements have consequences which will influence the development of humanity far into the future.'

George Pottinger's book is neatly written and fills a gap in the history of British India; no book has been written on Mayo in the last 100 years. His tenure was cruelly cut short when a convict in the Andaman Islands assassinated him in 1872. Today Mayo is remembered in India not for his agricultural reforms or his forward foreign policy or his astute handling of the Indian Princes, but for something which only gets a brief mention in this book. Mayo College, Ajmer, is his lasting monument and today is one of India's leading public schools. I spent five hilarious years there. We were 104 boys from Princely India; the students numbered over 500; teachers were selected for their tact rather than for their academic distinction. I have every reason to thank Mayo for those five years; but Mr Pottinger goes a bit overboard when he includes him among the very great Viceroys.

K. Natwah-Singh

Monster in pince-nez

IT CAN be no easy job writing a life of a monster like Himmler; first there is the sheer weight of evidence, much of it conflicting; then there is the temptation to be prurient, to wallow in the never ending lists of brutal deaths, tortures and grotesque scientific experiments as they were observed behind those impassive *pince-nez*. Mr Padfield has convincingly sifted the evidence while steering clear of the pitfalls. His is a black biography, as black as the uniforms of Himmler's pricer in the SS.

Here is the ugly story of the inadequate son of a Bavarian headmaster who wants to be a soldier and never quite makes it. His pathetic reading was increasingly made up of half digested pseudo-Darwinian tracts which the young Heinrich annotated methodically, showing the same pedantic punctiliousness as his schoolmaster father. Between 1919 and 1934, Himmler read 270 such racist, soupy German-historical, retributive books to fuel his weird and profoundly dangerous *Weitwissenschaft*.

Padfield finds both Nietzsche and Prussia at fault, which is unfair. He gives no evidence that Himmler could be 'used' for resistance ends. When Himmler learned of this the reprisals were characteristically savage. His neighbour, Peter Bieseler, watched him being taken from interrogation. He had been so badly disfigured by torture he was virtually unrecognisable. Mr Padfield ignores this.

Himmler's flirtation with the resistance was bound to compromise their intentions, something which most of them knew and this is why they refused to have anything to do with him. How much he knew is an open question.

Himmler could be capable of surprising acts of humanity, if that is the word. In September 1944, his all-powerful masseur Felix Kersten was able to secure the release of 27 priests through his 'magic fingers.'

Himmler had not wholly forgotten his youthful dedication to the Church: 'When I am dead, will these priests also pray for my soul?' he asked.

His futile attempts to transform his image in the last months of the war reminds one of Macbeth: 'I am in blood Step'd in so far that, should I wade no more, Returning were as tedious as go o'er.' This is a grisly repulsive tale.

His contempt for the right-wing resisters leads him to

condemn many who are generally held to be on the 'good side.' He is possibly right to make Military Intelligence chief Canaris, who wept at Heydrich's funeral, a man with a greater love of Nazism than has been suggested. The head of the Criminal Police, Arthur Nebe, has always been an enigma, a resister who also headed a bloody *Einsatzkommando* in the east. Padfield even doubts his death at the hands of the Nazi hangman with Carl Langbehn. I fear he has erred. Langbehn had ingratiated himself with Himmler after meeting him through his infant daughter. The authority

HIMMLER:
REICHSFUHRER SS
by Peter Padfield
Macmillan £17.95, 656 pages

he thereby received allowed him to liberate prisoners from 'protective custody.'

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Giles Macdonogh

Up to mischief with June

THE BRILLIANT book is full of mannerisms. The blurs on the endpapers are facetiae (although an accurate guide to the kind of book it is). The boards have 'Hello' and 'Goodbye' in big gold lettering on front and back, and bear a swarm of golden wasps. An illustration of a wasp ends many of the chapters, all of which begin with a sketch (by the author) of the relevant main character inserted into the initial large capital letter. Paragraphing is unorthodox, two-setting also (it was done by the author's own Dog and Bone company), and typography is expressive to the extent that a character with a very small voice is assigned very small print (like the gnat in *Alice Through The Looking Glass*). While the sermons of the book's Glauconian characters (the majority) are barely registered orthographically (just a few haemorrhages and canines), the rendering of Queen's English is out and out phonetic. Thus Ethel, the hilarious liberal headmistress: 'My small number of girls lets me shew nobody suffis or is bulled during what can be a very difficult and highly formative few yrs.'

It at first seems that these mannerisms seem to speak of a certain tackiness, one quickly realises that one is encountering a 'total' book in the tradition of Rabelais and Sterne. Everything in it or on it has meaning, not least the wasps. Authorial mischief is everywhere, and seems to be consummated in the last chapter. An Epilogue, it actually continues the story, or at least offers a discarded continuation of an earlier version of the story.

Entitled 'Critic-Fuel' it in fact provides a wholly satisfactory account of how the book came to be written, and firm answers for anyone who wants to know what the book is about.'

The book is a kind of experimental novel, with a nod towards the fiction of Kathy Acker (who is named in the epilogue), but so sure of itself that the experiment, succeeding, is no longer an experiment. Admirably self-described, *Something Leather*

by Alasdair Gray

Junction Cape £12.95, 252 pages

is altogether admirable. We are told on the jacket that the text 'combines the amenities of a novel with the varieties of a short story collection' and that is exactly what it does. What the book, or at any rate the 'novel' in it, is about is just as described in the Epilogue: the essentially positive consequences — habit-breaking, character-building — for a modest conventional woman (June) of being forced to dress in leather by a group of three lesbians and participate in a sado-masochistic orgy with them.

The novel, beginning with June on an expedition in Glasgow to buy something leather, tantalisingly leaves the reader to the end, and in the intervening chapters which represent multiple beginnings to the main narrative, traces the sexual history of the four women and the path that leads them to their meeting and its ramifications. But those chapters are also narrative

in their own right (some adapted from the author's radio and TV plays), always illuminating one or other of the main characters but introducing (as the blurb again rightly points out) a Chaucerian diversity of secondary ones. Novel and short story collection do not entirely coalesce — the narrative about the making of 'new June' does not strictly require all the episodes — nor are they meant to. One supports the other in a way that recalls the structure of *The Canterbury Tales*, and enables the author to realise his further intention (inside 'Critic-Fuel') of creating a spectrum of British social life during a period, 1983-1989, plagued, as he sees it, by extremes of personal wealth and poverty.

The book's success is as remarkable as it is unlikely. Each of the social 'types' is a memorable character with a living speech, when it might have expected that some, at least, in a work of this brevity, would be merely sketches, merely types. The author flirts outrageously with pornography yet never succumbs to it quite what might have been. The fantasy scenes are saved by his success of voice and many a rawly truthful observation. He is as truthful about the essentially positive consequences — habit-breaking, character-building — for a modest conventional woman (June) of being forced to dress in leather by a group of three lesbians and participate in a sado-masochistic orgy with them.

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